

Texas has the ninth-largest economy in the world and is one of the nation's top job creators. But our workforce needs are changing — more jobs than ever require employees with certificates, degrees, and other credentials beyond high school diplomas.

Community colleges play a crucial role in helping Texans earn those credentials of value in every region of the state.

Texas has a historic opportunity to move beyond the decades-old community college funding model that was built around the needs of the 20th century. State leaders can develop a bold, new model that helps in Building a Talent Strong Texas and supports community colleges' vital role in our modern economy.

The new funding model must:

- **Reward Colleges for Positive Outcomes**
- **Increase Affordability for Students**
- **Increase Capacity at Colleges to Meet Changing Workforce Needs**

RECOMMENDATIONS

1. OUTCOMES

- 1.1 Distribute funding to community colleges based on **measurable outcomes** by rewarding colleges for:
 - a) Credentials of value awarded
 - b) Credentials of value awarded in high-demand fields
 - c) Successful **student transfers** to four-year universities
 - d) Completion of a sequence of dual credit courses that apply toward earning credentials
- 1.2 Provide a **guaranteed funding yield** for instruction and operations for colleges with low taxable valuations
- 1.3 Ensure the transition to the new model **does not negatively impact students or colleges**

2. AFFORDABILITY

- 2.1 Increase funding for Texas Educational
 Opportunity Grants (TEOG) so they support
 70% of low-income community college students
- 2.2 Provide **financial aid for dual credit courses** for economically disadvantaged students
- 2.3 Support work-based learning opportunities such as apprenticeships, work-study, and internships through partnerships among colleges and employers

3. CAPACITY

- 3.1 Provide seed grants for programs in highdemand fields so community colleges can meet regional and state workforce needs
- 3.2 Support shared services and partnerships among colleges to improve operational efficiency and expand academic and workforce program offerings
- 3.3 Help colleges provide **high-quality non- credit credentials** that are convertible and stackable with credit-bearing programs

These bold solutions will meet the needs of hundreds of thousands of Texas students and employers — while lifting the economy across a broad range of industries and communities.

Every dollar Texas invests will create new opportunities across the state and nurture a higher-performing workforce that draws new investments and jobs.