
LEGISLATIVE APPROPRIATIONS REQUEST

FISCAL YEARS 2024 AND 2025



Submitted to the Governor's Office
and the Legislative Budget Board

THE UNIVERSITY OF TEXAS
SOUTHWESTERN MEDICAL CENTER

August 2022

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Agency Code: 729	Agency Name: The University of Texas Southwestern Medical Center	Prepared By: Budget Office	Date: July 2022	Request Level: Base
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For the schedules identified below, the University of Texas Southwestern Medical Center either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the U.T. Southwestern Medical Center Legislative Appropriations Request for the 2024-25 biennium.

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OVERVIEW

This Legislative Appropriations Request for FY 2024-25 is developed as we collectively continue to manage through the impact of COVID-19, domestic and global events on public health and our state's economy. It is also predicated on a strategic assessment of the future of UT Southwestern Medical Center (UTSW) as an academic medical center and foundational State support needed for our institution to continue to serve Texas as an educator of physicians, scientists and other health care providers, and conductor of cutting-edge biomedical and public health research as a viable path forward from current and future health challenges. This request is also based on careful consideration of the Legislature's historic priorities for higher education in Texas that impact all of its Health Related Institutions (HRIs), including providing resources necessary to educate a world-class healthcare and research workforce, and upon UTSW's longstanding priority to secure performance-based investment in biomedical research, which forms the basis for a robust biotech industry to simultaneously expand the Texas economy while improving the quality and availability of healthcare for all Texans.

BACKGROUND & OPERATIONS

UTSW strives to achieve the public policy goals it was established to pursue and leverages the State's investment to obtain additional federal and private support to advance its education, research and patient care missions. The State's investment in UTSW pays dividends much greater than the cost, both in terms of external dollars generated and in results produced. Since its formation in WWI barracks in 1943, UTSW has grown into a multifaceted academic medical center engaged in education with four schools, a robust research enterprise, healthcare for millions of patients and considerable community service. From a team of 20, UTSW has expanded to a comprehensive faculty of ~3,300 and a total of ~24,000 employees, occupying ~15.3M sq. ft. of space. Administrative expense in FY21 was 2.38%, traditionally the lowest among state HRIs.

Medical School & Graduate Medical Education

A young school compared to its national peers, UTSW's Medical School is consistently ranked in the Top 25 among 190 nationally for research and primary care, the only public Texas school so rated. For 2023, only six institutions in the country rated above UTSW in both categories.

As of 2022, UTSW has educated ~12,500 undergraduate physicians. At student capacity since the early 2000s, with an annual graduating class of ~240, the medical school is the 10th largest in the U.S. In FY22, 41% of our medical school graduates entered Primary Care residency and 56% of were practicing in Texas. UTSW also provides Continuing Medical Education to ~39,000 practicing physicians per year.

The Graduate Medical Education program trains 1,405 residents in 122 accredited Primary and Specialty care programs across North Texas. Operating the largest public GME program in Texas, UTSW trains almost one in five doctors in the state. More than 30% of UTSW residents are in Primary Care programs, including the OB/GYN program that is the largest in the U.S., and its Internal Medicine and Pediatrics programs that are the largest and second largest, respectively, in Texas. UTSW's 99 Specialty Care programs, such as Emergency Medicine, Psychiatry and Neurosurgery, train residents in specialties with some of the greatest shortages in Texas. In total, UTSW graduates ~500 physicians per year from its GME programs and in FY21, 66% remained in practice in Texas.

Graduate School of Biomedical Sciences, School of Health Professions & new School of Public Health

UTSW's Graduate School of Biomedical Sciences and School of Health Professions are also highly regarded. The Graduate School trains ~1,000 students and

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post-doctoral fellows, helping to produce the next generation of scientists, engineers and clinical researchers as the largest program encompassing ~30% of all biomedical sciences students in Texas. The Graduate School includes two divisions, Basic and Clinical Science, offering Ph.D. degrees in 12 areas such as Biomedical Engineering, Immunology and Neuroscience.

A vibrant research enterprise is essential to the education of these students—most graduate training, by necessity for practice and accreditation standards, is done in the lab.

The School of Health Professions, although smaller with an enrollment of 370, for 50+ years has been a leader in training students to meet needs in a range of fields with acute shortages, including Physical Therapy, Clinical Nutrition, Prosthetics-Orthotics and Physician Assistant studies, which is consistently ranked by US News & World Report a Top 10 program. Most programs are two years in length and effectively prepare students in a variety of academic, research and health care settings, resulting in high licensure pass rates and job placement and equipping students to care for a rapidly evolving patient population and with leadership training to help improve our care delivery system.

In 2021, the UT System Board of Regents authorized and the 87th Legislature endorsed and appropriated matching start-up funds to establish the UTSW School of Public Health (SOPH) named in honor of long-standing institutional benefactor Peter O'Donnell Jr. Establishing this first new school at UTSW in 50 years has been a longstanding institutional strategic priority, the need for which has been made forcefully even more clear by the COVID pandemic. North Texans comprise the largest and fastest growing metro area in Texas but have had limited access to public health schools to provide guidance and the workforce needed to address public health needs, with Texas on average producing one public health graduate for every ~75,000 residents—last among the 5 most populous states in the country—and DFW lagging within Texas. These unmet needs became patent and acute throughout the COVID-19 public health emergency as UTSW experts necessarily stepped in to develop and implement diagnostic tests and labs, treatments, vaccination programs and a regional infection forecasting model and prevalence study, among other measures, to meet our campus needs and to help our region's businesses and residents plan their operations and navigate the pandemic.

In response to these pressures, UTSW's public health school is being established on the foundation of its core strength in basic and clinical research, including expertise developed in fields such as population and data sciences, bioinformatics, and computational biology. The SOPH will enable UTSW to harness our faculty's pioneering research and institutional resources—reinforced through integral educational and clinical collaboration with area institutions and health systems—to help identify, predict, and address wide-scale health problems in our state before they occur and to quickly respond to public health emergencies as they arise. Accordingly, efforts will also focus on our long-term struggles to combat chronic diseases such as Alzheimer's, obesity, heart disease, and negative social determinants of health, as it is clear the prosperity of Texans requires a commitment to providing highest levels of evidence-based guidance to optimize our community's health and wellbeing. Current core expertise and faculty being recruited have positioned UTSW to: produce a new diverse generation of public health leaders and workforce that reflects Texas' population as students will be offered training and experience in forecasting infectious diseases, advancing novel bioinformatics, data and implementation science, and other disciplines; undertake innovative and actionable research to prevent disease and improve health outcomes for all Texans; and inform public policy with usable data inclusive of the health and economic impact of public health challenges.

Approval has been received from the Texas Higher Education Coordinating Board for the Master of Public Health and the first class of MPH and dual MD/MPH students will enroll in Fall 2023. Planning is underway to secure approval for the Public Health Doctoral Program within the year, as well as rigorous Council on Education for Public Health school accreditation.

Patient Care – Enhanced by Education & Research

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Although UTSW receives no State appropriation to support clinical facilities or services, we provide an enormous amount of primary and specialty care to patients from the area, and to patients referred from across Texas and the U.S. who require specialty care that only a top-ranked academic center can provide. Approximately 4M outpatients and 117,000 hospitalized patients, including 360,000 emergency room cases, are treated annually.

Patients are cared for at two UTSW owned and operated State hospital facilities, William P. Clements Jr. University Hospital and Zale Lipshy University Hospital Pavilion. Clements University Hospital is a state-of-the art 750-bed teaching facility expanded in 2020 to provide more operating rooms, Emergency Medicine capacity, and inpatient beds. Clements was supported by faculty who dedicated their own earning to its construction and designed to integrate teaching and research missions while driving quality in patient care. Since opening in 2014, Clements has been ranked 2nd among all hospitals in Texas by US News & World Report, and patient satisfaction surveys put it in the top 1% of hospitals nationally. UTSW's goal is to continue pioneering a patient-centric hospital at the frontiers of science and clinical transformation—offering broad expertise from cancer and organ transplant services to cardiology and obstetrics—so Texans need never leave the state to access comprehensive care on par with world-renowned centers like the Mayo Clinic.

Through the quality of its providers and research, UTSW works to offer the most advanced care to all patients. Its Simmons Cancer Center was the second in Texas to secure NCI Comprehensive Cancer Center designation; our nursing team has secured Magnet designation, the highest honor awarded by the American Nurses Credentialing Center to only 7% of hospital systems, signifying nursing excellence and research driven high-quality patient care. UTSW is certified as the only Advanced Comprehensive Stroke Center in NTX; and access to some of the most innovative treatments is available only through clinical trials at UTSW and telehealth services offered to patients across the region.

UTSW also extends its health care delivery into the community with primary and specialty care clinics located in areas to the west and north, Ft. Worth, central Dallas and opening in Summer 2022, the RedBird Outpatient Medical Center in southern Dallas, offering services—from primary care to cardiology, neurology, oncology including infusion therapy for cancer patients, imaging, sickle cell and other health issues as well clinical trials access—to underserved areas of our city.

Significant care is also provided at our major teaching hospital partners, Parkland (one of the largest teaching hospitals in the U.S.), Children's Health (nationally ranked in 10 pediatric specialties), Texas Scottish Rite, the North Texas VA, and many other locations across the region. A clinically integrated network, Southwestern Health Resources, also provides access to highest-quality, coordinated primary and specialty care with 29 hospitals and 3,000+ physicians spanning a 16-county NTX service area, encompassing 7M+ residents.

UTSW physicians provide ~\$110M in uncompensated care, ~3% of our entire University expense. While no funding for patient care is received from the State or UT System, the success of UTSW's university health system has historically generated funds, ~\$125M per year, that have been reinvested to support more education.

Behavioral Health Care – Dallas State Psychiatric Hospital & Texas Child Mental Health Care Consortium

Dallas State Psychiatric Hospital – partnership with Texas Health & Human Service Commission: In 2021, the 87th Legislature appropriated funds to HHSC to partner with UTSW to design, construct and operate the first state psychiatric hospital to serve the Dallas-Fort Worth area. UTSW has begun planning and engagement with community stakeholders to develop an advanced medical center-led teaching hospital that will deliver cutting-edge treatments to civil and forensic patients while training behavioral health care providers and developing the next generation of therapies. The hospital located in the Southwestern Medical Center will be an essential component of HHSC's plan to create a state-of-the-art mental health system to provide care to the most vulnerable Texans living in the surrounding Metroplex. The State Hospital is funded through HHSC, will include approximately 200 adult acute care inpatient beds with optionality to expand adult or pediatric capacity, and is projected to open by Fall 2025.

Texas Child Mental Health Care Consortium (TCMHCC) – UTSW participation and role: In 2019, the 86th Legislature established the TCMHCC to expand clinical, research and educational services to meet the mental health care needs of children and adolescents in Texas. As one of the HRI members, UTSW maintains robust participation

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with our faculty providing the bulk of services to NTX in all five TCMHCC initiatives, including the: Child Psychiatry Access Network; Texas Child Health Access Through Telemedicine; Community Psychiatry Workforce Expansion; Child and Adolescent Psychiatry Fellowships program; and as one of two leads in the Consortium's research initiative, which has created two state-wide networks to study and improve the delivery of child and adolescent mental health services. Specifically, UTSW's Center for Depression and Clinical Care is leading the multi-institutional Texas Youth Depression and Suicide Research Network, with the goal of examining interventions and population health outcomes statewide to advance evidence-based care for depression and suicide. TCMHCC also is supporting the UTSW-led partnership with HRIs statewide to begin voluntary implementation of the school-based Youth Aware of Mental Health program (YAM) that has operated in NTX schools since 2016 to help reach adolescents before they are in a mental health crisis. YAM is a school-and evidenced-based mental health promotion and suicide prevention program helping students to build resilience and learn to identify and seek help with depression, suicide, and other mental health needs they and their peers face that has shown significant positive outcomes—a key prevention piece that has been lacking in current statewide efforts.

Since the tragic Robb Elementary event, UTSW has also received legislative requests for input on additional mental health efforts that can be explored. While recent Legislative investment will enable YAM to begin to address the critical missing piece of prevention in schools, along with supporting expansion of the program, UTSW clinical experts recommend another prevention element that would complement YAM and is a natural precursor to the TCMHCC Texas Child Health Access Through Telemedicine program. UTSW recommends developing "Wellness Ambassadors"—who can be existing school personnel—that UTSW could train to work in concert with school counselors to help identify students who are just beginning to experience symptoms of mental illness, as well as those who are experiencing high environmental stressors that put them at greater risk. Wellness Ambassadors would also facilitate connecting students to mental health services already available through the state's remarkable investment in TCMHCC.

Research – Essential to Excellence in Education & Patient Care

UTSW has earned a global reputation as a top research institution. Many of its faculty have achieved recognition for accomplishments in research, which is integral to excellence in patient care and education. Six UTSW faculty have been awarded the Nobel Prize. The first in 1987 for research that led to the development of cholesterol-controlling statin drugs—recognizing work performed in Texas, a first in Nobel history—and the most recent in 2013 for seminal discoveries in cellular transport systems, with applications to all organ systems. UTSW also leads Texas in having 26 faculty elected to the National Academy of Sciences—the "hall of fame" for American scientists (with another member elected in 2022), 17 in the National Academy of Medicine, and 14 of the 18 Howard Hughes Medical Institute investigators in Texas—three of the most objective national measures of faculty excellence.

In a significant achievement—and external validation of the strength of biomedical research in Texas—in 2022, UTSW was again ranked #1 within the healthcare category internationally for publishing high-quality scientific research, according to the renowned Nature Index Annual Tables. This global listing evaluates institutions based on the number of peer-reviewed research articles published in the most prestigious scientific journals, and placed UTSW above peers such as Massachusetts General Hospital, Memorial Sloan Kettering Cancer Center and Columbia University.

The Nature Index for innovation also again ranked UTSW #5 in the world in the number of published research articles cited as significant sources in third-party patent applications. This new metric evaluates an institution's impact on industrial innovation—how a scientific discovery leads to the commercialization of new therapies.

While we are proud of our faculty's accomplishments, such recognition represents far more than academic accolades. Each day, Texans directly benefit from our research as discoveries made at UTSW are translated into treatments. We have 500+ basic science and translational research labs on campus, and 550+ clinical trials annually, focused on improving therapy for patients suffering from many conditions, with select areas of expertise and institutional focus on remaining at the forefront of medical progress in: neuroscience through the Peter O'Donnell Brain Institute, which includes the Center for Depression Research & Clinical Care and the State-funded Texas

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Institute for Brain Injury & Disease; Obesity, Cholesterol, Metabolism, and Diabetes; Cancer Therapeutics; Heart Disease and Stroke; Advanced Medical Imaging; and Gene Therapy.

Research – State support & ROI

Major patient care breakthroughs are the culmination of years of scientific endeavor and could not happen without consistent core research State funding. UTSW is grateful that in 2021, the 87th Legislature adopted the UTSW Performance-Based Research Operations Formula as a permanent funding mechanism specific to our institution's research mission. The importance of the accountable and increased predictability of this formula funding mechanism compared to Non-Formula Support for this work cannot be overstated.

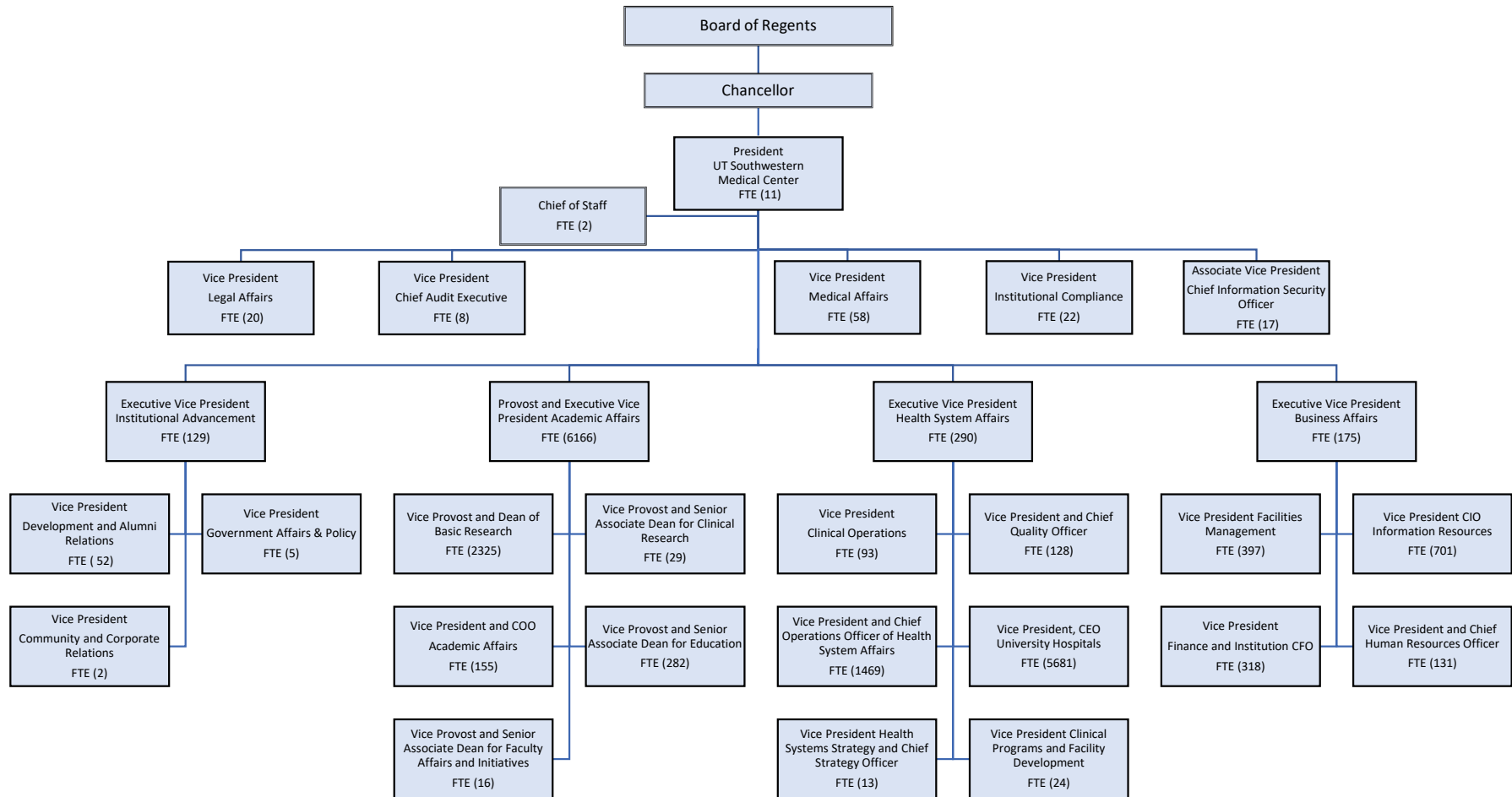
State support is essential to seeding our scientists' life-saving discoveries. It enabled UTSW to pivot efforts to 300+ projects researching for improved COVID-19 therapies and a vaccine—including the recent development of a rapid test that accurately identifies an infected patient's COVID variant to aid in personalized treatment. State support remains essential as we continue to work on this and the many other diseases that afflict our population.

Research investment also pays significant economic dividends to the State. In FY21, UTSW had \$554M in research and a substantial majority of those funds come from out of state competitive sources such as NIH. Since the UTSW Performance-Based Research Operations Formula was adopted as a pilot in 2019, UTSW implemented a Research Faculty Incentive Plan that in three short years has increased UTSW's ROI on every \$1 appropriated for research from 7:1 to almost 9:1 in external funds brought to Texas—a remarkable total increase of \$100M or 23% that correlates with implementation of the new performance-based formula. UTSW discoveries have also led to the creation of 80+ biotech companies, raising \$2B+ invested in Texas, and 1,100+ technology license deals, resulting in ~\$281M in licensing revenue to date.

The conversion of UTSW's Performance-Based Research Operations Formula to a standing, accountable formula funding stream will enable UTSW to consistently and exponentially capitalize on the State's investment and augment its contributions to Texas' economy—as long as institutional performance is match-funded by the Legislature per the formula methodology. The importance of the State's seeding of a sound research platform and expert scientists capable of combatting disease became increasingly evident as we confronted COVID-19, and as our own State Comptroller has cited the human value of biotech and the need to advance this sector in Texas as the only major industry that has lagged in our state. Continued investment to seed the basic science that feeds the biotech industry will deliver not only short-term economic benefit and jobs to Texas but long-term patient benefit and diversification of our economy.

UT Southwestern Medical Center

Organizational Chart



THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
LEGISLATIVE APPROPRIATIONS FOR FY 2024 – 2025
MANAGEMENT STRUCTURE OF AGENCY

President - leads the medical center which includes four degree-granting institutions: UT Southwestern Medical School, UT Southwestern Graduate School of Biomedical Sciences, UT Southwestern School of Health Professions, and the UT Southwestern Peter O'Donnell Jr. School of Public Health as well as the University Hospital and physician practice plan. The President leads one of the country's leading academic medical centers, patient-care providers and research institutions.

Chief of Staff – key adviser to the president, working with faculty and staff on a wide range of issues as his personal representative. The chief of staff regularly collaborates with other members of the senior leadership team in several areas, most notably the implementation of plans emerging from the several task forces focused on the strategic priorities.

Vice President for Legal Affairs – serves as the administrative officer for legal affairs of UT Southwestern, including the representation of UT Southwestern in legal matters. The Vice President of Legal Affairs is also responsible for coordinating and facilitating legal and technology transfer matters with UT System administration, including its Office of General Counsel, and coordinating with the Office of the Attorney General and external counsel as needed.

Vice President for Internal Audit and Chief Audit Executive– establishes policies and procedures for reviewing and appraising the soundness, adequacy, compliance, and cost effectiveness of operational, financial, and information management controls.

Vice President Medical Affairs – provide medical leadership and oversight in the development, planning, and operations for the UT Southwestern Health System University-Based Physician Practice and Affiliate Physician Networks.

Vice President for Institutional Compliance – serves as the Senior Compliance Executive for reporting results of the compliance/ethics efforts of the University and provides oversight and guidance to senior management on matters relating to compliance

Associate Vice President and Chief Information Security Officer – leads institutional programs for information security risk management, IT disaster recovery planning, information security policy and standards development, information security monitoring and testing, information security incident response management, campus information security management support, and information security awareness and training.

Executive Vice President for Institutional Advancement – responsible for developing and overseeing a comprehensive and coordinated strategic agenda to promote and advance UT Southwestern's mission and goals, including oversight of communications, marketing and public affairs, community and corporate relations, development, technology commercialization, and government affairs and policy.

Vice President for Development and Alumni Relations – responsible for the oversight of the Office of Development, which engages with current and prospective donors, receives gift donations, and keeps records of all gifts donated to UT Southwestern. Also leads alumni affairs, which is responsible for providing students with support long after graduation.

Vice President for Government Affairs & Policy – serves as the administrative officer for government affairs and policy for UT Southwestern.

Vice President for Community and Corporate Relations – serves as the principal administrative officer for community and corporate relations for UT Southwestern and represents UT Southwestern in community and corporate relations support activities.

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MANAGEMENT STRUCTURE OF AGENCY

Provost, Dean of UT Southwestern Medical School, and Executive Vice President for Academic Affairs – serves as the principal executive and administrative officer for all academically related operations of UT Southwestern, including oversight for UT Southwestern’s four schools.

Vice Provost and Dean of Basic Research – responsible for oversight of the graduate school, maintaining leadership of the highest quality for our basic science efforts, fostering a scientific environment of excellence by promoting our strategic initiatives, and assuring that UT Southwestern stays at the forefront of research technologies.

Vice Provost & Senior Associate Dean for Education – Provides support to the Provost and Dean of UT Southwestern Medical School in all matters related to the effective and efficient running of UT Southwestern Medical School, School of Health Professions, Graduate School of Biomedical Sciences, and the Peter O’Donnell Jr. School of Public Health. Position also serves as Title IX Coordinator.

Vice Provost & Senior Associate Dean for Clinical Research – responsible for developing the clinical and translational strategy and developing new alliances to bring clinical research on par with discovery science at the institution.

Vice President and Chief Operating Officer for Academic Affairs – responsible for aligning administrative and fiscal resources to allow achievement of operational objectives. Position serves as a liaison between leadership for Academic Affairs, Business Affairs, and Health System Affairs for fiscal and administrative functions.

Vice Provost and Senior Associate Dean for Faculty Affairs and Initiatives – advises and implements policies of the Provost and Dean of UT Southwestern Medical School in all matters of faculty affairs and clinical department initiatives.

Executive Vice President for Health System Affairs – responsible for the overall management of university outpatient clinics, the University Hospital, and the integrated health system, as well as faculty practice operations.

Vice President for Clinical Operations - has responsibility for the development, review and recommendation of “best practices” for primary care and specialty services through the clinical services initiative which was established to lead UT Southwestern’s plan for transforming patient care.

Vice President and CEO for University Hospital - serves as the principal executive and administrative officer for the University Hospital.

Vice President Chief Quality Officer - provides leadership in the development and measurement of UT Southwestern’s approach to quality/performance improvement, patient outcomes and medical safety while ensuring compliance with laws, government regulations, JCAHO requirements, and UT Southwestern policies.

Vice President Health System Strategy and Chief Strategy Officer - leads strategic planning, business development and health care delivery system transformation for the UT Southwestern Health System; responsible for developing, implementing, and sustaining strategies of UT Southwestern Health System.

Vice President and Chief Operations Officer of Health System Affairs - leads the financial and operational activities, as well as many of the administrative functions, of the UT Southwestern physician practice and Health System and Population Health Services Company.

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MANAGEMENT STRUCTURE OF AGENCY

Vice President for Clinical Programs and Facility Development - responsible for the planning and development of Health System clinical facilities, including both new facilities and sites of service and the redevelopment of existing facilities, and the associated clinical programming and workforce development required for these facilities to provide the highest standards of clinical care and service.

Executive Vice President for Business Affairs - serves as the principal executive and administrative officer for all business-related operations of UT Southwestern, including oversight of such departments as financial affairs, human resources, facilities management, information resources, and university police.

Vice President for Facilities Management – responsible for the support of UT Southwestern Medical Center, including its Hospital and Clinics, by providing general services, building maintenance, utilities services, planning, design and construction, sitewide services, and landscaping services to the medical center.

Vice President for Finance and Institutional Chief Financial Officer - responsible for oversight of fiscally related operations such as accounting, budget, financial planning, and supply chain.

Vice President, CIO Information Resources - responsible for the support of UT Southwestern Medical Center, including its Hospital and Clinics, by providing computing, networking, audiovisual, voice and data telecommunication, and television services at UT Southwestern.

Vice President and Chief Human Resources Officer - responsible for the oversight of the Office of Human Resources, which is responsible for employee relations, compensation and performance management, organizational development and training, and recruitment and retention of employees.

Budget Overview - Biennial Amounts
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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Appropriation Years: 2024-25

EXCEPTIONAL
ITEM
FUNDS

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		
	2022-23	2024-25	2022-23	2024-25	2022-23	2024-25	2022-23	2024-25	2022-23	2024-25	2024-25
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Medical Education	137,307,132								137,307,132		
1.1.2. Biomedical Sciences Training	14,245,972		181,628						14,427,600		
1.1.3. Allied Health Professions Training	8,873,011		1,748,754						10,621,765		
1.1.4. Graduate Medical Education	16,096,031								16,096,031		
1.2.1. Staff Group Insurance Premiums			12,028,721	1,334,278					12,028,721	1,334,278	
1.3.1. Texas Public Education Grants			2,088,525	2,149,747					2,088,525	2,149,747	
Total, Goal	176,522,146		16,047,628	3,484,025					192,569,774	3,484,025	
Goal: 2. Provide Research Support											
2.1.1. Research Enhancement	11,373,058								11,373,058		
2.1.2. Performance Based Research Ops	92,361,612								92,361,612		
Total, Goal	103,734,670								103,734,670		
Goal: 3. Provide Infrastructure Support											
3.1.1. E&G Space Support	25,164,000								25,164,000		
3.2.1. Ccap Revenue Bonds	37,038,500	40,412,658							37,038,500	40,412,658	
Total, Goal	62,202,500	40,412,658							62,202,500	40,412,658	
Goal: 4. Provide Non-formula Support											
4.1.1. Primary Care Residency Training	1,845,996	1,845,996							1,845,996	1,845,996	
4.3.1. Regional Burn Care Center	164,600	164,600							164,600	164,600	
4.4.1. Science Teacher Access To Resources	987,681	987,681							987,681	987,681	
4.5.1. Institutional Enhancement	1,386,224	1,386,224							1,386,224	1,386,224	
4.5.2. School Of Public Health	10,000,000	10,000,000							10,000,000	10,000,000	
Total, Goal	14,384,501	14,384,501							14,384,501	14,384,501	
Goal: 6. Tobacco Funds											
6.1.1. Tobacco Earnings - Ut Swmc							8,009,019	6,890,000	8,009,019	6,890,000	
6.1.2. Tobacco - Permanent Health Fund							6,641,961	6,181,362	6,641,961	6,181,362	
Total, Goal							14,650,980	13,071,362	14,650,980	13,071,362	
Total, Agency	356,843,817	54,797,159	16,047,628	3,484,025			14,650,980	13,071,362	387,542,425	71,352,546	
Total FTEs									1,747.7	1,748.1	0.0

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
1 Provide Instructional and Operations Support					
1 <i>Instructional Programs</i>					
1 MEDICAL EDUCATION (1)	67,257,134	68,248,078	69,059,054	0	0
2 BIOMEDICAL SCIENCES TRAINING (1)	6,876,225	6,823,914	7,603,686	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING (1)	5,269,365	5,194,625	5,427,140	0	0
4 GRADUATE MEDICAL EDUCATION (1)	8,086,927	8,226,134	7,869,897	0	0
2 <i>Operations - Staff Benefits</i>					
1 STAFF GROUP INSURANCE PREMIUMS	5,619,926	6,010,756	6,017,965	667,139	667,139
3 <i>Operations - Statutory Funds</i>					
1 TEXAS PUBLIC EDUCATION GRANTS	1,019,029	1,035,950	1,052,575	1,067,959	1,081,788
TOTAL, GOAL 1	\$94,128,606	\$95,539,457	\$97,030,317	\$1,735,098	\$1,748,927

2 Provide Research Support **1** *Research Activities*

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
1 RESEARCH ENHANCEMENT (1)	5,656,770	5,638,666	5,734,392	0	0
2 PERFORMANCE BASED RESEARCH OPS	42,024,822	45,601,255	46,760,357	0	0
TOTAL, GOAL 2	\$47,681,592	\$51,239,921	\$52,494,749	\$0	\$0
3 Provide Infrastructure Support					
1 Operations and Maintenance					
1 E&G SPACE SUPPORT (1)	14,304,882	13,930,458	11,233,542	0	0
2 Infrastructure Support					
1 CCAP REVENUE BONDS	18,516,400	18,520,000	18,518,500	23,741,104	16,671,554
TOTAL, GOAL 3	\$32,821,282	\$32,450,458	\$29,752,042	\$23,741,104	\$16,671,554
4 Provide Non-formula Support					
1 Residency Training					
1 PRIMARY CARE RESIDENCY TRAINING	971,576	922,998	922,998	922,998	922,998
3 Health Care					

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
1 REGIONAL BURN CARE CENTER	86,632	82,300	82,300	82,300	82,300
4 Public Service					
1 SCIENCE TEACHER ACCESS TO RESOURCES	519,832	493,841	493,840	493,841	493,840
5 Institutional					
1 INSTITUTIONAL ENHANCEMENT	729,592	693,112	693,112	693,112	693,112
2 SCHOOL OF PUBLIC HEALTH	0	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL, GOAL 4	\$2,307,632	\$7,192,251	\$7,192,250	\$7,192,251	\$7,192,250
6 Tobacco Funds					
1 Tobacco Earnings for Eminent Scholars					
1 TOBACCO EARNINGS - UT SWMC	5,550,050	4,096,911	3,912,108	3,445,000	3,445,000
2 TOBACCO - PERMANENT HEALTH FUND	624,403	3,215,970	3,425,991	3,090,681	3,090,681
TOTAL, GOAL 6	\$6,174,453	\$7,312,881	\$7,338,099	\$6,535,681	\$6,535,681
TOTAL, AGENCY STRATEGY REQUEST	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412

2.A. Summary of Base Request by Strategy

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412
<u>METHOD OF FINANCING:</u>					
General Revenue Funds:					
1 General Revenue Fund	169,569,682	178,422,659	178,421,158	30,933,355	23,863,804
SUBTOTAL	\$169,569,682	\$178,422,659	\$178,421,158	\$30,933,355	\$23,863,804
General Revenue Dedicated Funds:					
704 Est Bd Authorized Tuition Inc	730,475	952,722	977,660	0	0
770 Est. Other Educational & General	6,638,955	7,046,706	7,070,540	1,735,098	1,748,927
SUBTOTAL	\$7,369,430	\$7,999,428	\$8,048,200	\$1,735,098	\$1,748,927
Other Funds:					
810 Perm Health Fund Higher Ed, est	624,403	3,215,970	3,425,991	3,090,681	3,090,681
813 Perm Endow FD UT SW MED, estimated	5,550,050	4,096,911	3,912,108	3,445,000	3,445,000
SUBTOTAL	\$6,174,453	\$7,312,881	\$7,338,099	\$6,535,681	\$6,535,681
TOTAL, METHOD OF FINANCING	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>GENERAL REVENUE</u>						
<u>1</u> General Revenue Fund						
REGULAR APPROPRIATIONS						
Regular Appropriations from MOF table (2020-21 GAA)		\$169,569,682	\$0	\$0	\$0	\$0
Regular Appropriations from MOF table (2022-23 GAA)		\$0	\$172,593,632	\$172,592,131	\$0	\$0
Regular Appropriations Request (2024-25)		\$0	\$0	\$0	\$30,933,355	\$23,863,804
RIDER APPROPRIATION						
Article IX, section 17.47, 87th Legislature, Regular Session		\$0	\$5,829,027	\$5,829,027	\$0	\$0
TOTAL, General Revenue Fund		\$169,569,682	\$178,422,659	\$178,421,158	\$30,933,355	\$23,863,804
TOTAL, ALL GENERAL REVENUE		\$169,569,682	\$178,422,659	\$178,421,158	\$30,933,355	\$23,863,804

GENERAL REVENUE FUND - DEDICATED

2.B. Summary of Base Request by Method of Finance

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>GENERAL REVENUE FUND - DEDICATED</u>						
<u>704</u>	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF table (2020-21 GAA)					
		\$606,350	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF table (2022-23 GAA)					
		\$0	\$742,075	\$742,075	\$0	\$0
	<i>BASE ADJUSTMENT</i>					
	Revised Receipts					
		\$124,125	\$210,647	\$235,585	\$0	\$0
	Comments: Includes new Masters of Science & Health Informatics Program for FY22 & FY23					
TOTAL,	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$730,475	\$952,722	\$977,660	\$0	\$0
<u>770</u>	GR Dedicated - Estimated Other Educational and General Income Account No. 770					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF table (2020-21 GAA)					
		\$7,145,420	\$0	\$0	\$0	\$0

2.B. Summary of Base Request by Method of Finance

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Regular Appropriations from MOF table (2022-23 GAA)		\$0	\$6,251,472	\$6,251,472	\$0	\$0
Regular Appropriations Request (2024-25)		\$0	\$0	\$0	\$1,735,098	\$1,748,927
<i>BASE ADJUSTMENT</i>						
Revised Receipts		\$(506,465)	\$795,234	\$819,068	\$0	\$0
TOTAL,	GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$6,638,955	\$7,046,706	\$7,070,540	\$1,735,098	\$1,748,927
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770		\$7,369,430	\$7,999,428	\$8,048,200	\$1,735,098	\$1,748,927
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$7,369,430	\$7,999,428	\$8,048,200	\$1,735,098	\$1,748,927
TOTAL,	GR & GR-DEDICATED FUNDS	\$176,939,112	\$186,422,087	\$186,469,358	\$32,668,453	\$25,612,731

OTHER FUNDS

2.B. Summary of Base Request by Method of Finance

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	729	Agency name:	The University of Texas Southwestern Medical Center			
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>OTHER FUNDS</u>						
<u>810</u>	Permanent Health Fund for Higher Education, estimated					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF table (2020-21 GAA)					
		\$2,886,364	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2022-23 GAA)					
		\$0	\$2,838,424	\$2,838,424	\$0	\$0
	Regular Appropriations Request (2024-25)					
		\$0	\$0	\$0	\$3,090,681	\$3,090,681
	<i>RIDER APPROPRIATION</i>					
	Estimated unexpended balances, Rider 3 for UT Southwestern					
		\$566,623	\$2,785,975	\$2,567,331	\$0	\$0
	Estimated unexpended balances, Rider 3 for UT Southwestern					
		\$(2,785,975)	\$(2,567,331)	\$(2,237,021)	\$0	\$0
	<i>BASE ADJUSTMENT</i>					
	Revised Receipts - Distribution					

2.B. Summary of Base Request by Method of Finance

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>OTHER FUNDS</u>						
		\$(47,940)	\$153,571	\$252,257	\$0	\$0
Revised Receipts - Interest						
		\$5,331	\$5,331	\$5,000	\$0	\$0
TOTAL,	Permanent Health Fund for Higher Education, estimated					
		\$624,403	\$3,215,970	\$3,425,991	\$3,090,681	\$3,090,681
<u>813</u>	Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated					
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2020-21 GAA)						
		\$3,140,000	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2022-23 GAA)						
		\$0	\$3,275,000	\$3,275,000	\$0	\$0
Regular Appropriations Request (2024-25)						
		\$0	\$0	\$0	\$3,445,000	\$3,445,000
<i>RIDER APPROPRIATION</i>						
Estimated unexpended balances, Rider 3 for UT Southwestern						

2.B. Summary of Base Request by Method of Finance

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING		Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
<u>OTHER FUNDS</u>						
		\$6,785,868	\$4,544,079	\$3,811,742	\$0	\$0
Estimated unexpended balances, Rider 3 for UT Southwestern						
		\$(4,544,079)	\$(3,811,742)	\$(3,369,634)	\$0	\$0
<i>BASE ADJUSTMENT</i>						
Revised Receipts - Distribution						
		\$135,000	\$60,000	\$170,000	\$0	\$0
Revised Receipts - Interest						
		\$33,261	\$29,574	\$25,000	\$0	\$0
TOTAL, Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated						
		\$5,550,050	\$4,096,911	\$3,912,108	\$3,445,000	\$3,445,000
TOTAL, ALL OTHER FUNDS						
		\$6,174,453	\$7,312,881	\$7,338,099	\$6,535,681	\$6,535,681
GRAND TOTAL		\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412

2.B. Summary of Base Request by Method of Finance

8/2/2022 3:02:48PM

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729	Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING	Exp 2021	Est 2022	Bud 2023	Req 2024	Req 2025
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2020-21 GAA)	2,042.3	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2022-23 GAA)	0.0	1,701.1	1,701.1	0.0	0.0
Regular Appropriations Request (2024-25)	0.0	0.0	0.0	1,747.9	1,748.1
RIDER APPROPRIATION					
Article IX, Section 17.47, 87th Legislature, Regular Session	0.0	46.6	46.6	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized number over (below) Cap	(539.7)	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	1,502.6	1,747.7	1,747.7	1,747.9	1,748.1
NUMBER OF 100% FEDERALLY FUNDED FTES					
	0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense

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88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)**729 The University of Texas Southwestern Medical Center**

OBJECT OF EXPENSE	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
1001 SALARIES AND WAGES	\$95,699,572	\$101,726,921	\$102,442,246	\$4,357,924	\$4,357,924
1002 OTHER PERSONNEL COSTS	\$7,831,010	\$8,249,474	\$8,394,040	\$1,521,616	\$1,521,616
1005 FACULTY SALARIES	\$56,147,455	\$59,561,417	\$58,762,137	\$5,461,662	\$5,461,661
2001 PROFESSIONAL FEES AND SERVICES	\$66,819	\$79,903	\$80,240	\$71,478	\$71,478
2003 CONSUMABLE SUPPLIES	\$22,548	\$57,607	\$60,288	\$54,185	\$54,185
2004 UTILITIES	\$5,185	\$3,827	\$3,654	\$3,218	\$3,218
2006 RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2008 DEBT SERVICE	\$18,516,400	\$18,520,000	\$18,518,500	\$23,741,104	\$16,671,554
2009 OTHER OPERATING EXPENSE	\$4,726,592	\$5,404,215	\$5,413,044	\$3,873,969	\$3,887,798
5000 CAPITAL EXPENDITURES	\$97,984	\$131,604	\$133,308	\$118,978	\$118,978
OOE Total (Excluding Riders)	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412
OOE Total (Riders)					
Grand Total	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412

2.D. Summary of Base Request Objective Outcomes

8/2/2022 3:02:48PM

88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome		Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
1	Provide Instructional and Operations Support					
	1 Instructional Programs					
KEY	1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try					
		99.16%	98.75%	98.75%	98.75%	98.75%
KEY	2 % Medical School Graduates Practicing Primary Care in Texas					
		18.93%	18.36%	16.22%	18.93%	18.93%
	3 % Med School Grads Practicing Primary Care in Texas Underserved Area					
		1.53%	1.35%	1.37%	1.37%	1.37%
KEY	4 Percent of Medical Residency Completers Practicing in Texas					
		52.70%	55.00%	55.00%	55.00%	55.00%
	5 Total Uncompensated Care Provided by Faculty					
		147,335,876.00	157,993,437.00	165,893,108.00	172,197,047.00	178,740,534.00
KEY	6 Percent Allied Health Grads Passing Certif/Licensure Exam First Try					
		94.63%	94.83%	94.83%	94.83%	94.83%
KEY	7 Percent Allied Health Graduates Licensed or Certified in Texas					
		81.82%	80.50%	80.50%	80.50%	80.50%
KEY	8 Administrative (Instit Support) Cost As % of Total Expenditures					
		2.38%	3.00%	3.00%	3.00%	3.00%
KEY	9 % Medical School Graduates Practicing in Texas					
		55.73%	55.33%	53.12%	55.73%	55.73%
2	Provide Research Support					
	1 Research Activities					
KEY	1 Total External Research Expenditures					
		438,944,687.00	473,523,733.00	493,807,411.00	503,123,841.00	514,040,366.00
	2 External Research Expends As % of State Appropriations for Research					
		674.23%	721.31%	752.21%	766.40%	783.03%
	3 Research Expenditures Supported by the Hughes Institute and VA Center					
		26,028,059.00	26,028,059.00	26,028,059.00	26,028,059.00	26,028,059.00

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/2/2022
TIME : 3:02:49PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Goal/Objective/STRATEGY	Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
1 Provide Instructional and Operations Support						
1 Instructional Programs						
1 MEDICAL EDUCATION	\$0	\$0	\$0	\$0	\$0	\$0
2 BIOMEDICAL SCIENCES TRAINING	0	0	0	0	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING	0	0	0	0	0	0
4 GRADUATE MEDICAL EDUCATION	0	0	0	0	0	0
2 Operations - Staff Benefits						
1 STAFF GROUP INSURANCE PREMIUMS	667,139	667,139	0	0	667,139	667,139
3 Operations - Statutory Funds						
1 TEXAS PUBLIC EDUCATION GRANTS	1,067,959	1,081,788	0	0	1,067,959	1,081,788
TOTAL, GOAL 1	\$1,735,098	\$1,748,927	\$0	\$0	\$1,735,098	\$1,748,927
2 Provide Research Support						
1 Research Activities						
1 RESEARCH ENHANCEMENT	0	0	0	0	0	0
2 PERFORMANCE BASED RESEARCH OPS	0	0	0	0	0	0
TOTAL, GOAL 2	\$0	\$0	\$0	\$0	\$0	\$0
3 Provide Infrastructure Support						
1 Operations and Maintenance						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 Infrastructure Support						
1 CCAP REVENUE BONDS	23,741,104	16,671,554	0	0	23,741,104	16,671,554
TOTAL, GOAL 3	\$23,741,104	\$16,671,554	\$0	\$0	\$23,741,104	\$16,671,554

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/2/2022
TIME : 3:02:49PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Goal/Objective/STRATEGY	Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
4 Provide Non-formula Support						
1 <i>Residency Training</i>						
1 PRIMARY CARE RESIDENCY TRAINING	\$922,998	\$922,998	\$0	\$0	\$922,998	\$922,998
3 <i>Health Care</i>						
1 REGIONAL BURN CARE CENTER	82,300	82,300	0	0	82,300	82,300
4 <i>Public Service</i>						
1 SCIENCE TEACHER ACCESS TO RESOURCES	493,841	493,840	0	0	493,841	493,840
5 <i>Institutional</i>						
1 INSTITUTIONAL ENHANCEMENT	693,112	693,112	0	0	693,112	693,112
2 SCHOOL OF PUBLIC HEALTH	5,000,000	5,000,000	0	0	5,000,000	5,000,000
TOTAL, GOAL 4	\$7,192,251	\$7,192,250	\$0	\$0	\$7,192,251	\$7,192,250

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/2/2022
TIME : 3:02:49PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Goal/Objective/STRATEGY	Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
6 Tobacco Funds						
1 Tobacco Earnings for Eminent Scholars						
1 TOBACCO EARNINGS - UT SWMC	\$3,445,000	\$3,445,000	\$0	\$0	\$3,445,000	\$3,445,000
2 TOBACCO - PERMANENT HEALTH FUND	3,090,681	3,090,681	0	0	3,090,681	3,090,681
TOTAL, GOAL 6	\$6,535,681	\$6,535,681	\$0	\$0	\$6,535,681	\$6,535,681
TOTAL, AGENCY STRATEGY REQUEST	\$39,204,134	\$32,148,412	\$0	\$0	\$39,204,134	\$32,148,412
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$39,204,134	\$32,148,412	\$0	\$0	\$39,204,134	\$32,148,412

2.F. Summary of Total Request by Strategy
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/2/2022
TIME : 3:02:49PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center					
Goal/Objective/STRATEGY		Base 2024	Base 2025	Exceptional 2024	Exceptional 2025	Total Request 2024	Total Request 2025
General Revenue Funds:							
1	General Revenue Fund	\$30,933,355	\$23,863,804	\$0	\$0	\$30,933,355	\$23,863,804
		\$30,933,355	\$23,863,804	\$0	\$0	\$30,933,355	\$23,863,804
General Revenue Dedicated Funds:							
704	Est Bd Authorized Tuition Inc	0	0	0	0	0	0
770	Est. Other Educational & General	1,735,098	1,748,927	0	0	1,735,098	1,748,927
		\$1,735,098	\$1,748,927	\$0	\$0	\$1,735,098	\$1,748,927
Other Funds:							
810	Perm Health Fund Higher Ed, est	3,090,681	3,090,681	0	0	3,090,681	3,090,681
813	Perm Endow FD UT SW MED, estimated	3,445,000	3,445,000	0	0	3,445,000	3,445,000
		\$6,535,681	\$6,535,681	\$0	\$0	\$6,535,681	\$6,535,681
TOTAL, METHOD OF FINANCING		\$39,204,134	\$32,148,412	\$0	\$0	\$39,204,134	\$32,148,412
FULL TIME EQUIVALENT POSITIONS							
		1,747.9	1,748.1	0.0	0.0	1,747.9	1,748.1

2.G. Summary of Total Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/2/2022
Time: 3:02:49PM

Agency code: 729

Agency name: The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome

		BL 2024	BL 2025	Excp 2024	Excp 2025	Total Request 2024	Total Request 2025
1	Provide Instructional and Operations Support						
1	Instructional Programs						
KEY	1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try						
		98.75%	98.75%			98.75%	98.75%
KEY	2 % Medical School Graduates Practicing Primary Care in Texas						
		18.93%	18.93%			18.93%	18.93%
	3 % Med School Grads Practicing Primary Care in Texas Underserved Area						
		1.37%	1.37%			1.37%	1.37%
KEY	4 Percent of Medical Residency Completers Practicing in Texas						
		55.00%	55.00%			55.00%	55.00%
	5 Total Uncompensated Care Provided by Faculty						
		172,197,047.00	178,740,534.00			172,197,047.00	178,740,534.00
KEY	6 Percent Allied Health Grads Passing Certif/Licensure Exam First Try						
		94.83%	94.83%			94.83%	94.83%
KEY	7 Percent Allied Health Graduates Licensed or Certified in Texas						
		80.50%	80.50%			80.50%	80.50%
KEY	8 Administrative (Instit Support) Cost As % of Total Expenditures						
		3.00%	3.00%			3.00%	3.00%

2.G. Summary of Total Request Objective Outcomes
88th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/2/2022
Time: 3:02:49PM

Agency code: 729

Agency name: The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome

		BL 2024	BL 2025	Excp 2024	Excp 2025	Total Request 2024	Total Request 2025
KEY	9 % Medical School Graduates Practicing in Texas						
		55.73%	55.73%			55.73%	55.73%
2	Provide Research Support						
1	Research Activities						
KEY	1 Total External Research Expenditures						
		503,123,841.00	514,040,366.00			503,123,841.00	514,040,366.00
	2 External Research Expends As % of State Appropriations for Research						
		766.40%	783.03%			766.40%	783.03%
	3 Research Expenditures Supported by the Hughes Institute and VA Center						
		26,028,059.00	26,028,059.00			26,028,059.00	26,028,059.00

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 1 Medical Education

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	(1) BL 2024	(1) BL 2025
Output Measures:						
	1 Minority Graduates as a Percent of Total Graduates (All Schools)	13.43 %	12.88 %	13.26 %	13.66 %	14.07 %
	2 Minority Graduates As a Percent of Total MD/DO Graduates	19.05 %	18.43 %	18.98 %	19.55 %	20.14 %
	3 Total Number of Postdoctoral Research Trainees (All Schools)	345.00	345.00	345.00	345.00	345.00
KEY	4 Number of Combined MD/PhD Graduates	6.00	6.00	6.00	6.00	6.00
Efficiency Measures:						
	1 Avg Cost of Resident Undergraduate Tuition and Fees for 15 Sch	0.00	0.00	0.00	0.00	0.00
Explanatory/Input Measures:						
KEY	1 Minority Admissions As % of Total First-year Admissions (All Schools)	17.57 %	17.75 %	17.92 %	18.10 %	18.28 %
KEY	2 Minority MD Admissions As % of Total MD Admissions	25.75 %	26.01 %	26.27 %	26.53 %	26.80 %
KEY	3 % Medical School Graduates Entering a Primary Care Residency	42.38 %	42.16 %	43.43 %	44.73 %	46.07 %
KEY	4 Average Student Loan Debt for Medical School Graduates	72,156.00	80,000.00	85,000.00	90,000.00	95,000.00

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 1 Medical Education

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	(1) BL 2024	(1) BL 2025
KEY 5	Percent of Medical School Graduates with Student Loan Debt	60.00 %	70.00 %	70.00 %	70.00 %	70.00 %
6	Average Financial Aid Award Per Full-time Student	0.00	0.00	0.00	0.00	0.00
7	Percent of Full-time Students Receiving Financial Aid	0.00	0.00	0.00	0.00	0.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$53,114,743	\$54,063,739	\$54,806,063	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$739,605	\$650,179	\$915,712	\$0	\$0
1005	FACULTY SALARIES	\$13,126,854	\$13,255,686	\$13,076,583	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$275,932	\$278,474	\$260,696	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$67,257,134	\$68,248,078	\$69,059,054	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$67,257,134	\$68,248,078	\$69,059,054	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$67,257,134	\$68,248,078	\$69,059,054	\$0	\$0

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 1 Medical Education

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$67,257,134	\$68,248,078	\$69,059,054	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		610.2	801.4	835.1	835.0	835.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted medical student headcounts. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 1 Medical Education

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$137,307,132	\$0	\$(137,307,132)	\$(137,307,132)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			<u>\$(137,307,132)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 2 Graduate Training in Biomedical Sciences

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	(1) BL 2024	(1) BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,608,876	\$2,085,567	\$2,753,693	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$42,921	\$38,532	\$42,514	\$0	\$0
1005	FACULTY SALARIES	\$4,220,177	\$4,699,815	\$4,807,479	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$4,251	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$6,876,225	\$6,823,914	\$7,603,686	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$6,829,680	\$6,734,600	\$7,511,372	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$6,829,680	\$6,734,600	\$7,511,372	\$0	\$0
Method of Financing:						
704	Est Bd Authorized Tuition Inc	\$46,545	\$89,314	\$92,314	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$46,545	\$89,314	\$92,314	\$0	\$0

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 2 Graduate Training in Biomedical Sciences

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$6,876,225	\$6,823,914	\$7,603,686	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		60.9	60.4	67.3	67.3	67.3

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted biomedical student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 2 Graduate Training in Biomedical Sciences

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>		
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)	
\$14,427,600	\$0	\$(14,427,600)	\$(14,427,600)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.	
			<u>\$(14,427,600)</u>	Total of Explanation of Biennial Change	

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 3 Allied Health Professions Training

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	(1) BL 2024	(1) BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,086,988	\$1,581,543	\$1,689,850	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$23,975	\$21,401	\$22,099	\$0	\$0
1005	FACULTY SALARIES	\$3,153,837	\$3,591,681	\$3,715,191	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$4,565	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$5,269,365	\$5,194,625	\$5,427,140	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$4,585,435	\$4,331,217	\$4,541,794	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$4,585,435	\$4,331,217	\$4,541,794	\$0	\$0
Method of Financing:						
704	Est Bd Authorized Tuition Inc	\$683,930	\$863,408	\$885,346	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$683,930	\$863,408	\$885,346	\$0	\$0

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 3 Allied Health Professions Training

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,269,365	\$5,194,625	\$5,427,140	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		49.1	48.4	50.6	50.6	50.6

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted allied health student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 3 Allied Health Professions Training

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$10,621,765	\$0	\$(10,621,765)	\$(10,621,765)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			<u>\$(10,621,765)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 4 Graduate Medical Education

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
Output Measures:						
KEY 1	Total Number of MD or DO Residents	1,513.00	1,464.00	1,464.00	1,464.00	1,464.00
Explanatory/Input Measures:						
KEY 1	Minority MD or DO Residents as a Percent of Total MD or DO Residents	10.80 %	11.02 %	11.24 %	11.46 %	11.69 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,961,916	\$3,076,810	\$2,504,826	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$22,241	\$29,576	\$32,979	\$0	\$0
1005	FACULTY SALARIES	\$6,100,998	\$5,119,748	\$5,332,092	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$1,772	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$8,086,927	\$8,226,134	\$7,869,897	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$8,086,927	\$8,226,134	\$7,869,897	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$8,086,927	\$8,226,134	\$7,869,897	\$0	\$0

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Instructional Programs
STRATEGY: 4 Graduate Medical Education

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	(1) BL 2024	(1) BL 2025
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$8,086,927	\$8,226,134	\$7,869,897	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		47.1	47.9	45.8	45.8	45.8

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Graduate Medical Education formula allocates funding based on the number of medical residents. These funds shall be used to support the number of resident slots in the State of Texas as well as faculty costs related to GME.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$16,096,031	\$0	\$(16,096,031)	\$(16,096,031)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			\$(16,096,031)	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 2 Operations - Staff Benefits
STRATEGY: 1 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$5,619,926	\$6,010,756	\$6,017,965	\$667,139	\$667,139
TOTAL, OBJECT OF EXPENSE		\$5,619,926	\$6,010,756	\$6,017,965	\$667,139	\$667,139
Method of Financing:						
770	Est. Other Educational & General	\$5,619,926	\$6,010,756	\$6,017,965	\$667,139	\$667,139
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$5,619,926	\$6,010,756	\$6,017,965	\$667,139	\$667,139
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$667,139	\$667,139
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,619,926	\$6,010,756	\$6,017,965	\$667,139	\$667,139

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 2 Operations - Staff Benefits

Service Categories:

STRATEGY: 1 Staff Group Insurance Premiums

Service: 06

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$12,028,721	\$1,334,278	\$(10,694,443)	\$(10,694,443)	Base years include total group health insurance costs covered with GRD, whereas, the baseline request only includes the calculated GRD proportional share of projected group health insurance cost.
			<u>\$(10,694,443)</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 3 Operations - Statutory Funds
STRATEGY: 1 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,019,029	\$1,035,950	\$1,052,575	\$1,067,959	\$1,081,788
TOTAL, OBJECT OF EXPENSE		\$1,019,029	\$1,035,950	\$1,052,575	\$1,067,959	\$1,081,788
Method of Financing:						
770	Est. Other Educational & General	\$1,019,029	\$1,035,950	\$1,052,575	\$1,067,959	\$1,081,788
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,019,029	\$1,035,950	\$1,052,575	\$1,067,959	\$1,081,788
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,067,959	\$1,081,788
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,019,029	\$1,035,950	\$1,052,575	\$1,067,959	\$1,081,788

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 3 Operations - Statutory Funds

Service Categories:

STRATEGY: 1 Texas Public Education Grants

Service: 20

Income: A.1

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$2,088,525	\$2,149,747	\$61,222	\$61,222	Amounts requested are in line with set aside requirements.
			<u>\$61,222</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support
OBJECTIVE: 1 Research Activities
STRATEGY: 1 Research Enhancement

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$3,048,405	\$2,898,846	\$3,199,598	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$45,593	\$36,031	\$32,369	\$0	\$0
1005	FACULTY SALARIES	\$2,562,731	\$2,703,789	\$2,502,425	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$41	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$5,656,770	\$5,638,666	\$5,734,392	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$5,656,770	\$5,638,666	\$5,734,392	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,656,770	\$5,638,666	\$5,734,392	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,656,770	\$5,638,666	\$5,734,392	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		51.6	51.4	52.3	52.3	52.3

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Research Enhancement formula allocates a base amount to each institution in addition to a percent of the research expenditures as reported to the Texas Higher Education Coordinating Board. These funds are used to support the research activities of the institution.

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support
OBJECTIVE: 1 Research Activities
STRATEGY: 1 Research Enhancement

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$11,373,058	\$0	\$(11,373,058)	\$(11,373,058)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			\$(11,373,058)	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities

STRATEGY: 2 Performance Based Research Operations

Service Categories:

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$16,822,756	\$19,873,348	\$21,980,601	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$262,921	\$234,129	\$130,530	\$0	\$0
1005	FACULTY SALARIES	\$23,756,729	\$24,368,778	\$23,524,226	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$1,182,416	\$1,125,000	\$1,125,000	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$42,024,822	\$45,601,255	\$46,760,357	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$42,024,822	\$45,601,255	\$46,760,357	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$42,024,822	\$45,601,255	\$46,760,357	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$42,024,822	\$45,601,255	\$46,760,357	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		358.7	389.2	399.1	399.1	399.1
STRATEGY DESCRIPTION AND JUSTIFICATION:						

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities

Service Categories:

STRATEGY: 2 Performance Based Research Operations

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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UTSW is a research-intensive, at-capacity institution that capitalizes on foundational state funds to seed its research mission—an integral driver of excellence in its education and patient care. The Performance Based Research Formula seeds core operations and technologies needed to support UTSW’s researchers.

Home to the largest biomedical sciences PhD program and the only public medical school in Texas consistently ranked by US News & World Report among the top 30 research institutions nationally, UTSW long relied upon Non-Formula “Special Items” to secure state research support. In the absence of an adequate formula mechanism, given the HRI Research Formula has eroded to a 1.18% match for every \$100M in research expenditures, Non-Formula items were UTSW’s only option for almost two decades to secure sufficient support. However, the nature of Non-Formula items—intended for targeted short-term purposes and typically disproportionately cut in economic recessions—created instability across biennia and are ill-equipped to sustain core institutional infrastructure.

Conversion of Non-Formula funds to a more predictable performance formula provides an accountable mechanism to earn state support to seed research that catalyzes patient breakthroughs and reaps external investment, resulting in an up to 9:1 ROI in external grants at UTSW and increasing the state’s economic output. Withdrawal of this funding jeopardizes the foundation on which UTSW’s robust research enterprise is built.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities

Service Categories:

STRATEGY: 2 Performance Based Research Operations

Service: 21

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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UTSW's Performance Based Research Operations Formula is driven by the institution and its researchers' ability to secure competitive research grant support, as measured by its annual institutional research expenditures. The formula's Performance Base Match and Tiered Increase Match are calculated based on the increase or decrease in the average annual research expenditures and are a true measure of recent performance as well as ability to maintain top nationally-ranked levels of research over time.

Before the global COVID-19 pandemic presented, the quality of UTSW and its faculty compared to researchers nationally was the critical external factor driving our institutional performance and research formula funding. While this remains the case, COVID has had additional impact on institutions forced to make the correct choice for patient care by halting all research except for COVID related projects from March into June, in order to conserve personal protective equipment and to ensure the safety of faculty, students and staff. Consequently, core research technologies and labs will require significant reinvestment to ramp back up to full capacity. This type of infrastructure support is not provided by federal grants or other typical sources of research support including philanthropy, making the State performance research funding essential to UTSW's phased restoration and ongoing contributions to our state's recovery.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$92,361,612	\$0	\$(92,361,612)	\$(92,361,612)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			\$(92,361,612)	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support
OBJECTIVE: 1 Operations and Maintenance
STRATEGY: 1 E&G Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$14,026,062	\$13,657,160	\$10,992,624	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$264,539	\$273,298	\$240,918	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$14,281	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$14,304,882	\$13,930,458	\$11,233,542	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$14,304,882	\$13,930,458	\$11,233,542	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$14,304,882	\$13,930,458	\$11,233,542	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$14,304,882	\$13,930,458	\$11,233,542	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		274.9	267.7	215.9	215.9	215.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant support and utilities. This formula is driven by the predicted square feet for health related institutions produced by the Coordinating Board Space Projection Model.

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support
OBJECTIVE: 1 Operations and Maintenance
STRATEGY: 1 E&G Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024 ⁽¹⁾	BL 2025 ⁽¹⁾
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$25,164,000	\$0	\$(25,164,000)	\$(25,164,000)	Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.
			<u>\$(25,164,000)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2024-25 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support
OBJECTIVE: 2 Infrastructure Support
STRATEGY: 1 Capital Construction Assistance Projects Revenue Bonds

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
2008	DEBT SERVICE	\$18,516,400	\$18,520,000	\$18,518,500	\$23,741,104	\$16,671,554
TOTAL, OBJECT OF EXPENSE		\$18,516,400	\$18,520,000	\$18,518,500	\$23,741,104	\$16,671,554
Method of Financing:						
1	General Revenue Fund	\$18,516,400	\$18,520,000	\$18,518,500	\$23,741,104	\$16,671,554
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$18,516,400	\$18,520,000	\$18,518,500	\$23,741,104	\$16,671,554
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$23,741,104	\$16,671,554
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$18,516,400	\$18,520,000	\$18,518,500	\$23,741,104	\$16,671,554

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Tuition Revenue Bond strategy provides for bond indebtedness payments of General Tuition Revenue Bonds. Bond indebtedness payments of General Tuition Revenue Bonds is authorized under Texas Education Code Section 55.17.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support
OBJECTIVE: 2 Infrastructure Support
STRATEGY: 1 Capital Construction Assistance Projects Revenue Bonds

Service Categories:
Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2022 + Bud 2023)	Baseline Request (BL 2024 + BL 2025)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$37,038,500	\$40,412,658	\$3,374,158	\$3,374,158	CCAP debt service increase for Brain Center finish out offset by loan service completion for the North Campus Phase IV Project in 2022 and the Aging Research Infrastructure Project in 2024.
			<u>\$3,374,158</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 1 Residency Training

Service Categories:

STRATEGY: 1 Primary Care Residency Training Program

Service: 19

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$971,576	\$922,998	\$922,998	\$922,998	\$922,998
TOTAL, OBJECT OF EXPENSE		\$971,576	\$922,998	\$922,998	\$922,998	\$922,998
Method of Financing:						
1	General Revenue Fund	\$971,576	\$922,998	\$922,998	\$922,998	\$922,998
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$971,576	\$922,998	\$922,998	\$922,998	\$922,998
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$922,998	\$922,998
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$971,576	\$922,998	\$922,998	\$922,998	\$922,998
FULL TIME EQUIVALENT POSITIONS:						
STRATEGY DESCRIPTION AND JUSTIFICATION:						

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 1 Residency Training Service Categories:

STRATEGY: 1 Primary Care Residency Training Program Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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Medical education is only partially complete when the M.D. degree is awarded. Further education in accredited residency programs is essential for the development of the full range of knowledge and skills to perform medical diagnosis and treatment and the certification required for a doctor to practice. This residency education is a major part of the primary mission of all Texas medical schools. UTSW shoulders the burden of training the vast majority of residents, in primary and specialty care, in all of N Texas. Consequently, it has more residents than every other State institution, and thus bears the greatest share of the State's resident costs. Serving the mission of training residents has significant costs, and the primary cost borne by medical schools is that of providing education by faculty. A portion of the costs associated with faculty supervising the care residents provide is paid with Medicare GME funds. Other than the State GME formula, which pays only ~1/3rd of the ~\$18,000 annual per resident faculty supervision cost, there are no dedicated funds for residents' education.

This strategy helps fund the disproportionate cost UTSW bears in educating one of the State's largest number of primary care residents, including direct resident support through payment of 15 stipends. It is essential to continue the number and quality of primary care residency programs at UTSW since such programs are the most important source of primary care doctors in N Texas and statewide.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,845,996	\$1,845,996	\$0	\$0	No change in the biennium request.
			<u>\$0</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support
OBJECTIVE: 3 Health Care
STRATEGY: 1 Regional Burn Care Center

Service Categories:

Service: 22 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1005	FACULTY SALARIES	\$86,632	\$82,300	\$82,300	\$82,300	\$82,300
TOTAL, OBJECT OF EXPENSE		\$86,632	\$82,300	\$82,300	\$82,300	\$82,300
Method of Financing:						
1	General Revenue Fund	\$86,632	\$82,300	\$82,300	\$82,300	\$82,300
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$86,632	\$82,300	\$82,300	\$82,300	\$82,300
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$82,300	\$82,300
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$86,632	\$82,300	\$82,300	\$82,300	\$82,300
FULL TIME EQUIVALENT POSITIONS:		0.2	0.2	0.2	0.2	0.2

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide state-of-the-art comprehensive acute burn care, burn rehabilitation, education, supplies, and banked skin allograft tissues for clinical transplant for adult and pediatric patients and healthcare professionals. The Center is also the only American Burn Association and American College of Surgeons-verified burn center in North Texas, providing a regional resource for disaster management for those with burns.

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support
OBJECTIVE: 3 Health Care
STRATEGY: 1 Regional Burn Care Center

Service Categories:

Service: 22 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$164,600	\$164,600	\$0	\$0	No change in the biennium request.
			<u>\$0</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 4 Public Service

STRATEGY: 1 Program for Science Teacher Access to Resources (STARS)

Service Categories:

Service: 18

Income: A.2

Age: B.1

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$261,789	\$265,915	\$235,600	\$248,700	\$248,700
1002	OTHER PERSONNEL COSTS	\$4,111	\$4,476	\$4,728	\$3,905	\$3,905
1005	FACULTY SALARIES	\$253,932	\$223,450	\$253,512	\$241,236	\$241,235
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$519,832	\$493,841	\$493,840	\$493,841	\$493,840
Method of Financing:						
1	General Revenue Fund	\$519,832	\$493,841	\$493,840	\$493,841	\$493,840
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$519,832	\$493,841	\$493,840	\$493,841	\$493,840
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$493,841	\$493,840
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$519,832	\$493,841	\$493,840	\$493,841	\$493,840
FULL TIME EQUIVALENT POSITIONS:		7.1	6.7	6.7	6.7	6.7
STRATEGY DESCRIPTION AND JUSTIFICATION:						

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 4 Public Service

STRATEGY: 1 Program for Science Teacher Access to Resources (STARS)

Service Categories:
Service: 18 Income: A.2 Age: B.1

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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The STARS program is dedicated to maintaining a robust educational partnership between UTSW and secondary teachers, and providing programs for bright secondary school students. STARS has two goals: to improve science education in the North Texas area and beyond, and to increase the interest and enthusiasm among bright secondary school students to pursue careers in STEM fields, especially as they impact the future of biomedicine.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$987,681	\$987,681	\$0	\$0	No change in the biennium request.
			<u>\$0</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support
OBJECTIVE: 5 Institutional
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$496,995	\$426,123	\$472,771	\$472,145	\$472,145
1002	OTHER PERSONNEL COSTS	\$8,648	\$8,492	\$8,436	\$8,216	\$8,216
1005	FACULTY SALARIES	\$223,949	\$258,497	\$211,905	\$212,751	\$212,751
TOTAL, OBJECT OF EXPENSE		\$729,592	\$693,112	\$693,112	\$693,112	\$693,112
Method of Financing:						
1	General Revenue Fund	\$729,592	\$693,112	\$693,112	\$693,112	\$693,112
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$729,592	\$693,112	\$693,112	\$693,112	\$693,112
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$693,112	\$693,112
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$729,592	\$693,112	\$693,112	\$693,112	\$693,112
FULL TIME EQUIVALENT POSITIONS:		7.6	7.2	7.2	7.2	7.2
STRATEGY DESCRIPTION AND JUSTIFICATION:						

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support
OBJECTIVE: 5 Institutional
STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding helps support leading-edge and innovative programs in graduate research education not otherwise supported by formula funding. The purpose of Institutional Enhancement at UT Southwestern is to help provide the highest quality education in the prevention, diagnosis, and treatment of disease to our medical students.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,386,224	\$1,386,224	\$0	\$0	No change in the biennium request.
			<u>\$0</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support
OBJECTIVE: 5 Institutional
STRATEGY: 2 School of Public Health

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000
1005	FACULTY SALARIES	\$0	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000
2009	OTHER OPERATING EXPENSE	\$0	\$500,000	\$500,000	\$500,000	\$500,000
TOTAL, OBJECT OF EXPENSE		\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Method of Financing:						
1	General Revenue Fund	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$5,000,000	\$5,000,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
FULL TIME EQUIVALENT POSITIONS:		0.0	21.0	21.0	21.0	21.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support
OBJECTIVE: 5 Institutional
STRATEGY: 2 School of Public Health

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
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The mission of the new UT Southwestern School of Health is to advance public health broadly through groundbreaking and actionable research to address not only infectious disease and rare pandemics as they present, but also the pressing need to identify, predict, and address wide scale and chronic health problems – such as diseases of the heart, obesity, cancer, substance abuse and mental illness – before they occur; to unlock and address social determinants driving disparities in access to healthcare and outcomes; and to produce a diverse, quality public health workforce to improve healthcare outcomes for all Texans.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$10,000,000	\$10,000,000	\$0	\$0	No change in the biennium request.
			<u>\$0</u>	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds
OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars Service Categories:
STRATEGY: 1 Tobacco Earnings for UT Southwestern Medical Center Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,132,879	\$836,263	\$798,541	\$703,195	\$703,195
1002	OTHER PERSONNEL COSTS	\$716,158	\$528,651	\$504,804	\$444,530	\$444,530
1005	FACULTY SALARIES	\$2,425,246	\$1,790,257	\$1,709,503	\$1,505,387	\$1,505,387
2001	PROFESSIONAL FEES AND SERVICES	\$59,889	\$44,208	\$42,214	\$37,174	\$37,174
2003	CONSUMABLE SUPPLIES	\$13,265	\$9,793	\$9,351	\$8,234	\$8,234
2004	UTILITIES	\$5,185	\$3,827	\$3,654	\$3,218	\$3,218
2009	OTHER OPERATING EXPENSE	\$1,112,878	\$821,499	\$784,443	\$690,780	\$690,780
5000	CAPITAL EXPENDITURES	\$84,550	\$62,413	\$59,598	\$52,482	\$52,482
TOTAL, OBJECT OF EXPENSE		\$5,550,050	\$4,096,911	\$3,912,108	\$3,445,000	\$3,445,000
Method of Financing:						
813	Perm Endow FD UT SW MED, estimated	\$5,550,050	\$4,096,911	\$3,912,108	\$3,445,000	\$3,445,000
SUBTOTAL, MOF (OTHER FUNDS)		\$5,550,050	\$4,096,911	\$3,912,108	\$3,445,000	\$3,445,000

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds
OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars Service Categories:
STRATEGY: 1 Tobacco Earnings for UT Southwestern Medical Center Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$3,445,000	\$3,445,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,550,050	\$4,096,911	\$3,912,108	\$3,445,000	\$3,445,000
FULL TIME EQUIVALENT POSITIONS:		10.4	27.0	27.1	27.3	27.4

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding for this strategy is derived from annual distributions of Permanent Health Funds established Section 63.101 of the Texas Education Code. These are appropriated for research and other programs that are conducted by the institution and that benefit the public health.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$8,009,019	\$6,890,000	\$(1,119,019)	\$(1,119,019)	Base spending (Est 2022 + Bud 2023) includes the use of prior year balances.
			\$(1,119,019)	Total of Explanation of Biennial Change

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds
OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars Service Categories:
STRATEGY: 2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
Objects of Expense:						
1001	SALARIES AND WAGES	\$138,163	\$711,607	\$758,079	\$683,884	\$683,884
1002	OTHER PERSONNEL COSTS	\$80,372	\$413,953	\$440,986	\$397,826	\$397,826
1005	FACULTY SALARIES	\$236,370	\$1,217,416	\$1,296,921	\$1,169,988	\$1,169,988
2001	PROFESSIONAL FEES AND SERVICES	\$6,930	\$35,695	\$38,026	\$34,304	\$34,304
2003	CONSUMABLE SUPPLIES	\$9,283	\$47,814	\$50,937	\$45,951	\$45,951
2004	UTILITIES	\$0	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$139,851	\$720,294	\$767,332	\$692,232	\$692,232
5000	CAPITAL EXPENDITURES	\$13,434	\$69,191	\$73,710	\$66,496	\$66,496
TOTAL, OBJECT OF EXPENSE		\$624,403	\$3,215,970	\$3,425,991	\$3,090,681	\$3,090,681
Method of Financing:						
810	Perm Health Fund Higher Ed, est	\$624,403	\$3,215,970	\$3,425,991	\$3,090,681	\$3,090,681
SUBTOTAL, MOF (OTHER FUNDS)		\$624,403	\$3,215,970	\$3,425,991	\$3,090,681	\$3,090,681

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds
OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars Service Categories:
STRATEGY: 2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2021	Est 2022	Bud 2023	BL 2024	BL 2025
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$3,090,681	\$3,090,681
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$624,403	\$3,215,970	\$3,425,991	\$3,090,681	\$3,090,681
FULL TIME EQUIVALENT POSITIONS:		24.8	19.2	19.4	19.5	19.6

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy includes the institution's allocation of the Permanent Health Fund for Higher Education. The purpose of these funds includes medical research, health education or treatment programs.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2022 + Bud 2023)</u>	<u>Baseline Request (BL 2024 + BL 2025)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$6,641,961	\$6,181,362	\$(460,599)	\$(460,599)	Baseline request (BL2024 + BL2025) includes the use of prior year balances.
			\$(460,599)	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412
METHODS OF FINANCE (INCLUDING RIDERS):				\$39,204,134	\$32,148,412
METHODS OF FINANCE (EXCLUDING RIDERS):	\$183,113,565	\$193,734,968	\$193,807,457	\$39,204,134	\$32,148,412
FULL TIME EQUIVALENT POSITIONS:	1,502.6	1,747.7	1,747.7	1,747.9	1,748.1

3.B. Rider Revisions and Additions Request

Agency Code: 729	Agency Name: The University of Texas Southwestern Medical Center	Prepared By: Ken Kellough	Date: August 2022	Request Level: Base
Current Rider Number	Page Number in 2022-23 GAA	Proposed Rider Language		
701	III-168	The conditions outlined in the Rider have been met and deletion of the language is requested. Alternatively, the language could be revised as follows: 7. Contingency for the School of Public Health. The University of Texas Southwestern Medical Center is authorized to initiate <u>continue</u> curriculum design and development, faculty recruitment, and commencement of organization and other processes necessary to <u>matriculate students</u> and attain accreditation of a school of public health. The University of Texas Southwestern Medical Center shall seek the support of the Dallas community, groups and entities that may support and contribute to the development and establishment of a school of public health. Out of funds appropriated above in Strategy D.4.2, School of Public Health, \$5,000,000 in General Revenue in fiscal year 2022 and \$5,000,000 in General Revenue in fiscal year 2023 shall be used to support the School of Public Health. Funds are contingent upon institutional or external investment of \$10,000,000 each fiscal year.		

6.A. Historically Underutilized Business Supporting Schedule
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Date: **8/2/2022**
Time: **3:03:20PM**

Agency Code: **729** Agency: **The University of Texas Southwestern Medical Center**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2020			Total Expenditures		HUB Expenditures FY 2021			Total Expenditures	
			% Actual	Diff	Actual \$	FY 2020	% Goal	% Actual	Diff	Actual \$	FY 2021	
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0	
21.1%	Building Construction	15.6 %	21.8%	6.2%	\$66,077,309	\$302,850,999	21.1 %	16.4%	-4.7%	\$41,705,082	\$254,122,725	
32.9%	Special Trade	14.7 %	6.8%	-7.9%	\$1,389,735	\$20,408,435	8.2 %	16.3%	8.1%	\$10,994,975	\$67,436,804	
23.7%	Professional Services	2.0 %	0.1%	-1.9%	\$22,625	\$22,179,254	2.1 %	5.2%	3.1%	\$2,074,690	\$39,773,934	
26.0%	Other Services	8.2 %	14.4%	6.3%	\$28,342,094	\$196,145,171	12.4 %	4.2%	-8.2%	\$8,744,702	\$206,115,833	
21.1%	Commodities	11.5 %	9.8%	-1.7%	\$72,933,082	\$746,824,332	10.3 %	5.6%	-4.6%	\$48,443,061	\$858,422,763	
	Total Expenditures		13.1%		\$168,764,845	\$1,288,408,191		7.9%		\$111,962,510	\$1,425,872,059	

B. Assessment of Attainment of HUB Procurement Goals

Attainment:

UT Southwestern Medical Center exceeded the statewide HUB percentage goal in 1 of 5 categories in fiscal year 2020 and exceeded its internal HUB procurement goals in 2 of the 5 categories in fiscal year 2020.

UT Southwestern Medical Center did not exceed any of the statewide HUB Procurement Goals in fiscal year 2021. However, UT Southwestern exceeded its internal HUB goals in 2 of the 5 categories in fiscal year 2021.

Applicability:

The “Heavy Construction” category is not applicable to UT Southwestern Medical Center’s operations; therefore, the agency does not have any strategies or programs for this category. UT Southwestern Medical Center is focused on its education, research, and patient care mission. Its construction activity relates to renovation and construction contracts issued for facilities related to its mission.

Factors Affecting Attainment:

UT Southwestern has been successful in generating HUB expenditures in the “Building Construction” category. Much focus is placed on contracting and managing HUB expenditures incurred by prime contractors and their subcontractors.

There are two specific areas that limit the agency’s performance against Statewide goals: non-impactable spend and mission-driven physician preference for goods and services that uniquely align research objectives and the needs of UT Southwestern’s patients.

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In fiscal year 2021, nearly 30% of expenditures were considered non-impactable, meaning there is no HUB vendor that for the good or service. Product purchases, such as pharmaceuticals, specialized equipment, and research animals make up a significant portion of the non-impactable spend. Other costs include maintenance agreements with large corporations (e.g., Epic, Microsoft) and services such as robotic systems, research services, and contracted clinical staff.

To meet the needs of high-acuity patients and research subjects with rare health challenges, purchases are often proprietary and therefore sole sourced from large, cutting-edge corporations that are not HUB certified.

C. Good-Faith Efforts to Increase HUB Participation

Outreach Efforts and Mentor-Protégé Programs:

UT Southwestern has a strategic focus on increasing awareness of the HUB program for new supplier opportunities and increasing awareness of the contract opportunities for existing HUB suppliers. UT Southwestern continues to build lasting relationships with advocacy organizations in the Dallas/Fort Worth metroplex to maximize visibility in the community. A representative list of engagement and outreach activities includes:

- Proactive communication to advocacy organizations about bid opportunities to be disseminated to their members
- Attending and/or hosting regional HUB conferences, workshops, and outreach sessions in collaboration with local supplier diversity advocacy organizations
- Conducting quarterly HUB Staff Coordinating Committee meetings
- Meeting one-on-one with diverse suppliers
- Quarterly meetings between facilities team and regional HUB contractors
- Focus groups with Community Advocate Organizations
- Providing training sessions to HUB vendors to help them navigate contracting with state entities.

HUB Program Staffing:

UT Southwestern recently reorganized its HUB team, which included expanding the team and recruiting a dedicated Director of Supplier Diversity and HUB. The team is now comprised of four (4) FTE's.

Current and Future Good-Faith Efforts:

UT Southwestern continues to optimize its analysis and support HUB purchasing efforts to improve HUB performance. Influencing internal decision makers, such as department level staff who independently identify and make necessary purchases for their specific operations, is a key component of this goal. To that end, UT Southwestern has:

- Placed a prominent HUB identifier on HUB suppliers' pages within UT Southwestern's procurement portal so that requestors and shoppers can immediately recognize opportunities at the department purchasing level, which is expected to increase participation in the program across the institution
- Developed a comprehensive internal HUB training program that reiterates the value of diversity and the benefits supplier diversity brings to the agency. This mandatory training will be rolled out to all department employees who make purchasing decisions.

UT Southwestern Medical Center (729)
Estimated Funds Outside the Institution's Bill Pattern
2022–23 and 2024–25 Biennia

	2022-23 Biennium				2024-25 Biennium			
	<u>FY 2022 Revenue</u>	<u>FY 2023 Revenue</u>	<u>Biennium Total</u>	<u>Percent of Total</u>	<u>FY 2024 Revenue</u>	<u>FY 2025 Revenue</u>	<u>Biennium Total</u>	<u>Percent of Total</u>
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 178,422,659	\$ 178,421,158	\$ 356,843,817		\$ 178,422,659	\$ 178,421,158	\$ 356,843,817	
Tuition and Fees (net of Discounts and Allowances)	6,993,547	6,993,547	13,987,094		7,079,090	7,171,286	14,250,376	
Endowment and Interest Income	6,113,424	6,113,424	12,226,848		6,535,681	6,535,681	13,071,362	
Sales and Services of Educational Activities (net)	-	-	-		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	11,792	11,792	23,584		11,792	11,792	23,584	
Total	<u>191,541,422</u>	<u>191,539,921</u>	<u>383,081,343</u>	<u>4.2%</u>	<u>192,049,222</u>	<u>192,139,917</u>	<u>384,189,139</u>	<u>4.0%</u>
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 34,657,114	\$ 35,213,316	\$ 69,870,430		\$ 38,835,682	\$ 40,332,897	79,168,579	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	29,166	29,166	58,332		29,166	29,166	58,332	
Total	<u>34,686,280</u>	<u>35,242,482</u>	<u>69,928,762</u>	<u>0.8%</u>	<u>38,864,848</u>	<u>40,362,063</u>	<u>79,226,911</u>	<u>0.8%</u>
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	\$ 17,591,118	\$ 19,235,317	\$ 36,826,435		\$ 19,802,005	\$ 20,373,919	\$ 40,175,924	
Federal Grants and Contracts	291,319,320	304,702,372	596,021,692		313,843,443	324,827,964	638,671,407	
State Grants and Contracts	47,904,284	50,579,683	98,483,967		51,085,480	51,596,335	102,681,815	
Local Government Grants and Contracts	684,522	784,493	1,469,015		792,338	800,261	1,592,599	
Private Gifts and Grants	566,986,547	569,091,407	1,136,077,954		574,782,321	580,530,144	1,155,312,465	
Endowment and Interest Income	157,864,025	172,330,597	330,194,622		174,053,903	175,794,442	349,848,345	
Sales and Services of Educational Activities (net)	9,779,290	9,190,509	18,969,799		9,328,367	9,468,293	18,796,660	
Sales and Services of Hospitals (net)	2,074,238,997	2,166,063,422	4,240,302,419		2,252,705,959	2,342,814,197	4,595,520,156	
Professional Fees (net)	803,001,798	881,966,362	1,684,968,160		908,425,353	935,678,114	1,844,103,467	
Auxiliary Enterprises (net)	28,099,034	32,956,302	61,055,336		33,450,647	33,952,407	67,403,054	
Other Income	213,938,958	173,188,527	387,127,485		174,920,412	176,669,616	351,590,028	
Total	<u>4,211,407,893</u>	<u>4,380,088,991</u>	<u>8,591,496,884</u>	<u>95.0%</u>	<u>4,513,190,228</u>	<u>4,652,505,692</u>	<u>9,165,695,920</u>	<u>95.2%</u>
TOTAL SOURCES	<u><u>\$ 4,437,635,595</u></u>	<u><u>\$ 4,606,871,394</u></u>	<u><u>\$ 9,044,506,989</u></u>	<u><u>100.0%</u></u>	<u><u>\$ 4,744,104,298</u></u>	<u><u>\$ 4,885,007,672</u></u>	<u><u>\$ 9,629,111,970</u></u>	<u><u>100.0%</u></u>

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Gross Tuition					
Gross Resident Tuition	6,179,797	6,680,297	6,772,535	6,878,915	6,971,111
Gross Non-Resident Tuition	8,725,580	8,561,890	8,452,707	8,527,707	8,527,707
Gross Tuition	14,905,377	15,242,187	15,225,242	15,406,622	15,498,818
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(353,344)	(335,889)	(336,598)	(339,529)	(339,529)
Less: Non-Resident Waivers and Exemptions	(6,608,188)	(6,281,741)	(6,201,065)	(6,275,854)	(6,275,854)
Less: Hazlewood Exemptions	(237,511)	(181,508)	(186,953)	(192,562)	(198,339)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(730,475)	(952,722)	(977,660)	(1,070,540)	(1,151,036)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	6,975,859	7,490,327	7,522,966	7,528,137	7,534,060
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,019,029)	(1,035,950)	(1,052,575)	(1,067,959)	(1,081,788)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	5,956,830	6,454,377	6,470,391	6,460,178	6,452,272
Student Teaching Fees	0	0	0	0	0

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Special Course Fees	78,048	80,000	80,000	80,000	80,000
Laboratory Fees	0	0	0	0	0
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	6,034,878	6,534,377	6,550,391	6,540,178	6,532,272
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	108,715	60,000	65,000	65,000	65,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Miscellaneous Income	50,510	11,792	11,792	11,792	11,792
Subtotal, Other Income	159,225	71,792	76,792	76,792	76,792
Subtotal, Other Educational and General Income	6,194,103	6,606,169	6,627,183	6,616,970	6,609,064
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(279,455)	(288,393)	(295,028)	(301,000)	(306,971)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(294,722)	(307,020)	(314,189)	(321,359)	(321,359)
Less: Staff Group Insurance Premiums	(5,619,926)	(6,010,756)	(6,017,966)	(5,994,611)	(5,980,734)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	0	0	0	0	0
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	1,019,029	1,035,950	1,052,575	1,067,959	1,081,788
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	5,619,926	6,010,756	6,017,966	5,994,611	5,980,734
Plus: Board-authorized Tuition Income	730,475	952,722	977,660	1,070,540	1,151,036
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Schedule 1A: Other Educational and General Income

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Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	7,369,430	7,999,428	8,048,201	8,133,110	8,213,558

Schedule 2: Selected Educational, General and Other Funds

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	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2021, 2022, 2023)	0	0	0	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	14,180,228	14,181,884	14,181,884	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2021, 2022, 2023)	0	0	0	0	0
Other (Itemize)					
Permanent Fund - Military and Veterans Exemptions	10,796	10,796	18,773	0	0
Texas Veterans Commission - Hazlewood	18,370	18,370	28,828	0	0
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	0	0	0	0	0
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	14,209,394	14,211,050	14,229,485	0	0
General Revenue HEF	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2021, 2022, 2023)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	16,899,294	19,805,275	21,222,277	21,646,723	22,079,657
Indirect Cost Recovery (Sec. 145.001(d))	95,227,427	104,025,863	111,519,600	115,202,323	119,129,623

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	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Correctional Managed Care Contracts	0	0	0	0	0

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	97.20%				
GR-D/Other %	2.80%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	944	918	26	944	9,036
2a Employee and Children	227	221	6	227	2,177
3a Employee and Spouse	142	138	4	142	1,359
4a Employee and Family	280	272	8	280	2,685
5a Eligible, Opt Out	0	0	0	0	0
6a Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	1,593	1,549	44	1,593	15,257
PART TIME ACTIVES					
1b Employee Only	64	62	2	64	1,502
2b Employee and Children	15	15	0	15	362
3b Employee and Spouse	10	10	0	10	226
4b Employee and Family	19	18	1	19	446
5b Eligible, Opt Out	0	0	0	0	0
6b Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	108	105	3	108	2,536
Total Active Enrollment	1,701	1,654	47	1,701	17,793

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	262	255	7	262	1,548
2c Employee and Children	5	5	0	5	32
3c Employee and Spouse	118	115	3	118	698
4c Employee and Family	9	9	0	9	50
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	394	384	10	394	2,328
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	394	384	10	394	2,328
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	1,206	1,173	33	1,206	10,584
2e Employee and Children	232	226	6	232	2,209
3e Employee and Spouse	260	253	7	260	2,057
4e Employee and Family	289	281	8	289	2,735
5e Eligible, Opt Out	0	0	0	0	0
6e Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	1,987	1,933	54	1,987	17,585

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	1,270	1,235	35	1,270	12,086
2f Employee and Children	247	241	6	247	2,571
3f Employee and Spouse	270	263	7	270	2,283
4f Employee and Family	308	299	9	308	3,181
5f Eligible, Opt Out	0	0	0	0	0
6f Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	2,095	2,038	57	2,095	20,121

Schedule 4: Computation of OASI
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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2021		2022		2023		2024		2025	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	97.2005	\$9,702,865	97.2005	\$10,013,212	97.2005	\$10,243,576	97.2005	\$10,450,903	97.2005	\$10,658,232
Other Educational and General Funds (% to Total)	2.7995	\$279,455	2.7995	\$288,393	2.7995	\$295,028	2.7995	\$301,000	2.7995	\$306,971
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$9,982,320	100.0000	\$10,301,605	100.0000	\$10,538,604	100.0000	\$10,751,903	100.0000	\$10,965,203

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	101,427,427	102,444,787	102,444,788	102,444,776	102,444,776
Employer Contribution to TRS Retirement Programs	7,607,057	7,939,471	8,195,583	8,451,694	8,451,694
Gross Educational and General Payroll - Subject To ORP Retirement	44,251,455	45,870,803	45,870,803	45,870,803	45,870,803
Employer Contribution to ORP Retirement Programs	2,920,596	3,027,473	3,027,473	3,027,473	3,027,473
Proportionality Percentage					
General Revenue	97.2005 %	97.2005 %	97.2005 %	97.2005 %	97.2005 %
Other Educational and General Income	2.7995 %	2.7995 %	2.7995 %	2.7995 %	2.7995 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	294,722	307,020	314,189	321,359	321,359
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	44,251,455	45,870,803	45,870,803	45,870,803	45,870,803
Total Differential	840,778	871,545	871,545	871,545	871,545

Schedule 6: Constitutional Capital Funding
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Activity	Act 2021	Act 2022	Bud 2023	Est 2024	Est 2025
A. PUF Bond Proceeds Allocation	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

Schedule 7: Personnel
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Date: 8/2/2022
Time: 3:03:22PM

Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2021	Actual 2022	Budgeted 2023	Estimated 2024	Estimated 2025
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	306.0	298.0	332.7	332.7	332.7
Educational and General Funds Non-Faculty Employees	1,161.4	1,403.5	1,368.5	1,368.4	1,368.4
Subtotal, Directly Appropriated Funds	1,467.4	1,701.5	1,701.2	1,701.1	1,701.1
Other Appropriated Funds					
Other (Itemize)	35.2	46.2	46.5	46.8	47.0
Subtotal, Other Appropriated Funds	35.2	46.2	46.5	46.8	47.0
Subtotal, All Appropriated	1,502.6	1,747.7	1,747.7	1,747.9	1,748.1
Non Appropriated Funds Employees	16,711.5	17,886.8	18,870.6	19,625.4	20,410.4
Subtotal, Other Funds & Non-Appropriated	16,711.5	17,886.8	18,870.6	19,625.4	20,410.4
GRAND TOTAL	18,214.1	19,634.5	20,618.3	21,373.3	22,158.5

Schedule 8B: Tuition Revenue Bond Issuance History

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Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2022	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1997	\$20,000,000	Sep 16 1998	\$20,000,000			
		Subtotal	\$20,000,000	\$0		
2001	\$40,000,000	Oct 2 2001	\$40,000,000			
		Subtotal	\$40,000,000	\$0		
2003	\$56,000,000	Nov 4 2004	\$56,000,000			
		Subtotal	\$56,000,000	\$0		
2006	\$42,000,000	Feb 15 2008	\$5,590,000			
		Jan 6 2009	\$33,025,000			
		Feb 18 2009	\$3,385,000			
		Subtotal	\$42,000,000	\$0		
2015	\$80,000,000	Jul 1 2016	\$40,000,000			
		Aug 22 2016	\$40,000,000			
		Subtotal	\$80,000,000	\$0		
2022	\$59,897,111	Aug 31 2022	\$0			
		Subtotal	\$0	\$59,897,111		
					Sep 1 2022	\$59,897,111

Schedule 8C: CCAP Revenue Bonds Request by Project
88th Regular Session, Agency Submission, Version 1

Agency Code: **729**

Agency Name: **The University of Texas Southwestern Medical Center**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2024		Requested Amount 2025	
SWM Vivarium and Aging Research Infrastructure	2015	8/15/2025	\$	18,519,000.00	\$	11,449,450.00
SWM North Campus Phase 6 Brain Institute Shell	2022	8/15/2043	\$	5,222,104.00	\$	5,222,104.00
			\$	23,741,104.00	\$	16,671,554.00

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Institutional Enhancement (Academic and Student Support)

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$1,000,000

(2) Mission:

Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding at UT Southwestern supports leading-edge and innovative programs in medical education to help provide the highest quality education and training in the prevention, diagnosis, and treatment of disease to our medical students.

(3) (a) Major Accomplishments to Date:

Institutional Enhancement support has contributed to maintaining the highest standard of excellence in the missions state has entrusted to UT Southwestern . A young school compared to its national peers, UTSW's Medical School was again highly ranked in the U.S. News & World Report 2023 Best Graduate Schools report, 16th for Primary Care and 25th for Research, making UTSW the only public institution in Texas ranked in the Top 25. UT Southwestern's Clements University Hospital was also ranked the No. 1 hospital in Dallas-Fort Worth and No. 2 in Texas for the fifth consecutive year (2021-22). As a large employer, UT Southwestern was voted in a Forbes survey as one of America's Top 10 employers, #1 in Texas in 2022.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

UTSW will continue to expand and update existing clinical training programs and develop new programs to sustain the quality of our medical education . Major objectives for the school are the integration and expansion of programs in the basic and clinical neurosciences, including the O'Donnell Brain Institute's move to a third tower expansion at Clements University Hospital that is dedicated to patients suffering from cognitive diseases of the aging brain and clinical research to address this ever-increasing patient need. UT Southwestern will also continue growing its programs in clinical investigation, including epidemiology, medical informatics, bioinformatics, and clinical trials along with the continued development of new programs in population and health outcomes research. While the extent and comprehensive costs of these programs continues to be defined, student participation will require additional State support.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

(5) Formula Funding:

No formula funding

(6) Category:

Institutional Enhancement

(7) Transitional Funding:

N

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(8) Non-General Revenue Sources of Funding:

2022	\$725,000	Federal Funds
2023	\$725,000	Federal Funds
2024	\$725,000	Federal Funds
2025	\$725,000	Federal Funds

(9) Impact of Not Funding:

The highest-quality medical education at UTSW is supported through Institutional Enhancement. An important component of its medical education is accomplished for ~675 students in the second, third and fourth years of medical school when they rotate through the many clinical clerkships offered. Medical students participate first-hand in-patient management, learning how to apply the information they learned in the first 1.5 years of medical school, and acquiring new knowledge. The excellence of these clinical programs is one of the reasons UTSW is a highly regarded medical school and is sought after by the most qualified medical school applicants from across Texas and beyond.

In the past, programs such as oncology and clinical epidemiology have been targets for development to support excellence in medical education. UTSW must remain constantly vigilant to identify new clinical training programs that must be developed or expanded to maintain our cutting-edge medical education. However, as all funding sources contract, established primary care programs that are equally essential to medical education, such as Family Practice and Internal Medicine, are now also supported with these funds. Any reductions to this funding would impact the level of training that we have been able to deliver to students.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Institutional Enhancement support is needed on an ongoing basis to supplement and enhance core educational operations for our medical student clinical training rotations. Institutional enhancement funding is essential to UTSW's ability to educate and train tomorrow's physicians. State support for educating medical students has declined since the state higher education funding formulas were conceived, and faces further reductions as new medical schools have been established but funding has not kept pace with student growth. This funding, which has experienced a 31% reduction since 2010-11, is essential for UT Southwestern to maintain quality education for our medical students and ensuring program quality in increasingly costly medical school operations.

(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

(13) Performance Reviews:

Institutional enhancement allows UTSW to maintain medical school program quality. Performance can be assessed by UTSW's maintenance of its top 25 ranking among medical schools nationally.

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Peter O'Donnell Jr. School of Public Health

(1) Year Non-Formula Support Item First Funded:	2022
Year Non-Formula Support Item Established:	2022
Original Appropriation:	\$10,000,000

(2) Mission:

The mission of the new UT Southwestern School of Health is to advance public health broadly through groundbreaking and actionable research to address not only infectious disease and rare pandemics as they present, but also the pressing need to identify, predict, and address wide scale and chronic health problems – such as diseases of the heart, obesity, cancer, substance abuse and mental illness – before they occur; to unlock and address social determinants driving disparities in access to healthcare and outcomes; and to produce a diverse, quality public health workforce to improve healthcare outcomes for all Texans.

(3) (a) Major Accomplishments to Date:

Degree program approval has been received from the Texas Higher Education Coordinating Board for the Master of Public Health to allow the first class of MPH and dual MD/MPH students to enroll in Fall 2023.

Faculty recruitment has also been successful. An Associate Dean for Academic Affairs (Professor) and Assistant Dean for Student Affairs & Operations (Asst. Professor) have been recruited, along with five additional faculty with expertise ranging from Health Economics to Health Behavior and Data Science, to complement existing experts from the UTSW Departments of Epidemiology, Population Health and Bioinformatics who have nucleated the SOPH.

Start-up funds appropriated by the 87th Legislature required UTSW to obtain a 2:1 match from other sources to secure the \$10 million in state support. UT Southwestern successfully secured a \$100 million gift from the O'Donnell Foundation to endow and support its new School of Public Health. This investment is the largest gift to a School of Public Health at a public university in the U.S. and matches the third largest gift supporting any School of Public Health. Yet, it is important to note that these funds are dedicated to establishing an endowment fund for faculty retention in the future and will provide only a small portion of the annual operating funds needed for current recruitment and other operations of the school.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The School of Public Health will open and the first class of MPH and dual MD/MPH students will matriculate in Fall 2023. Planning is underway to secure approval for the Public Health Doctoral Program within the year, as well as rigorous national Council on Public Health school accreditation.

Ongoing searches for faculty Directors for the Pediatric Population Health Program and the Implementation Science Program are expected to be complete, allowing for significant further educational and research program development.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

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(5) Formula Funding:

Once the school is open, its students will be eligible for formula funding.

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2022 \$ 100,000,000 Endowment from the O'Donnell Foundation

(9) Impact of Not Funding:

Without the meaningful endorsement from the Texas Legislature to establish the School of Public Health and commitment to provide state start-up support, UT Southwestern would have been hampered in its efforts to obtain additional funding. The state's seed funding accelerated UTSW's ability to secure external investment. Without the state support, there would be a significant delay in opening the much-needed School of Public Health to serve the North Texas region and our state.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Non-formula support is needed to support the on-going costs required to establish the operational structure necessary to educate the students in this field.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

The School's performance can be measured with ongoing progress in:

- Faculty recruitment
- Degree program approval
- Research funds secured, and
- Students enrolled.

(13) Performance Reviews:

N/A

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Primary Care Residency Training

(1) Year Non-Formula Support Item First Funded:	1996
Year Non-Formula Support Item Established:	1996
Original Appropriation:	\$1,557,500

(2) Mission:

Medical education is only partially complete when the M.D. degree is awarded. Further education in an accredited residency program is essential for the development of the full range of knowledge and skills to perform medical diagnosis and treatment, and to achieve the certification required for a doctor to practice. As a primary mission of Texas' medical schools, the institution absorbs the greatest share of costs not covered by federal and state funds. Specifically, faculty train residents at a significant cost that is primarily borne by the institution. A small portion of the education costs are supported with Medicare GME funds and the State GME formula, which pays a fraction of the approximately \$62,3000 annual cost to train primary care residents (excluding the resident stipend/salary and benefits).

UTSW has long supplemented its graduate medical education programs to help support one of the State's largest primary care residency programs, including direct resident support through payment of 35 stipends. Texas continues to lag in training enough doctors to meet growing demand, making this funding essential to continue the number and quality of primary care residency programs at UTSW as a pipeline of primary care doctors both in North Texas and statewide.

(3) (a) Major Accomplishments to Date:

This item critically supports the statewide goal of decreasing the shortage of primary care doctors and providing quality primary care to the citizens of Texas. UT Southwestern continues to run the largest public school residency program, with 437 residents in primary care programs. We have expanded upon the combined training program in Internal Medicine/Pediatrics initiated in 2016 to 16 positions. Additionally, the Family Medicine Residency program, which was expanded in 2017 to include the Texas Health Dallas training site, now includes 42 trainees.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Approximately 30% of UT Southwestern's 1,405 residents are in primary care programs. At maturity, the Family Medicine and Internal Medicine/Pediatrics training programs provide a total of 58 primary care training residency positions. UT Southwestern intends to continue maintaining one of the largest and most competitive primary care residency training programs in Texas in order to continue graduating ~125 primary care doctors every year. This number will continue to grow as programs expand and residencies are complete, helping to address the shortage of primary care doctors and provide quality primary care to the citizens of Texas.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Previously funded by MSRD Funds

(5) Formula Funding:

No formula funding

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(6) Category:

Healthcare Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2022 \$ 207,436 Federal Funds
\$ 525,921 Private Funds
2023 \$ 207,436 Federal Funds
\$ 525,921 Private Funds
2024 \$ 207,436 Federal Funds
\$ 525,921 Private Funds
2025 \$ 207,436 Federal Funds
\$ 525,921 Private Funds

(9) Impact of Not Funding:

The program has experienced a 41% funding reduction since FY10-11 and thus resulted in fewer critically needed primary care residents supported. Further budget reductions would have similar impact. With increasing pressure on other sources of funding and no other funding dedicated to this purpose, a reduction in primary care residency program funding would not be replaced and would impact the quality of the education received by the second largest number of primary care residents among Texas health institutions, it would also directly result in a reduction in the number of primary care residents trained. With an existing shortage of primary care doctors practicing in the state, particularly as we collectively continue to respond to COVID-19, Texas can ill afford to lose any primary care residency positions at any institution across the state.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

N/A as non-formula support is needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

Funding for the Primary Residency Training Program is needed on a permanent basis as it is critical to addressing the physician shortage in Texas. Moreover, as medical graduates increase statewide with the advent of new schools, the number of residency positions must keep pace as they are necessary to ensure graduates do not leave the State for other residency opportunities. This funding pays a small portion of the costly training of tomorrow's doctors but there is no other source, especially as COVID-19 response resulted in significant revenue losses at UTSW from which are continuing to recover, and is essential to producing practicing physicians to provide needed care to a consistently-growing population.

(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

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(13) Performance Reviews:

Retention and expansion of residency training programs. Performance can be assessed as follows:

- Retention of 35 stipends for direct resident support in Family Medicine, Psychiatry and Internal Medicine/Pediatrics
 - Expanded to now 16 positions within the Internal Medicine/Pediatrics program rotating through Clements University Hospital, Children's Medical Center and Parkland
 - Expanded the Family Residency Program to include 42 trainees rotating through Texas Health Dallas
-

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Program for Science Teacher Access to Resources (STARS)

(1) Year Non-Formula Support Item First Funded:	1994
Year Non-Formula Support Item Established:	1994
Original Appropriation:	\$750,000

(2) Mission:

The Science Teacher Access to Resources (STARS) program is dedicated to maintaining a robust educational partnership between UTSW and secondary school teachers, and providing STEM engagement programs for secondary school students by leveraging the expertise within the institution and making the vast educational resources available to both teachers and students. STARS Program Goals: to improve secondary school science education in North Texas and beyond, to increase science awareness, to stimulate interest in STEM fields, to provide ongoing teacher/student support, to offer content and instructional aides, and to broaden the knowledge base of teachers.

At the beginning of the COVID-19 pandemic, STARS quickly innovated and offered its 20 programs and projects via a hybrid educational format to meet the needs of the fluid global environment. This accessibility broadened our reach beyond North Texas and enabled STARS to continually offer no-cost high-quality programs to thousands of teachers and tens of thousands of students annually, furthering its mission. STARS also maintains important relationships with large urban school districts such as Cedar Hill, Dallas, Ft. Worth, Garland, Grand Prairie, and Irving and is represented on state and many district advisory boards, to promote participation of diverse student populations in STARS functions.

(3) (a) Major Accomplishments to Date:

STARS offers teacher professional development services and student STEM engagement programs, all free of charge and many with paid stipends. These include: monthly Basic Science Symposium, In-service and STEM Career Discovery Program; 8-week Summer Research Programs for students (900 applications for 50 spots) and teachers; customized Medical Center Tours (3-4/week); Science Fair Support; Careers in Biomedical Sciences and Women in Science & Medicine symposia; Science Ambassador and Student Mentoring Programs; and hands-on summer Anatomy & Physiology, Biology, Biotechnology, Chemistry, Physics, and Middle School Camps. Teachers and students utilize STARS resources, such as software, videos, instruments, and science kits. Newer initiatives include customized district Professional Development sessions, AP-Biology symposia, plus special collaborations with the Perot Museum, UT Dallas, and many more.

STARS, a recipient of the national 2020 Inspiring Programs in STEM Award, quickly innovated its programs to a virtual, then hybrid educational platform during the pandemic, maintained high-quality programs, and notably increased teacher and student participation by 9% and 21%, respectively, in the past 2 years. Since its 1991 inception, STARS has grown to serve 25,000+ teachers from 4,500 schools, plus ~120,000 students have been impacted by teacher and direct student participation. Each year, there has been tremendous program growth and soaring demand from teachers and students.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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STARS Program interest, participation, and initiatives will continue to grow in the next two years. The following are planned hybrid and in-person programs and expected participant numbers, typically totaling over 3,800 teachers and 20,000 students annually:

- STARS Basic Science Symposia (8 per year). The 2022-2023 program will include four full-day symposia on “Careers in Biomedical Sciences,” “Women in Science and Medicine,” “Neuroscience” and “Orthopedics” (500 registrations/event).
- Teacher In-Service on “Biotechnology” and a “Physics 101” workshop.
- Multiple, weekly tours of medical school will continue (4,000 high school students).
- Expect STARS monthly Career Discovery Program to expand (125 students/meeting).
- Continue hosting the Uplift District Science & Engineering Fair, collaborating with Dallas, Irving, and Plano ISDs to host their district science fairs, as well as providing many judges for other school, district, and regional science fairs.
- Continue providing Summer Research Opportunities for secondary school teachers and students.
- Continue expanding the STARS Student Mentoring and Science Ambassador Programs.
- Continue STARS anatomy & physiology, biology, biotechnology, chemistry, physics, and middle school camps, plus pilot a computer science camp.
- Continue providing customized teacher PD sessions for districts.
- Continue collaborating with various districts to host AP-Biology symposia.
- Develop new STEM initiatives with various districts.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

(5) Formula Funding:

No formula funding

(6) Category:

Public Service

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2022	\$ 29,532	Federal Funds
	\$ 219,620	Private Funds
2023	\$ 30,000	Federal Funds
	\$ 225,000	Private Funds
2024	\$ 30,000	Federal Funds
	\$ 225,000	Private Funds
2025	\$ 30,000	Federal Funds
	\$ 225,000	Private Funds

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(9) Impact of Not Funding:

State funding is essential to sustain STARS core programs and new initiatives which already face pressures of high demand and limited monies to provide access. Without State support, valuable hybrid or in-person professional development for teachers will be curtailed, and the 8-10 point improvement students have shown on End of Course science related exams will suffer, students will be unable to tour medical facilities or connect with STEM professionals which inspire a career in STEM, and students seeking early research opportunities through the program will have to search for alternative options when already only 6% of applicants can be accommodated. The program's biomedical science careers pipeline would also cease as many former students have proceeded to pursue STEM professions and matriculated into UTSW and other Texas professional schools, enriching the healthcare science workforce and industry.

Unfortunately, external funds have been far more challenging to obtain in the last few years as science and outreach budgets tighten, making state support even more critical. For example, the Howard Hughes Medical Institute stopped its pre-college programs in 2012, and the NIH has transferred much of its outreach budget to fund its core research mission. Similarly, state funding has been reduced by 34% since FY 11-12 which makes remaining support all the more essential to maintain STARS activities.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Core support for STARS is needed on a permanent basis to maintain and continue the remarkably oversubscribed program. The continuing hybrid and in-person programs ensure that North Texas students and teachers have access to invaluable STEM related hands-on and instructional professional development (PD); STEM engagement programs such as symposia, summer science camps, science-medicine career discovery programs, science fair support, customized teacher PD sessions, student mentoring and science ambassador programs; research opportunities and tours of medical facilities. This program fosters curiosity and innovation among our youngest Texans, who will ultimately steer the future of science and medicine in the 21st century and concurrently help to drive our state's economy.

(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

(13) Performance Reviews:

STARS provides high-quality STEM related hybrid and in-person teacher professional development programs, student-focused STEM engagement programs throughout the school year and summers that include research opportunities, symposia, science-medicine career discovery programs, science fair support, student mentoring and science ambassador programs, tours and summer science camps to the North Texas region. Performance can be assessed as follows:

- number of teacher participants
- number of student participants
- numbers of schools impacted
- number of summer research program applicants and slots available
- number of summer science camp applicants and slots available.

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Regional Burn Care Center

(1) Year Non-Formula Support Item First Funded:	1978
Year Non-Formula Support Item Established:	1978
Original Appropriation:	\$125,000

(2) Mission:

To provide state-of-the-art comprehensive acute burn care, burn rehabilitation, education, supplies, and banked skin allograft tissues for clinical transplant for adult and pediatric patients and healthcare professionals. The Center is the only American Burn Association and American College of Surgeons-verified burn center in North Texas, providing a regional resource for disaster management for those with burns.

(3) (a) Major Accomplishments to Date:

The Burn Center continues to support faculty, fellow, resident, student, and advanced clinical personnel training in burn treatment as well as providing state-of-the-art care for Texans. In 2021, the Center admitted 727 patients (26% children) and over the past 3 years clinical outcomes such as mortality were very low, roughly 3.4% of patients admitted, which is below the national standard according to ABA reports. Hospital length of stay remains below national norms. There were also over 3,500 visits to the Burn Outpatient Clinic in FY21.

Educating the next generation of providers remains a focus, with ~80 residents rotating through the center annually from 5 residency programs. The Center has also developed a Burn Surgery Fellowship that includes a Critical Care Certification for the most highly specialized care for burn patients.

Improvements in clinical outcomes and education are due to many factors, significantly supported by State funds. Advancements in resuscitation including patented technology, improved quality of surgical intervention, and improved metabolic support are only a few of the advances produced. Equally important, the Center continues to serve as a state and national resource for teaching and referral for the latest techniques in burn care and prevention, and leveraging of State funds has resulted in continued high national and international recognition and successful competition for federal grants.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The Center combines emergency care and in-hospital treatment of acute pediatric and adult burns, as well as reconstructive surgery and rehabilitation to meet the UT-Southwestern mission to provide the best comprehensive burn care. While providing world-class burn care, the Center will remain active in clinical research to further improve understanding and efficacy of treatments to improve outcomes in burns.

Through these efforts, the Center also serves to advance the goals of medical care, improved patient survival and morbidity. In addition, excellence in research and patient care allows the Center to continue to actively improve and provide excellence in education for fellows, residents, medical students and professional health students in clinical and rehabilitative burn treatment.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Limited funding from extramural granting agencies.

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(5) Formula Funding:

No formula funding

(6) Category:

Healthcare Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2022	\$ 348,160 Federal Funds
	\$ 90,000 Private Funds
2023	\$ 577,265 Federal Funds
	\$ 140,000 Private Funds
2024	\$ 431,105 Federal Funds
	\$ 140,000 Private Funds
2025	\$ 431,105 Federal Funds
	\$ 140,000 Private Funds

(9) Impact of Not Funding:

Facing an over 30% reduction in funding since FY 10-11, further curtailment of the only American Burn Association and American College of Surgeons-verified pediatric burn center in North Texas would seriously hamper the continuation of current services to adult and pediatric patients and health care professionals in the region, and delay the development of critical improvements such as permanent skin coverage for critically-injured burn patients and improvement in critical care outcomes and rehabilitation/reconstruction strategies. Loss or further reduction of funding would also delay development and implementation of regional disaster management preparedness, and significantly hinder education and training for students, resident and other providers of burn care.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation

Funding for the Regional Burn Care Center is needed on a permanent basis to enable continuous provision of state-of-the-art burn care and education in this critical field.

The only pediatric American Burn Association and American College of Surgeons-verified burn center in North Texas, the Regional Burn Care Center is critical to serving the region for these acute, life-threatening and intensely painful injuries. The Center's expert staff is also responsible for training tomorrow's specialists in burn care and prevention. Finally, the state's support is leveraged to bring in more outside dollars to support the education, research and patient care the Center provides.

(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

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(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

(13) Performance Reviews:

Funding for the Center is critical to training tomorrow's burn specialists in prevention and treatment, providing infrastructure to support clinical trials, publishing peer-reviewed research findings that inform burn care, and attracting more dollars to the state. Performance can be assessed as follows:

- Faculty retained and recruited
 - Fellows and residents trained
 - Patients treated by Center faculty
 - Clinical trials maintained and started, predicated on available Center infrastructure
 - Peer-reviewed publications
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