LEGISLATIVE APPROPRIATIONS REQUEST
For Fiscal Years 2022 and 2023

Submitted to the
Governor's Office of Budget, Planning and Policy
and the Legislative Budget Board

by

Texas A&M University – Central Texas

October 23, 2020
Final Submittal

CERTIFICATE

Agency Name Texas A&M University-Central Texas

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office Budget Division (Governor's Office) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's Office will be notified in writing in accordance with Article IX, Section 7.01 (2020-21 GAA).

Chief Executive Officer or Presiding Judge

_____
Signature

Marc A. Nigliazzo
Printed Name

President
Title

8/10/2020
Date

Chief Financial Officer

_____
Signature

Todd D. Lutz
Printed Name

Interim Vice President of Finance & Administration
Title

8/5/2020
Date

Board or Commission Chair

_____
Signature

Elaine Mendoza
Printed Name

Chairman - Board of Regents
Title

9/11/2020
Date

Texas A&M University – Central Texas
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Schedules Not Included

Agency Code: 770	Agency Name: Texas A&M University - Central Texas		Prepared By: Susan Bowden	Date: September 2020	Request Level: Baseline

For the schedules identified below, the Texas A&M University - Central Texas either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Texas A&M University - Central Texas Legislative Appropriations Request for the 2022-2023 biennium.

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HISTORY & MISSION

On May 27, 2009, legislative authorization created Texas A&M University-Central Texas (A&M-Central Texas) as an upper-level, regional university offering exclusively junior, senior, and graduate level coursework. It is now the only upper-level university in Texas, and is consequently the state's only university whose sole undergraduate mission is to educate the transferring student.

In fall 2009, A&M-Central Texas opened classes in space leased from Central Texas College and the Killeen Independent School District; however, in fall 2010 it began to build a permanent campus on 672 acres of land transferred to The Texas A&M University System (TAMUS) from Fort Hood in Killeen by the U.S. Department of Defense. In spring 2012, it moved into its first permanent building and simultaneously broke ground on its second building that was completed in summer 2014. Its third building was completed in fall 2018. All three buildings have been designed for multi-use. Total funding for campus construction to date has been $110 million, with approximately $54 million from Permanent University Funds (PUF) and $56 million from Tuition Revenue Bonds (TRB).

A&M-Central Texas enjoys a growing reputation for its student-centric, transfer strategies, and it remains focused on goals originally inspired by regional leaders who ardently pursued its creation:

• To improve access and progression for the transferring student along clearly defined pathways to baccalaureate and graduate degrees, maintaining continuous engagement with partner community colleges and school districts.
• To eliminate duplication of effort and an accumulation of non-transferrable hours at the lower division that increase student and institutional costs while delaying degree completion for an exceptionally diverse student demographic with often limited options for educational attainment.
• To simultaneously raise the educational level and expand the employment opportunities for the region's workforce while making a firm commitment to assure educational access for those men and women who serve our country in uniform, especially the soldiers and their families at Fort Hood.

The structure, capability, and commitment of A&M-Central Texas enhances undergraduate degree completion across a wide spectrum of student pathways through dual credit and early college high school, through traditional community college transfer, through transfer from another university, through military service, or as a result of older students returning to college after a number of years of separation. It also offers exceptional opportunities at the graduate level for the continuing A&M-Central Texas student, as well as for those transferring in.

CHALLENGES AND ACCOMPLISHMENTS

The Legislature provides essential funding for six of the state's smaller, regional institutions, including A&M-Central Texas, enabling them to effectively meet the growing need for higher education within their communities and the state. Previously known as transition funding and downward expansion funding, this funding was renamed Upper Level Institutional Support for A&M-Central Texas by the 86th Legislature, and a rider was passed to begin phasing it out. Given the unprecedented hardships imposed on these institutions by the COVID-19 pandemic and their essential provision of education and workforce training for the regions they serve, we request that this funding item be treated similarly to other non-formula support items without an additional 25% reduction in the base bill and associated deletion of the corresponding rider.

Since the close of the 85th Legislative Session, A&M-Central Texas has remained keenly focused on defining and marketing its mission as an upper-level, transfer institution for its region of service while attempting to recover from substantial reductions in its non-formula, transition funding that were made during that legislative

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session. Reductions of approximately $4.6 million over the FY2018-2019 biennium forced the university to reduce the number of courses offered annually, precipitating a gradual enrollment decline that has been difficult to reverse. Headcount enrollment at A&M-Central Texas has declined from a record high of 2,619 in fall 2016 to 2,440 in fall 2019. And while its annual semester credit hour (SCH) production has remained relatively consistent during FY2018, FY2019, and FY2020 at approximately 50,000 SCHs each year, that production is more than 3,000 SCHs per year below its record SCH production during FY2017.

Formal designation of A&M-Central Texas as an upper-level, transfer university during the 86th Legislative Session, plus an increase in Small Institution Supplement funding, offset some of the transition funding lost during the 85th Legislative Session by approximately $2.6 million. However, three consecutive years of enrollments below FY2017 levels produced a $1.3 million loss in formula funding, reducing overall funding restoration by half, and still $3.3 million below FY20016-2017 biennial levels. The funding reduction during the 85th Legislative Session has continued to limit the university's ability to return course offerings to FY 2017 levels, although strategic efforts to regain momentum have been ongoing.

In spite of challenges presented by funding and enrollment, A&M-Central Texas continues to provide compelling evidence of its commitment to raise the educational level of its region. It has continuously engaged students planning to transfer from regional community colleges while accelerating its outreach to those who started college but never completed a degree. In the process, the university has served a student population of exceptional diversity drawn in large part from its region while charging the lowest combined tuition and fees for a 15 SCH course load of any stand-alone public university in the state.

In a comprehensive study completed by TAMUS, the total enrollment of Texas residents attending its public universities was compiled and charted by county. The historic heart of the A&M-Central Texas region is comprised of three counties: Bell, Coryell, and Lampasas. From those counties, 7,458 residents attended an array of Texas public universities during FY2019. From the top ten, the 10th largest enrollment was 216 students; the 2nd largest enrollment was 759 students. A&M-Central Texas had by far the largest enrollment, ranking 1st with 1,941 students enrolled.

The question that must then be inevitably asked is, "How many of those students would have been able to pursue a baccalaureate degree if A&M-Central Texas did not exist?" A&M-Central Texas is clearly meeting the charge it was given when it was created: "to meet the needs of the region's workforce by expanding opportunities for higher education." Almost 60% are students of color, and the majority are somewhat older, having started or returned to higher education later in their lives. Approximately 48% are serving. or have served, in the military, or they are members of military families. However, a growing number are as young as 18, graduates of an Early College High School, or they are transferring from area community colleges at a more traditional college-going age. Almost 75% of them are classified as "at risk," with well over half of them Pell Grant eligible.

Overall, these students compose a somewhat fragile cohort, but their potential is verified with each graduating class. And with summer 2020 commencement, A&M-Central Texas has certified almost 8,000 graduates with baccalaureate and graduate degrees in the first eleven years of its existence. Approximately 80% reside in the region, continuously raising the educational level of its workforce and reconfirming the university's commitment to educational access.

Commitment to Student Success

• Transfer Central is an innovative, technology-enhanced program designed to assist community college students planning to transfer to A&M-Central Texas. It does so by continuously engaging, advising, and guiding them along the path to a baccalaureate degree while they are still taking classes on a community college campus (or through a community college via dual credit or an early college high school program). It accelerates their early identification of available degree pathways, assures successful degree alignment and the seamless transfer of credit, and reduces both student and institutional costs.

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It is a replicable model for increasing the number of community college students who continue on to baccalaureate degree programs while meeting goals for transfer efficiency, degree completion, and student debt mitigation as outlined in the Texas Higher Education Coordinating Board's 60x30TX strategic plan. Transfer Central is also well aligned with SB25, passed during the 86th Legislature to reduce non-transferable courses and time to degree for community college transfers, including high school students taking dual credit courses at a community college. Implementation of the initial phase of Transfer Central at A&M Central Texas was accelerated by the onset of the COVID-19 pandemic during the 2020 spring term.

• ReUp Education is a national project seemingly tailor-made for A&M-Central Texas, a university comprised 100% of transferring students. With more than 36 million Americans who have attended college but who have never completed their intended degree, the ReUp project is designed to re-direct as many of those former students as possible toward degree completion. So far, A&M-Central Texas has been able to identify approximately 800 individuals who have been "stop-outs" for at least one year. During the 2020 spring term alone, 48 of those students returned to the university through its aggressive ReUp initiatives, with more preparing to return in the future. However, A&M Central Texas is not simply a ReUp practitioner; it is one of the twelve founding members of the ReUp Network, and it will continue its active participation in the project.

Research Related Progress and Partnerships

Growing Research Capability. By some assessments, A&M-Central Texas has been notably overachieving in research over the past five years for a small, new university. However, a close review will reveal that the university has taken full advantage of the research opportunities presented to it, beginning with funding for a Chancellor's Research Initiative grant that it received through TAMUS in 2016. That grant brought the university an exceptional young researcher and a truly remarkable piece of equipment, a powerful scanning electron microscope (SCM).
Through that initiative, A&M-Central Texas was able to secure initial and continuing participation in a National Science Foundation (NSF) research grant in renewable energy in partnership with Texas A&M University, the University of Texas, and Colorado State University. Successful participation in the NSF grant has helped A&M-Central Texas secure a major contract with the Department of Homeland Security and the United States Air Force to engage in cyber research. These two large projects have inspired a number of smaller ones within the university, allowing it to accelerate the development of its University Center for Applied Research and Engagement (UCARE) that addresses local and regional need for research support, and now hosts planning with regional partners for creation of a research park on the A&M-Central Texas campus.

Relationship with the U.S. Army's Operational Test Command. While expanding its capability in cyber research, A&M-Central Texas has also established an exceptional relationship with Operational Test Command (OTC) on Fort Hood. OTC's mission is to research and test virtually every new piece of equipment that might find its way into combat, and it consequently enjoys a close relationship with the Army Futures Command. OTC leadership has been continuously engaged with A&M-Central Texas in the development of the university's cyber research capability, as well as planning for a potential regional research park on the university's campus. In addition, it has continued to expand internship opportunities for A&M-Central Texas students at OTC, leading to a discussion with university officials about the growing need for staff at OTC who are highly educated in testing and research.

Cooperative Doctoral Degree in Research and Testing. As a result of ongoing discussions with OTC, A&M-Central Texas began to explore the potential for developing a doctoral program to meet OTC's projected future staffing needs. Because A&M-Central Texas is a young and developing institution, it is not yet capable of starting such a program by itself. Consequently, it has entered into a partnership with Texas A&M University-Kingsville to formally develop a cooperative Ed.D. in Educational Leadership with a cognate in Research and Testing.

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This new doctorate will provide a specific set of skills for Big Data analysis in private, public, and government organizations, as well as for specific research and testing projects, and it will be the only doctorate in Texas that is simultaneously focused on these two highly specialized areas. Texas A&M University-Kingsville has agreed to partner with A&M-Central Texas in developing this program, and it will become the degree granting institution, but both universities will provide teaching and research faculty.

IMPACT OF COVID-19 PANDEMIC

Organizational and Programmatic Response. Following notification from TAMUS in mid-March 2020 that, as the result of the rapidly spreading pandemic, all of its universities would be required to substantially convert instructional programming and student support services to remote formats, A&M- Central Texas had all required adjustments in place by the week of March 23-27.

While the university's campus remained open to limited access during both the 2020 spring and summer terms, classes and student support services were delivered through a range of virtual formats. Student counseling, including mental health counseling, has been consistently available online. The University Library was closed, but library staff provided student support online, making hard copy library resources available to students by appointment. A designated computer lab remained open for those students unable to connect from home, and campus Wi-Fi was accessible at designated locations in the university's parking lots.

Essential university operations remained open, including the University Police Department, facility and custodial services, mailroom services, and campus IT support. A small group of administrative staff rotated during each week between on-campus and remote support of central offices. A large majority of university faculty and staff successfully met their responsibilities remotely with continuous intercommunication. The university does not operate student housing or formal dining services.

With the strenuous application and monitoring of safe practices throughout the A&M-Central Texas campus, the university successfully opened for the 2020 fall term with many faculty and staff returning to on-site locations, but with still a measured balance between programs and services offered on-site and remotely. Approximately 64% of all classes are being offered fully online, with about 36% offered in modes ranging from fully face-to-face to combinations of face to face and virtual.

Enrollment and Financial Impact. Headcount enrollment for summer 2020 was down slightly from summer 2019, but 2020 SCH total was slightly above 2019. To date, fall headcount is down -4.1%, but SCH is essentially level compared with fall 2019. Since A&M-Central Texas has traditionally served older, working students, a decline in that population was anticipated and realized. However, the university experienced notable growth of more traditional, college-aged students at the undergraduate level, and a resurgence of enrollment in graduate programs that have been gradually declining for the past three years.

In response to the accelerating financial need of its students caused by the pandemic, A&M-Central Texas combined its resources to assist as many new and returning students as possible to continue their pursuit of a degree. Those resources have come through the A&M-Central Texas Foundation, the TAMUS funded Regents Grant, the CARES Act, a Texas Emergency Aid grant, and traditional financial aid to create a coordinated program of Enhanced Emergency Aid for A&M-Central Texas students. The program is built upon an effective, one-stop operation where all potential options for aid are considered for each student, including special student populations such as those who have been historically underserved and those who are currently serving in the military.

However, the overall financial impact of the pandemic on A&M-Central Texas budgets is growing. Enhancements required to expand the virtual delivery of instruction have increased overall costs of instructional delivery at the same time the university has lowered and, in some cases, eliminated fees to encourage enrollment. Another

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impact has been driven by the rising cost of supplies and services for enhanced cleaning protocols by the facilities management and maintenance group, as well as by the custodial service provider. And while these and other protective measures can be partially funded through provisions of the CARES Act, a negative financial impact on the university cannot be avoided.

IMPACT ON A&M-CENTRAL TEXAS OF 5% REDUCTION IN STATE FUNDING

A substantial impact of the COVID-19 pandemic will be its inevitable impact on the state and national economy. In response to requests from the Governor and the Legislative Budget Board, A&M-Central Texas has budgeted a reduction in its state funding of 5% for FY2020 and FY2021. The total anticipated reduction is approximately $1.28 million and will require several reductions in university funds plus a faculty and staff hiring freeze that will produce about $750,000 of the total. While the basis for the requested reductions are understood, they will nevertheless place additional restrictions on university capability at a time when its upper-level structure, commitment to the transferring, often underrepresented student, and ability to significantly lower the cost of a baccalaureate degree would seem to make it an ideal institution to meet the ongoing challenges of the pandemic.

EXCEPTIONAL ITEM REQUESTS

A&M-Central Texas is acutely aware of the state's pending budget deficit and economic uncertainty as we enter FY2021, but we also understand and affirm that continuing to build and expand an educated workforce for Texas is a critical part of the resolution for reversing both the deficits and uncertainty. A&M-Central Texas is uniquely positioned to advance that resolution by continuing to accelerate the number of individuals within its region who pursue a baccalaureate degree by either a successful transfer from a community college or who are encouraged to return to their pursuit of a baccalaureate degree after having previously stopped out. Neither can be effectively pursued if the university cannot adequately maintain both its accessibility and its affordability.

EXCEPTIONAL ITEM REQUEST #1: Restoration of the 5% Reduction

A&M-Central Texas requests $609,628 in FY2022-2023 biennial funding to restore the 5% General Revenue cuts to its base allocation. This amount does not include the formula funding amount reduction, but we request restoration of formula funds as well.

To offset the impact of the pending 5% reduction of General Revenue, A&M-Central Texas has proposed to indefinitely freeze all vacant faculty and staff positions, reduce state-funded Operations and Maintenance (O&M) budgets by 5%, shift some insurance funding from state to local funds and reduce the support of its partnership with Temple College and Texas State Technical College at the East Williamson County Higher Education Center (EWCHEC).

While the freezing of faculty and staff positions will produce the largest savings, it will have the most direct impact on students, reducing the number and range of course sections that can be offered, as well as vital staff support in counseling, advising, and other student support services. The reduction of O&M budgeted funds and the shift of insurance funds from state to local will also ultimately impact students by further reducing support services. The reduction of funding for EWCHEC participation will weaken the A&M-Central Texas partnership with Temple College and Texas State Technical College at a time when there is great potential for the cooperative delivery of instructional programming in Williamson County.

Requested funding will:
• Restore frozen faculty and staff positions to increase the number of course offerings, as well as to provide support for promising new programs such as the BS in

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Mechanical Engineering Technology and the MS in Homeland Security.
•   Ensure the continued implementation of a state of the art transfer program to fully engage students while they are still enrolled in a community college, providing a seamless transition into a baccalaureate program with no loss of credits.
•   Allow the university to maintain its 12 SCH maximum tuition for undergraduates and to sustain recent reductions in fees for distance education prompted by the challenges of the COVID-19 pandemic, with both assuring student access.

EXCEPTIONAL ITEM REQUEST #2: Transfer Central - Student Transfer Pathways Initiative

A&M-Central Texas requests $1,200,000 in FY2022-2023 biennial funding to accelerate the expansion of Transfer Central, its innovative, technology-enhanced program specifically designed to assist the community college student planning to transfer to A&M-Central Texas to complete a baccalaureate degree

Requested funding will:
•   Build-out the Transfer Central program by permitting the university to purchase and integrate innovative new technologies into its existing systems, while supporting the addition of critical advising and financial aid staff.
•   Train university staff in the use of remote modalities to not only increase access to well-defined educational pathways for potential students, but to provide access to those pathways and other technology-based resources for parents, high school counselors, community college transfer counselors, and military education center counselors.
•   Increase the number of community college students continuing to baccalaureate degree programs, meeting goals for transfer efficiency, degree completion, and student debt mitigation outlined in the Texas Higher Education Coordinating Board's 60x30TX strategic plan, while building a replicable model.
•   Substantially reduce, if not eliminate, the enrollment of community college students in non-transferable courses while simultaneously reducing time to degree in alignment with SB25 passed during the 86th Legislature.

TUITION REVENUE BOND REQUEST

A&M-Central Texas understands and shares the detrimental impact of the COVID-19 pandemic on the state budget and its economy; however, as part of our commitment to the region of the state that we serve, we feel obligated to define priorities for the continuing development of our campus infrastructure whenever funding might again be available to us.

Total Project Cost: $50,000,000
Requested Funds: $50,000,000
Estimated Annual Debt Service Request: $4,359,228

Project Description:

The Centralized Operational Reliability and Efficiency (CORE) project is a utilities infrastructure upgrade as well as a dedicated facility for the University Police Department and Emergency Operations Center at A&M-Central Texas. The key benefits are to have operational efficiency from both a utility and infrastructure standpoint, and reliability in a fully functional and centralized system that will serve as the backbone and hub in the event of an emergency situation.

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There are currently three multipurpose facilities on the campus housing all classrooms, laboratories, office and meeting spaces, and the University Library plus two small storage facilities. Each facility has its own stand-alone infrastructure equipment for heating and cooling, relying solely on electricity as its main power source. TAMUS facilities personnel have consistently observed that no further campus expansion is possible without construction of a centralized CORE facility.

The CORE facility would be comprised of multiple, integrated structures totaling 137,000 GSF of building area, including:

• Central Utilities Plant connecting to the existing gas main located near the intersection of SH 195 with master metering of all facilities, and the development of a campus central utilities loop
• Telecommunications/Fiber Entrance Facility for expanded fiber connectivity
• University Police Department
• Emergency Operations Center
• Facilities personnel with space for maintenance materials and equipment
• Warehouse/Storage Needs

TEXAS A&M UNIVERSITY SYSTEM-WIDE FUNDING ISSUES AND NEEDS

We recognize the difficult financial situation and tough budget decisions that will face the 87th Legislature and will work collaboratively with state leaders to find the support needed for the education, research, and service we provide. A robust higher education sector is key to long term economic growth and resiliency, but increased costs, revenue losses, and budget reductions due to the pandemic have Texas' higher education sector stressed and stretched. We request continued investment in higher education to maintain our service to the state. Key funding issues are detailed below:

Base Funding – Maintaining equitable, reliable, and predictable funding for higher education is critical for our institutions to plan, teach, and support students through to graduation and to pursue excellence. This base funding is provided by the State through both formula and non-formula support.

Formula funding accounts for 80 percent of our institutions' net GR appropriations and supports the core instructional, operational and infrastructure costs at our institutions. Our highest priority is maintaining the general revenue support to these formulas.

As higher education adapts to the financial hardships of COVID-19, non-formula items provide critical support for students and academic programs. We request that non-formula support items be maintained at FY2020-21 levels to preserve vital academic programs and student support services.

We request expansion of the Small Institution Supplement (SIS) to institutions up to 20,000 headcount. These institutions and their students' success are key to economic recovery and long term resiliency. Expanding the SIS up to 20,000 students would provide critical support to help these institutions remain affordable for students and effective in fulfilling their missions.

Restoration of 5% Reductions – Across the A&M System the reductions total $84.6 million. These reductions hurt. Our institutions had to cut into the teaching and services provided to our students that are and will continue to impact students' success and time to degree. Continuing these reductions into the 2022-23 biennium will further harm our students.

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Outcomes Based Funding – Any performance funding contemplated as part of state support for higher education should be in addition to formula funding , especially as institutions struggle with the economic fallout from the pandemic. While this session may not be optimal timing for a major funding initiative, we have worked across higher education on a proposal for increased student success at Texas' 27 regional institutions and can provide additional information as requested.

Higher Education Group Health Insurance – We request funding to cover increases in covered enrollments and in health care costs beyond our control . We also request restoration of the gap in funding for our employees compared to state employees in the ERS group plan.

Student Financial Aid – Increased support for student financial aid is vitally important to help students graduate with lower debt . We request increases to TEXAS grants and other financial aid programs be made in conjunction with funding the formula that provides the state's share of the costs of educating students .

BACKGROUND CHECKS

Criminal background checks are conducted by A&M-Central Texas under Texas Education Code Section 51.215 and Texas Government Chapter 411 Subchapter (f). In addition, A&M-Central Texas confirms that it abides by a university rule on criminal background checks approved in compliance with System Policy 33.99.14, stating that all employment positions, including student, adjunct, part-time, and temporary, at the university are considered security-sensitive and require a criminal background check.

COMMITMENT AND EXPRESSION OF APPRECIATION

A&M-Central Texas acknowledges its fiduciary responsibility for the wise and effective use of funds invested in higher education by the taxpayers of the State of Texas . Please know that as the university continues to grow and to develop its capability, it will remain committed to instructional innovation and regional engagement, yet mindful of often unanticipated funding constraints. And while the university respectfully requests consideration of the goals and priorities contained in this document, it also wishes to thank the Legislature of the State of Texas for its ongoing support of higher education and for allowing A &M-Central Texas to share its unwavering commitment to the delivery of quality, accessible, and affordable higher education to a demographically diverse and rapidly growing region of the state .

Organizational Chart
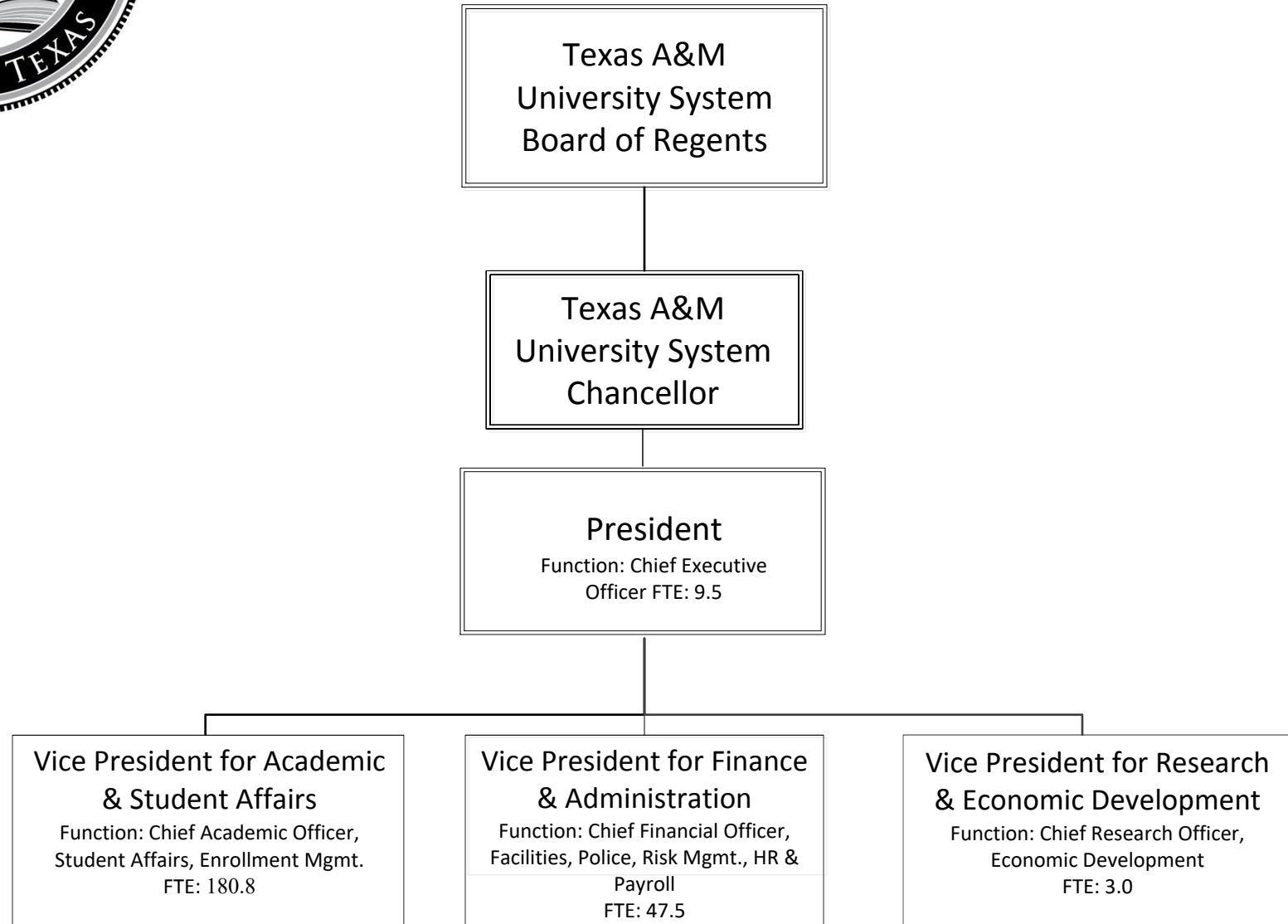
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                    ┌─────────────────────────┐
                    │       Texas A&M          │
                    │   University System      │
                    │   Board of Regents       │
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                    │       Texas A&M          │
                    │   University System      │
                    │      Chancellor          │
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                                 │
                    ┌─────────────────────────┐
                    │       President          │
                    │ Function: Chief Executive│
                    │   Officer FTE: 9.5       │
                    └─────────────────────────┘
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Vice President for Academic & Student Affairs	Vice President for Finance & Administration	Vice President for Research & Economic Development
Function: Chief Academic Officer, Student Affairs, Enrollment Mgmt. FTE: 180.8	Function: Chief Financial Officer, Facilities, Police, Risk Mgmt., HR & Payroll FTE: 47.5	Function: Chief Research Officer, Economic Development FTE: 3.0

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Appropriation Years: 2022-23

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2022-23
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Operations Support	11,111,237		3,161,611						14,272,848		
1.1.2. Teaching Experience Supplement			386,108						386,108		
1.1.3. Staff Group Insurance Premiums			285,368	291,104					285,368	291,104	
1.1.4. Workers' Compensation Insurance	26,560	14,700	6,822						33,382	14,700	
1.1.5. Unemployment Compensation Insurance	9,157	12,914	243						9,400	12,914	
1.1.6. Texas Public Education Grants			680,500	683,886					680,500	683,886	
Total, Goal	**11,146,954**	**27,614**	**4,520,652**	**974,990**					**15,667,606**	**1,002,604**	
Goal: 2. Provide Infrastructure Support											
2.1.1. E&G Space Support	3,119,816		76,417						3,196,233		
2.1.2. Tuition Revenue Bond Retirement	9,082,051	9,072,241							9,082,051	9,072,241	8,718,456
Total, Goal	**12,201,867**	**9,072,241**	**76,417**						**12,278,284**	**9,072,241**	**8,718,456**
Goal: 3. Provide Non-formula Support											
3.1.1. Upper Level Institution Support	8,014,252	9,463,962	552,470						8,566,722	9,463,962	498,104
3.1.2. E. Williamson Co He Center	474,371	685,264	90,895						565,266	685,264	37,520
3.4.1. Institutional Enhancement	1,480,070	1,406,096							1,480,070	1,406,096	74,004
3.5.1. Exceptional Item Request											1,200,000
Total, Goal	**9,968,693**	**11,555,322**	**643,365**						**10,612,058**	**11,555,322**	**1,809,628**
Total, Agency	**33,317,514**	**20,655,177**	**5,240,434**	**974,990**					**38,557,948**	**21,630,167**	**10,528,084**
Total FTEs									**121.4**	**121.4**	**4.5**

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Goal / *Objective* / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
1 Provide Instructional and Operations Support					
1 *Provide Instructional and Operations Support*					
1 OPERATIONS SUPPORT (1)	7,135,395	7,919,605	6,353,243	0	0
2 TEACHING EXPERIENCE SUPPLEMENT (1)	171,534	193,054	193,054	0	0
3 STAFF GROUP INSURANCE PREMIUMS	157,874	141,974	143,394	144,828	146,276
4 WORKERS' COMPENSATION INSURANCE	14,881	23,382	10,000	7,350	7,350
5 UNEMPLOYMENT COMPENSATION INSURANCE	19,534	2,900	6,500	6,457	6,457
6 TEXAS PUBLIC EDUCATION GRANTS	346,413	338,557	341,943	341,943	341,943
TOTAL, GOAL **1**	**$7,845,631**	**$8,619,472**	**$7,048,134**	**$500,578**	**$502,026**
2 Provide Infrastructure Support					
1 *Operations and Maintenance*					
1 E&G SPACE SUPPORT (1)	1,629,559	1,786,233	1,410,000	0	0
2 TUITION REVENUE BOND RETIREMENT	4,534,730	4,542,990	4,539,061	4,534,293	4,537,948

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

Goal / *Objective* / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
5 SMALL INSTITUTION SUPPLEMENT (1)	750,000	0	0	0	0
TOTAL, GOAL 2	$6,914,289	$6,329,223	$5,949,061	$4,534,293	$4,537,948
3 Provide Non-formula Support					
1 *Instructional Support*					
1 UPPER LEVEL INSTITUTION SUPPORT	4,189,239	4,471,796	4,094,926	4,731,981	4,731,981
2 E. WILLIAMSON CO HE CENTER	238,575	266,401	298,865	342,632	342,632
4 *Institutional Support*					
1 INSTITUTIONAL ENHANCEMENT	365,413	740,035	740,035	703,048	703,048
5 *Exceptional Item Request*					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	$4,793,227	$5,478,232	$5,133,826	$5,777,661	$5,777,661
TOTAL, AGENCY STRATEGY REQUEST	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

Goal / *Objective* / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				$0	$0
GRAND TOTAL, AGENCY REQUEST	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	16,439,818	17,140,233	16,177,281	10,325,761	10,329,416
SUBTOTAL	$16,439,818	$17,140,233	$16,177,281	$10,325,761	$10,329,416
General Revenue Dedicated Funds:					
704 Est Bd Authorized Tuition Inc	152,787	156,177	130,532	0	0
770 Est. Other Educational & General	2,960,542	3,130,517	1,823,208	486,771	488,219
SUBTOTAL	$3,113,329	$3,286,694	$1,953,740	$486,771	$488,219
TOTAL, METHOD OF FINANCING	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635

*Rider appropriations for the historical years are included in the strategy amounts.

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2018-19 GAA)	$16,441,596	$0	$0	$0	$0
Regular Appropriations from MOF Table (2020-21 GAA)	$0	$17,299,692	$17,293,373	$10,325,761	$10,329,416
LAPSED APPROPRIATIONS					
Lapsed Appropriations	$(1,778)	$0	$0	$0	$0
BASE ADJUSTMENT					
5% Reduction	$0	$(159,459)	$(1,116,092)	$0	$0

Comments: Funds lapsed to implement 5% budget reduction plan pursuant to
May 20 memo from Gov., Lt.Gov., and Speaker

TOTAL, **General Revenue Fund**	$16,439,818	$17,140,233	$16,177,281	$10,325,761	$10,329,416

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, ALL GENERAL REVENUE					
	$16,439,818	**$17,140,233**	**$16,177,281**	**$10,325,761**	**$10,329,416**

GENERAL REVENUE FUND - DEDICATED

704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

REGULAR APPROPRIATIONS

GR Dedicated-Estimated Board Authorized Tuition Increases Account No. 704

	$206,220	$0	$0	$0	$0

Regular Appropriations from MOF Table (2020-21 GAA)

	$0	$206,220	$206,220	$0	$0

BASE ADJUSTMENT

Revised Receipts

	$(53,433)	$(50,043)	$(75,688)	$0	$0

TOTAL,   GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

	$152,787	**$156,177**	**$130,532**	**$0**	**$0**

770 GR Dedicated - Estimated Other Educational and General Income Account No. 770

REGULAR APPROPRIATIONS

GR Dedicated Estimate Other E&G

	$0	$0	$0	$0	$0

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
GENERAL REVENUE FUND - DEDICATED					
Regular Appropriations from MOF Table (2018-19 GAA)	$2,228,093	$0	$0	$0	$0
Regular Appropriations from MOF Table (2020-21 GAA)	$0	$2,279,073	$2,282,833	$486,771	$488,219
BASE ADJUSTMENT					
Revised Receipts	$393,242	$(71,991)	$373,915	$0	$0
Adjustment to Expended	$339,207	$923,435	$(833,540)	$0	$0
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	$2,960,542	$3,130,517	$1,823,208	$486,771	$488,219
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	$3,113,329	$3,286,694	$1,953,740	$486,771	$488,219
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	$3,113,329	$3,286,694	$1,953,740	$486,771	$488,219

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, GR & GR-DEDICATED FUNDS					
	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635
GRAND TOTAL	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635

FULL-TIME-EQUIVALENT POSITIONS

REGULAR APPROPRIATIONS

	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
Regular Appropriations from MOF Table (2018-19 GAA)	96.4	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2020-21 GAA)	0.0	141.4	141.0	141.0	141.0
Base Reduction	0.0	(2.0)	(6.0)	(6.0)	(6.0)

Comments: Related to 5% budget reduction plan pursuant to May 20 memo from Gov., Lt. Gov, and Speaker

RIDER APPROPRIATION

	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
Art IX, Sec 6.10(a)(2), Board or Administrator FTE Adjustment (2018-19 GAA)	9.6	0.0	0.0	0.0	0.0

UNAUTHORIZED NUMBER OVER (BELOW) CAP

	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
Unauthorized Number Over (Under) Cap	12.7	(33.8)	(13.6)	(13.6)	(13.6)
TOTAL, ADJUSTED FTES	**118.7**	**105.6**	**121.4**	**121.4**	**121.4**

Agency code:　　**770**　　　　　　　　　　　Agency name:　　**Texas A&M University - Central Texas**

METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
NUMBER OF 100% FEDERALLY FUNDED FTEs	0.0	0.0	0.0	0.0	0.0

770 Texas A&M University - Central Texas

OBJECT OF EXPENSE	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1001 SALARIES AND WAGES	$3,778,691	$3,822,284	$3,503,948	$983,540	$983,540
1002 OTHER PERSONNEL COSTS	$277,041	$261,151	$205,858	$158,635	$160,083
1005 FACULTY SALARIES	$5,903,454	$7,111,877	$6,538,179	$3,870,889	$3,870,889
1010 PROFESSIONAL SALARIES	$135,973	$148,502	$148,502	$150,000	$150,000
2001 PROFESSIONAL FEES AND SERVICES	$506,303	$172,530	$81,918	$4,000	$4,000
2002 FUELS AND LUBRICANTS	$3,143	$1,941	$2,000	$2,000	$2,000
2003 CONSUMABLE SUPPLIES	$39,871	$24,887	$25,000	$10,000	$10,000
2004 UTILITIES	$389,129	$377,234	$317,231	$0	$0
2005 TRAVEL	$18,571	$1,553	$0	$0	$0
2006 RENT - BUILDING	$0	$2,400	$0	$0	$0
2007 RENT - MACHINE AND OTHER	$76,489	$61,356	$44,372	$5,000	$5,000
2008 DEBT SERVICE	$4,534,730	$4,542,990	$4,539,061	$4,534,293	$4,537,948
2009 OTHER OPERATING EXPENSE	$3,382,816	$3,429,861	$2,259,556	$592,232	$592,232
3001 CLIENT SERVICES	$346,413	$338,557	$341,943	$341,943	$341,943
5000 CAPITAL EXPENDITURES	$160,523	$129,804	$123,453	$160,000	$160,000
OOE Total (Excluding Riders)	**$19,553,147**	**$20,426,927**	**$18,131,021**	**$10,812,532**	**$10,817,635**
OOE Total (Riders)					
Grand Total	**$19,553,147**	**$20,426,927**	**$18,131,021**	**$10,812,532**	**$10,817,635**

770 Texas A&M University - Central Texas

Goal/ *Objective* / Outcome	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
16 Percent of Semester Credit Hours Completed					
	96.00%	95.00%	95.00%	95.00%	95.00%
KEY **17 Certification Rate of Teacher Education Graduates**					
	92.00%	90.00%	100.00%	100.00%	100.00%
KEY **21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates**					
	56.00%	53.00%	55.00%	55.00%	55.00%
30 Dollar Value of External or Sponsored Research Funds (in Millions)					
	0.36	0.43	1.20	1.20	1.20
31 External or Sponsored Research Funds As a % of State Appropriations					
	0.02%	0.03%	0.06%	0.06%	0.06%
32 External Research Funds As Percentage Appropriated for Research					
	0.00%	0.00%	0.00%	0.00%	0.00%
KEY **33 % Full-time, Transfer Students Who Earn Bac Degree in 4 Years**					
	67.00%	73.00%	77.00%	77.00%	77.00%
34 % Full-time, White Transfer Students Who Earn Bac Degree in 4 Years					
	69.00%	77.00%	77.00%	77.00%	77.00%
35 % Full-time, Hispanic Transfer Students Who Earn Bac Degree in 4 Years					
	73.00%	61.00%	77.00%	77.00%	77.00%
36 % Full-time, Black Transfer Students Who Earn Bac Degree in 4 Years					
	44.00%	77.00%	77.00%	77.00%	77.00%
37 % Full-time, Other Transfer Students Who Earn Bac Degree in 4 Years					
	100.00%	79.00%	77.00%	77.00%	77.00%
KEY **38 % Full-time Transfer Students Who Earn a Bac Degree In 2 Years**					
	34.00%	42.00%	50.00%	50.00%	50.00%

770 Texas A&M University - Central Texas

Goal/ *Objective* / Outcome		Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
39	**% Full-time, White Transfer Students Who Earn Bac Degree in 2 Years**					
		34.00%	43.00%	50.00%	50.00%	50.00%
40	**% Full-time, Hispanic Transfer Students Who Earn Bac Degree in 2 Years**					
		30.00%	33.00%	50.00%	50.00%	50.00%
41	**% Full-time, Black Transfer Students Who Earn a Bac Degree in 2 Years**					
		41.00%	47.00%	50.00%	50.00%	50.00%
42	**% Full-time, Other Transfer Students Who Earn Bac Degree in 2 Years**					
		21.00%	60.00%	60.00%	60.00%	60.00%
KEY 43	**Persistence Rate of Full-time, Transfer Students After One Year**					
		80.00%	74.00%	80.00%	80.00%	80.00%
44	**Persistence Rate of Full-time, White Students After One Year**					
		77.00%	75.00%	80.00%	80.00%	80.00%
45	**Persistence Rate of Full-time, Hispanic Students After One Year**					
		83.00%	76.00%	80.00%	80.00%	80.00%
46	**Persistence Rate of Full-time, Black Transfer Students After One Year**					
		82.00%	70.00%	80.00%	80.00%	80.00%
47	**Persistence Rate of Full-time, Other Transfer Students After One Year**					
		77.00%	78.00%	80.00%	80.00%	80.00%

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

	2022			2023			Biennium	
Priority Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1 5% Restoration	$304,814	$304,814	1.5	$304,814	$304,814	1.5	$609,628	$609,628
2 Transfer Central	$600,000	$600,000	3.0	$600,000	$600,000	3.0	$1,200,000	$1,200,000
3 CORE Project Debt Service	$4,359,228	$4,359,228		$4,359,228	$4,359,228		$8,718,456	$8,718,456
Total, Exceptional Items Request	**$5,264,042**	**$5,264,042**	**4.5**	**$5,264,042**	**$5,264,042**	**4.5**	**$10,528,084**	**$10,528,084**

Method of Financing

General Revenue	$5,264,042	$5,264,042		$5,264,042	$5,264,042		$10,528,084	$10,528,084
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	$5,264,042	**$5,264,042**		**$5,264,042**	**$5,264,042**		**$10,528,084**	**$10,528,084**

Full Time Equivalent Positions			4.5			4.5
Number of 100% Federally Funded FTEs			0.0			0.0

Agency code: 770   Agency name: **Texas A&M University - Central Texas**

Goal/*Objective*/**STRATEGY**	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
1 Provide Instructional and Operations Support						
1 *Provide Instructional and Operations Support*						
1 OPERATIONS SUPPORT	$0	$0	$0	$0	$0	$0
2 TEACHING EXPERIENCE SUPPLEMENT	0	0	0	0	0	0
3 STAFF GROUP INSURANCE PREMIUMS	144,828	146,276	0	0	144,828	146,276
4 WORKERS' COMPENSATION INSURANCE	7,350	7,350	0	0	7,350	7,350
5 UNEMPLOYMENT COMPENSATION INSURANCE	6,457	6,457	0	0	6,457	6,457
6 TEXAS PUBLIC EDUCATION GRANTS	341,943	341,943	0	0	341,943	341,943
TOTAL, GOAL 1	**$500,578**	**$502,026**	**$0**	**$0**	**$500,578**	**$502,026**
2 Provide Infrastructure Support						
1 *Operations and Maintenance*						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	4,534,293	4,537,948	4,359,228	4,359,228	8,893,521	8,897,176
5 SMALL INSTITUTION SUPPLEMENT	0	0	0	0	0	0
TOTAL, GOAL 2	**$4,534,293**	**$4,537,948**	**$4,359,228**	**$4,359,228**	**$8,893,521**	**$8,897,176**

2.F. Summary of Total Request by Strategy
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE : **10/22/2020**

TIME : **3:29:45PM**

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

Goal/*Objective*/**STRATEGY**	**Base 2022**	**Base 2023**	**Exceptional 2022**	**Exceptional 2023**	**Total Request 2022**	**Total Request 2023**
3 Provide Non-formula Support						
1 *Instructional Support*						
1 UPPER LEVEL INSTITUTION SUPPORT	$4,731,981	$4,731,981	$249,052	$249,052	$4,981,033	$4,981,033
2 E. WILLIAMSON CO HE CENTER	342,632	342,632	18,760	18,760	361,392	361,392
4 *Institutional Support*						
1 INSTITUTIONAL ENHANCEMENT	703,048	703,048	37,002	37,002	740,050	740,050
5 *Exceptional Item Request*						
1 EXCEPTIONAL ITEM REQUEST	0	0	600,000	600,000	600,000	600,000
TOTAL, GOAL 3	**$5,777,661**	**$5,777,661**	**$904,814**	**$904,814**	**$6,682,475**	**$6,682,475**
TOTAL, AGENCY STRATEGY REQUEST	**$10,812,532**	**$10,817,635**	**$5,264,042**	**$5,264,042**	**$16,076,574**	**$16,081,677**
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	**$10,812,532**	**$10,817,635**	**$5,264,042**	**$5,264,042**	**$16,076,574**	**$16,081,677**

Agency code: **770** Agency name: **Texas A&M University - Central Texas**

Goal/*Objective*/**STRATEGY**	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
General Revenue Funds:						
1 General Revenue Fund	$10,325,761	$10,329,416	$5,264,042	$5,264,042	$15,589,803	$15,593,458
	$10,325,761	**$10,329,416**	**$5,264,042**	**$5,264,042**	**$15,589,803**	**$15,593,458**
General Revenue Dedicated Funds:						
704 Est Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est. Other Educational & General	486,771	488,219	0	0	486,771	488,219
	$486,771	**$488,219**	**$0**	**$0**	**$486,771**	**$488,219**
TOTAL, METHOD OF FINANCING	**$10,812,532**	**$10,817,635**	**$5,264,042**	**$5,264,042**	**$16,076,574**	**$16,081,677**
FULL TIME EQUIVALENT POSITIONS	**121.4**	**121.4**	**4.5**	**4.5**	**125.9**	**125.9**

Agency Code: 770		Agency: Texas A&M University-Central Texas			Prepared By:Susan Bowden			
Date: Sept. 18, 2020	**Program Priority**	**Program Name**	**Legal Authority**	**2020-21 Base**	**Requested 2022**	**Requested 2023**	**Biennial Total 2022-23**	**Biennial Difference**
Strategy Strategy Name								**$**	**%**

Strategy	Strategy Name	Program Priority	Program Name	Legal Authority	2020-21 Base	Requested 2022	Requested 2023	Biennial Total 2022-23	Biennial Difference $	%
A.1.1	Operations Support	1	Formula Funding-Instruction and Operatios Support	Education Code, Section 87.861	$14,272,848			$0	($14,272,848)	-100.0%
B.1.3	Small Institution Support	1	Formula Funding-Small Institution Supplement - combined with Operations Support	Education Code, Section 87.861				$0	$0	
C.1.1	Upper Level Institution Support	2	Upper Level Institution Support	Education Code, Section 87.861	$8,566,722	$4,731,981	$4,731,981	$9,463,962	$897,240	10.5%
B.1.1	E&G Space Support	3	Formula Funding-Educational & General Space Support	Education Code, Section 87.861	$3,196,233			$0	($3,196,233)	-100.0%
B.1.0	Tuition Revenue Bond Retirement	4	Tuition Revenue Bond Debt Service	Education Code, Chapter 55	$9,082,051	$4,534,293	$4,537,948	$9,072,241	($9,810)	-0.1%
C.2.1	Institutional Enhancement	5	Institutional Enhancement	Education Code, Section 87.861	$1,480,070	$703,048	$703,048	$1,406,096	($73,974)	-5.0%
A.1.2	Teaching Experience Supplement	6	Formula Funding-Teaching Experience Supplement	Education Code, Section 87.861	$386,108			$0	($386,108)	-100.0%
C.2.2	E Williamson County HE Center	7	E Williamson County HE Center	Education Code, Chapter 87	$565,266	$342,632	$342,632	$685,264	$119,998	21.2%
	Exceptional Item #1	8	5% Restoration	Education Code, Section 87.861		$304,814	$304,814	$609,628	$609,628	
	Exceptional Item #2	9	Transfer Central	Education Code, 87.861		$600,000	$600,000	$1,200,000	$1,200,000	
	Exceptional Item #3	10	CORE Project Debt Service	Education Code, Chapter 55		$4,359,228	$4,359,228	$8,718,456	$8,718,456	
A.1.6	Texas Public Education Grants	11	Texas Public Education Grants	Education Code, Section 56.033	$680,500	$341,943	$341,943	$683,886	$3,386	0.5%
A.1.3	Staff Group Insurance Premiums	12	Staff Group Insurance Premiums	Insurance Code, Chapter 1601	$285,368	$144,828	$146,276	$291,104	$5,736	2.0%
A.1.4	Workers' Compensation Insurance	13	Workers' Compensation Insurance	Labor Code, Chapter 502	$33,382	$7,350	$7,350	$14,700	($18,682)	-56.0%
A.1.5	Unemployment Compensation	14	Unemployment Compensation	Labor Code, Chapter 201	$9,400	$6,457	$6,457	$12,914	$3,514	37.4%
					$38,557,948					0.0%

Program Prioritization: *Indicate the methodology or approach taken by the agency, court, or institution to determine the ranking of each program by priority.*

The budget team met with the Universsity's executive management to determine the priority of the programs in relation to our strategic plan. Our unique needs as an upper level institution are the drivers behind the prioritization and the amounts requested. All of this funding is used to provide operational support to Texas A&M-Central Texas as it provides bachelor's and master's level educational opportunities at an affordable cost for the Central Texas region.

770 Texas A&M University - Central Texas

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support   Service Categories:

STRATEGY: 1 Operations Support   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Output Measures:						
1	Number of Undergraduate Degrees Awarded	604.00	598.00	616.00	634.00	653.00
2	Number of Minority Graduates	295.00	300.00	309.00	318.00	328.00
6	Number of Two-Year College Transfers Who Graduate	420.00	433.00	446.00	459.00	473.00
Efficiency Measures:						
KEY 1	Administrative Cost as a Percent of Operating Budget	11.59 %	10.00 %	10.00 %	10.00 %	10.00 %
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	3,220.00	3,366.00	3,455.00	3,455.00	3,455.00
Explanatory/Input Measures:						
1	Student/Faculty Ratio	14.50	14.00	14.00	14.00	14.00
2	Number of Minority Students Enrolled	1,244.00	1,216.00	1,252.00	1,290.00	1,329.00
3	Number of Community College Transfers Enrolled	1,400.00	1,442.00	1,485.00	1,530.00	1,576.00
4	Number of Semester Credit Hours Completed	16,913.00	17,426.00	17,948.00	18,487.00	19,041.00
5	Number of Semester Credit Hours	17,666.00	18,196.00	18,742.00	19,304.00	19,883.00
6	Number of Students Enrolled As of the Twelfth Class Day	2,440.00	2,321.00	2,391.00	2,462.00	2,536.00
7	Average Student Loan Debt	0.00	0.00	0.00	0.00	0.00
8	Percent of Students with Student Loan Debt	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
KEY 9	Average Financial Aid Award Per Full-Time Student	13,833.00	13,243.00	13,641.00	14,050.00	14,471.00

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 1   Operations Support   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
KEY 10	Percent of Full-Time Students Receiving Financial Aid	77.00 %	79.00 %	79.00 %	79.00 %	79.00 %

Objects of Expense:

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1001	SALARIES AND WAGES	$2,619,828	$2,630,753	$2,284,646	$0	$0
1002	OTHER PERSONNEL COSTS	$83,352	$90,805	$43,874	$0	$0
1005	FACULTY SALARIES	$3,471,654	$3,572,364	$3,050,000	$0	$0
1010	PROFESSIONAL SALARIES	$8,167	$9,114	$9,114	$0	$0
2001	PROFESSIONAL FEES AND SERVICES	$442,571	$170,244	$77,918	$0	$0
2003	CONSUMABLE SUPPLIES	$25,857	$17,176	$15,000	$0	$0
2005	TRAVEL	$18,470	$0	$0	$0	$0
2007	RENT - MACHINE AND OTHER	$76,133	$45,485	$40,000	$0	$0
2009	OTHER OPERATING EXPENSE	$389,363	$1,383,664	$832,691	$0	$0
TOTAL, OBJECT OF EXPENSE		**$7,135,395**	**$7,919,605**	**$6,353,243**	**$0**	**$0**

Method of Financing:

		Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1	General Revenue Fund	$5,295,143	$5,985,693	$5,125,544	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$5,295,143**	**$5,985,693**	**$5,125,544**	**$0**	**$0**

Method of Financing:

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 1   Operations Support   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
704	Est Bd Authorized Tuition Inc	$152,787	$156,177	$130,532	$0	$0
770	Est. Other Educational & General	$1,687,465	$1,777,735	$1,097,167	$0	$0
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	**$1,840,252**	**$1,933,912**	**$1,227,699**	**$0**	**$0**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$0**	**$0**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$7,135,395**	**$7,919,605**	**$6,353,243**	**$0**	**$0**
	FULL TIME EQUIVALENT POSITIONS:	**75.4**	**65.3**	**73.4**	**73.4**	**73.4**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

The new key measures regarding student loan debt are not applicable to Texas A&M University-Central Texas because the definition of these measures says to exclude transfer students. Because we are upper-level only, all of our students are transfer students.

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 1   Operations Support   Service: 19   Income: A.2   Age: B.3

					(1)	(1)
CODE	**DESCRIPTION**		**Exp 2019**	**Est 2020**	**Bud 2021**	**BL 2022**	**BL 2023**

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$14,272,848	$0	$(14,272,848)	$(14,272,848)	Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.
			$(14,272,848)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 2   Teaching Experience Supplement   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Objects of Expense:						
1005	FACULTY SALARIES	$171,534	$193,054	$193,054	$0	$0
TOTAL, OBJECT OF EXPENSE		**$171,534**	**$193,054**	**$193,054**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$0**	**$0**	**$0**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$171,534	$193,054	$193,054	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$171,534**	**$193,054**	**$193,054**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$171,534**	**$193,054**	**$193,054**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**1.4**	**1.0**	**2.0**	**2.0**	**2.0**

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Provide Instructional and Operations Support

Service Categories:

STRATEGY: 2 Teaching Experience Supplement

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Teaching Experience Supplement formula provides an additional weight of 10 percent to lower and upper division semester credit hours taught by tenured and tenure-track faculty.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$386,108	$0	$(386,108)	$(386,108)	Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.
			$(386,108)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 3   Staff Group Insurance Premiums   Service: 06   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	$157,874	$141,974	$143,394	$144,828	$146,276
	TOTAL, OBJECT OF EXPENSE	**$157,874**	**$141,974**	**$143,394**	**$144,828**	**$146,276**
Method of Financing:						
770	Est. Other Educational & General	$157,874	$141,974	$143,394	$144,828	$146,276
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	**$157,874**	**$141,974**	**$143,394**	**$144,828**	**$146,276**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$144,828**	**$146,276**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$157,874**	**$141,974**	**$143,394**	**$144,828**	**$146,276**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide a proportional share of staff group insurance premiums paid from Other Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 3   Staff Group Insurance Premiums   Service: 06   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$285,368	$291,104	$5,736	$5,736	Modest increase requested to cover growth in group insurance costs. Total amount of change comes from MOF 770.
			$5,736	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 4   Workers' Compensation Insurance   Service: 06   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	$14,881	$23,382	$10,000	$7,350	$7,350
	TOTAL, OBJECT OF EXPENSE	**$14,881**	**$23,382**	**$10,000**	**$7,350**	**$7,350**
Method of Financing:						
1	General Revenue Fund	$12,219	$19,210	$7,350	$7,350	$7,350
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	**$12,219**	**$19,210**	**$7,350**	**$7,350**	**$7,350**
Method of Financing:						
770	Est. Other Educational & General	$2,662	$4,172	$2,650	$0	$0
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	**$2,662**	**$4,172**	**$2,650**	**$0**	**$0**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$7,350**	**$7,350**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$14,881**	**$23,382**	**$10,000**	**$7,350**	**$7,350**

FULL TIME EQUIVALENT POSITIONS:

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 4   Workers' Compensation Insurance   Service: 06   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$33,382	$14,700	$(18,682)	$(18,682)	Decrease in actual workers' compensation costs expected. $4,184 of the change will be in MOF 770 - the remainder is GR.
			$(18,682)	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 5   Unemployment Compensation Insurance   Service: 06   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	$19,534	$2,900	$6,500	$6,457	$6,457
TOTAL, OBJECT OF EXPENSE		**$19,534**	**$2,900**	**$6,500**	**$6,457**	**$6,457**
Method of Financing:						
1	General Revenue Fund	$13,087	$2,657	$6,500	$6,457	$6,457
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$13,087**	**$2,657**	**$6,500**	**$6,457**	**$6,457**
Method of Financing:						
770	Est. Other Educational & General	$6,447	$243	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$6,447**	**$243**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$6,457**	**$6,457**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$19,534**	**$2,900**	**$6,500**	**$6,457**	**$6,457**

FULL TIME EQUIVALENT POSITIONS:

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 5   Unemployment Compensation Insurance   Service: 06   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding provides the contribution to the employment compensation insurance program which is statutorily mandated by Article 8309b (V.A.C.S.). This program is part of a benefit and compensation package to assist in attracting and retaining quality employees.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$9,400	$12,914	$3,514	$3,514	Modest increase expected in unemployment compensation costs.
			$3,514	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 1   Provide Instructional and Operations Support

OBJECTIVE: 1   Provide Instructional and Operations Support   Service Categories:

STRATEGY: 6   Texas Public Education Grants   Service: 20   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
3001	CLIENT SERVICES	$346,413	$338,557	$341,943	$341,943	$341,943
	TOTAL, OBJECT OF EXPENSE	**$346,413**	**$338,557**	**$341,943**	**$341,943**	**$341,943**
Method of Financing:						
770	Est. Other Educational & General	$346,413	$338,557	$341,943	$341,943	$341,943
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	**$346,413**	**$338,557**	**$341,943**	**$341,943**	**$341,943**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$341,943**	**$341,943**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$346,413**	**$338,557**	**$341,943**	**$341,943**	**$341,943**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

770 Texas A&M University - Central Texas

GOAL:	1	Provide Instructional and Operations Support
OBJECTIVE:	1	Provide Instructional and Operations Support
STRATEGY:	6	Texas Public Education Grants

Service Categories:

Service: 20   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$680,500	$683,886	$3,386	$3,386	A large percentage of our students are eligible and receive Texas Public Education Grants. As a result, the amounts expended each year relate to fluctuations in enrollment.
			$3,386	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 2   Provide Infrastructure Support

OBJECTIVE: 1   Operations and Maintenance   Service Categories:

STRATEGY: 1   Educational and General Space Support   Service: 10   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	41.00	41.00	41.00	41.00	41.00
2	Space Utilization Rate of Labs	33.00	33.00	33.00	33.00	33.00
Objects of Expense:						
1001	SALARIES AND WAGES	$197,566	$184,084	$280,679	$0	$0
1002	OTHER PERSONNEL COSTS	$1,400	$2,090	$2,090	$0	$0
2004	UTILITIES	$389,129	$377,049	$317,231	$0	$0
2007	RENT - MACHINE AND OTHER	$0	$11,499	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$1,033,532	$1,203,579	$810,000	$0	$0
5000	CAPITAL EXPENDITURES	$7,932	$7,932	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$1,629,559**	**$1,786,233**	**$1,410,000**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$1,615,884	$1,709,816	$1,410,000	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$1,615,884**	**$1,709,816**	**$1,410,000**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$13,675	$76,417	$0	$0	$0

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 2   Provide Infrastructure Support

OBJECTIVE: 1   Operations and Maintenance   Service Categories:

STRATEGY: 1   Educational and General Space Support   Service: 10   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 (1)	BL 2023 (1)
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$13,675**	**$76,417**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$1,629,559**	**$1,786,233**	**$1,410,000**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**0.5**	**0.5**	**2.0**	**2.0**	**2.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Operations and Maintenance   Service Categories:

STRATEGY: 1 Educational and General Space Support   Service: 10   Income: A.2   Age: B.3

					(1)	(1)
CODE	**DESCRIPTION**		**Exp 2019**	**Est 2020**	**Bud 2021**	**BL 2022**	**BL 2023**

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$3,196,233	$0	$(3,196,233)	$(3,196,233)	Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.
			$(3,196,233)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Operations and Maintenance   Service Categories:

STRATEGY: 2 Tuition Revenue Bond Retirement   Service: 10   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2008	DEBT SERVICE	$4,534,730	$4,542,990	$4,539,061	$4,534,293	$4,537,948
	TOTAL, OBJECT OF EXPENSE	**$4,534,730**	**$4,542,990**	**$4,539,061**	**$4,534,293**	**$4,537,948**
Method of Financing:						
1	General Revenue Fund	$4,534,730	$4,542,990	$4,539,061	$4,534,293	$4,537,948
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	**$4,534,730**	**$4,542,990**	**$4,539,061**	**$4,534,293**	**$4,537,948**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$4,534,293**	**$4,537,948**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$4,534,730**	**$4,542,990**	**$4,539,061**	**$4,534,293**	**$4,537,948**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The funding of TRB retirement covers the cost of existing buildings on campus.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

770 Texas A&M University - Central Texas

GOAL:	2	Provide Infrastructure Support
OBJECTIVE:	1	Operations and Maintenance
STRATEGY:	2	Tuition Revenue Bond Retirement

Service Categories:

Service: 10   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$9,082,051	$9,072,241	$(9,810)	$(9,810)	MOF related to incremental change is the General Revenue Fund. There are no associated FTEs. The minimal change comes from the current cost of debt servicing.
			$(9,810)	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 2   Provide Infrastructure Support

OBJECTIVE: 1   Operations and Maintenance   Service Categories:

STRATEGY: 5   Small Institution Supplement   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	$0	$0	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$750,000	$0	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$750,000**	**$0**	**$0**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$750,000	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$750,000**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$750,000**	**$0**	**$0**	**$0**	**$0**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Small Institution Supplement funding assists growing universities as they transition from small to mid-size universities. The Small Institution Supplement is spent along with the Instructions and Operations formula funding and is base support of the institution.

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 2   Provide Infrastructure Support

OBJECTIVE: 1   Operations and Maintenance   Service Categories:

STRATEGY: 5   Small Institution Supplement   Service: 19   Income: A.2   Age: B.3

					(1)	(1)
CODE	**DESCRIPTION**	**Exp 2019**	**Est 2020**	**Bud 2021**	**BL 2022**	**BL 2023**

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$0	$0	$0	$0	Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.
			$0	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

770 Texas A&M University - Central Texas

GOAL: 3   Provide Non-formula Support

OBJECTIVE: 1   Instructional Support   Service Categories:

STRATEGY: 1   Upper Level Institution Support   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	$817,701	$848,608	$848,083	$848,000	$848,000
1005	FACULTY SALARIES	$1,912,891	$2,687,717	$2,537,083	$3,162,981	$3,162,981
1010	PROFESSIONAL SALARIES	$127,806	$139,388	$139,388	$150,000	$150,000
2001	PROFESSIONAL FEES AND SERVICES	$63,732	$2,286	$4,000	$4,000	$4,000
2002	FUELS AND LUBRICANTS	$2,931	$1,941	$2,000	$2,000	$2,000
2003	CONSUMABLE SUPPLIES	$13,918	$7,711	$10,000	$10,000	$10,000
2004	UTILITIES	$0	$185	$0	$0	$0
2005	TRAVEL	$101	$1,553	$0	$0	$0
2007	RENT - MACHINE AND OTHER	$356	$4,372	$4,372	$5,000	$5,000
2009	OTHER OPERATING EXPENSE	$1,111,658	$680,163	$450,000	$450,000	$450,000
5000	CAPITAL EXPENDITURES	$138,145	$97,872	$100,000	$100,000	$100,000
TOTAL, OBJECT OF EXPENSE		**$4,189,239**	**$4,471,796**	**$4,094,926**	**$4,731,981**	**$4,731,981**
Method of Financing:						
1	General Revenue Fund	$3,660,247	$3,919,326	$4,094,926	$4,731,981	$4,731,981
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$3,660,247**	**$3,919,326**	**$4,094,926**	**$4,731,981**	**$4,731,981**

770 Texas A&M University - Central Texas

GOAL: 3   Provide Non-formula Support

OBJECTIVE: 1   Instructional Support   Service Categories:

STRATEGY: 1   Upper Level Institution Support   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Method of Financing:						
770	Est. Other Educational & General	$528,992	$552,470	$0	$0	$0
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	**$528,992**	**$552,470**	**$0**	**$0**	**$0**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$4,731,981**	**$4,731,981**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$4,189,239**	**$4,471,796**	**$4,094,926**	**$4,731,981**	**$4,731,981**
	FULL TIME EQUIVALENT POSITIONS:	**35.3**	**31.6**	**37.0**	**37.0**	**37.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

Special Item funding was originally appropriated to Tarleton State University for the operation of its University System Center in Killeen. The appropriation was changed to Transition Funding for Texas A&M University - Central Texas for the FY 2012-2013 biennium. The appropriation was changed to Upper Level Institution Support in the last biennium to address the unique needs and costs facing A&M Central Texas as an upper level institution that focuses on graduating transfer students. A&M Central Texas has used the funding for the daily operations of three campus buildings that opened in 2012, 2014, and 2018 as well as the ongoing costs associated with the student information system. When the university became fully accredited, the student information system was required for student registration, enrollment, billing, financial aid, and transcripts as well as other student related activities. Upper Level Institution Support funding has allowed the University to offer new academic programs and recruit quality faculty in various programs. Funding is used for faculty and staff salaries and other personnel costs, summer school faculty salaries, and academic program operations. Upper Level Institution funding has also been used to increase the University's library holdings and databases in support of student and faculty research; quality faculty and a strong library presence contributes to student retention.

770 Texas A&M University - Central Texas

GOAL: 3   Provide Non-formula Support

OBJECTIVE: 1   Instructional Support   Service Categories:

STRATEGY: 1   Upper Level Institution Support   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Upper Level Institution Support (ULIS) funding has been the basis for implementing new, in-demand programs such as the B.S. in Mechanical Engineering Technology and the new M.S. in Homeland Security, as well as supporting overall instructional programming, instructional support, and the support of student services.

It also allows the University to offer the most affordable tuition among all of the state's stand-alone universities. Overall, the ULIS funding is essential for a university dedicated to providing access for a largely underrepresented student population that might not otherwise have access to baccalaureate and masters level programs.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$8,566,722	$9,463,962	$897,240	$897,240	The amount reflects $498,104 of the 5% reduction from prior biennium. The $498,104 is being requested as an exceptional item. The request also represents a decrease in the use of MOF 770 of $552.470.
			$897,240	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 1 Instructional Support

Service Categories:

STRATEGY: 2 East Williamson County Higher Education Center

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	$73,056	$88,299	$20,000	$65,000	$65,000
1005	FACULTY SALARIES	$141,200	$110,700	$210,000	$210,000	$210,000
2002	FUELS AND LUBRICANTS	$212	$0	$0	$0	$0
2003	CONSUMABLE SUPPLIES	$96	$0	$0	$0	$0
2006	RENT - BUILDING	$0	$2,400	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$24,011	$65,002	$68,865	$67,632	$67,632
TOTAL, OBJECT OF EXPENSE		**$238,575**	**$266,401**	**$298,865**	**$342,632**	**$342,632**
Method of Financing:						
1	General Revenue Fund	$193,095	$220,506	$253,865	$342,632	$342,632
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$193,095**	**$220,506**	**$253,865**	**$342,632**	**$342,632**
Method of Financing:						
770	Est. Other Educational & General	$45,480	$45,895	$45,000	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$45,480**	**$45,895**	**$45,000**	**$0**	**$0**

770 Texas A&M University - Central Texas

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 1 Instructional Support

Service Categories:

STRATEGY: 2 East Williamson County Higher Education Center

Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					$342,632	$342,632
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		$238,575	$266,401	$298,865	$342,632	$342,632
FULL TIME EQUIVALENT POSITIONS:		3.0	1.2	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The funding for this initiative was provided to work collaboratively with Temple College and the Texas State Technical College (TSTC) System to develop the East Williamson County Higher Education Center (EWCHEC) in Hutto, Texas. This multi-institutional initiative expands access to higher education while lowering costs through the coordinated, non-duplicative delivery of instructional programs and student support services leading to the completion of certificates, associate, baccalaureate, and graduate degrees at a single site.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

On going partnership with Temple College and the Texas State Technical College (TSTC) System

770 Texas A&M University - Central Texas

GOAL:	3	Provide Non-formula Support		
OBJECTIVE:	1	Instructional Support	Service Categories:	
STRATEGY:	2	East Williamson County Higher Education Center	Service: 19 Income: A.2 Age: B.3	

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$565,266	$685,264	$119,998	$119,998	Amount appropriated in previous years less $37,520 from the 5% reduction in General Revenue. The $37,520 is being requested as an exceptional item. The estimated change in MOF 770 is $90,000.
			$119,998	**Total of Explanation of Biennial Change**

770 Texas A&M University - Central Texas

GOAL: 3   Provide Non-formula Support

OBJECTIVE: 4   Institutional Support   Service Categories:

STRATEGY: 1   Institutional Enhancement   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	$70,540	$70,540	$70,540	$70,540	$70,540
1005	FACULTY SALARIES	$206,175	$548,042	$548,042	$497,908	$497,908
2009	OTHER OPERATING EXPENSE	$74,252	$97,453	$98,000	$74,600	$74,600
5000	CAPITAL EXPENDITURES	$14,446	$24,000	$23,453	$60,000	$60,000
	TOTAL, OBJECT OF EXPENSE	**$365,413**	**$740,035**	**$740,035**	**$703,048**	**$703,048**
Method of Financing:						
1	General Revenue Fund	$365,413	$740,035	$740,035	$703,048	$703,048
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	**$365,413**	**$740,035**	**$740,035**	**$703,048**	**$703,048**
	TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				**$703,048**	**$703,048**
	TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	**$365,413**	**$740,035**	**$740,035**	**$703,048**	**$703,048**
	FULL TIME EQUIVALENT POSITIONS:	**3.1**	**6.0**	**6.0**	**6.0**	**6.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

Institutional Enhancement funding is used to support the mission of A&M Central Texas through "high quality, rigorous, and innovative learning experiences, and prepares students for lifelong learning through excellence in teaching, service, and scholarship."

770 Texas A&M University - Central Texas

GOAL:	3	Provide Non-formula Support			
OBJECTIVE:	4	Institutional Support		Service Categories:	
STRATEGY:	1	Institutional Enhancement		Service: 19 Income: A.2 Age: B.3	

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Institutional Enhancement funding has allowed the university to offer new academic programs and recruit quality faculty in areas such as Nursing , Biology and Chemistry.
Funding is also used for operational costs in other academic program operations and faculty salaries including summer school salary expenses.

Another area that has benefited from this funding is the University Center for Applied Research and Engagement (UCARE) which conducts research for a variety of
organizations predominantly in the greater Central Texas region. Examples of projects that have been completed by UCARE include, but are not limited to, economic impact
analyses, transportation studies, rain harvesting projects, and organizational strategic plans. Specific studies include solar research for improving panels, solar curricula,
and solar placement for Central Texas Non-profits. The program has greatly benefited both the faculty fellows and students receiving hands on experience with research
methods.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$1,480,070	$1,406,096	$(73,974)	$(73,974)	Decrease results from amounts appropriated in prior biennium less $74,004 from the 5% General Revenue reduction. The $74,004 is being requested as an exceptional item.
			$(73,974)	**Total of Explanation of Biennial Change**

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635
METHODS OF FINANCE (INCLUDING RIDERS):				$10,812,532	$10,817,635
METHODS OF FINANCE (EXCLUDING RIDERS):	$19,553,147	$20,426,927	$18,131,021	$10,812,532	$10,817,635
FULL TIME EQUIVALENT POSITIONS:	118.7	105.6	121.4	121.4	121.4

3.B. Rider Revisions and Additions Request

Agency Code:	Agency Name:		Prepared By:		Date:	Request Level:
770	Texas A&M University - Central Texas		Todd Lutz		9/16/2020	Base

Current Rider Number	Page Number in 2020–21 GAA	Proposed Rider Language
4	III-107	Upper Level Institution Support - Texas A&M University - Central Texas. It is the intent of the legislature that non-formula General Revenue operations funding in Strategy C.1.1, Upper Level Institution Support, for Texas A&M University - Central Texas will be phased out by 25 percent over four biennia beginning in the 2022-23 biennium as formula funding increases, or until the institution reaches 6,000 full-time student equivalents. *Given the unprecedented financial hardships due to the COVID-19 pandemic and the essential education and workforce training that TAMUCT provides, we request that funding is maintained at 2020-21 appropriated funding levels.*

Agency code: **770**   Agency name:

Texas A&M University - Central Texas

CODE	DESCRIPTION	Excp 2022	Excp 2023

Item Name: Restoration of the 5% Reduction in GR funding
Item Priority: 1
IT Component: No
Anticipated Out-year Costs: Yes
Involve Contracts > $50,000: No
Includes Funding for the Following Strategy or Strategies: 03-01-01 Upper Level Institution Support
03-01-02 East Williamson County Higher Education Center
03-04-01 Institutional Enhancement

OBJECTS OF EXPENSE:

Code	Description	Excp 2022	Excp 2023
1001	SALARIES AND WAGES	18,760	18,760
1005	FACULTY SALARIES	37,002	37,002
2009	OTHER OPERATING EXPENSE	249,052	249,052
	TOTAL, OBJECT OF EXPENSE	**$304,814**	**$304,814**

METHOD OF FINANCING:

		Excp 2022	Excp 2023
1	General Revenue Fund	304,814	304,814
	TOTAL, METHOD OF FINANCING	**$304,814**	**$304,814**

FULL-TIME EQUIVALENT POSITIONS (FTE):   1.50   1.50

DESCRIPTION / JUSTIFICATION:

A&M-Central Texas requests $609,628 in FY2022-2023 biennial funding to restore the 5% General Revenue cuts to its FY2020-2021 base allocation. This amount does not include the formula funding amount reduction, also being requested to be restored.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: Restoration of critical faculty and staff positions, state funded O&M budgets and reduced support for EWCHEC partnerships.
Year established and funding source prior to receiving special item funding:N/A
Formula funding:N/A
Non-general revenue sources of funding:N/A
Consequences of not funding: These non-formula items have been essential to supporting the primary operations of the university to provide affordable education to students in the central Texas region, including East Williamson County. Loss of this funding would have a continued impact on affordability to students and reductions in program offerings.
PCLS TRACKING KEY:

Agency code: **770**

Agency name:

Texas A&M University - Central Texas

CODE	DESCRIPTION	Excp 2022	Excp 2023

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Continuation of 5% ($304,814) for out-years. This amount does not include the formula funding amount reduction, but the university is requesting both formula and non-formula be restored

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
$304,814	$304,814	$304,814

Agency code:	**770**		Agency name:			
			Texas A&M University - Central Texas			

CODE	DESCRIPTION		**Excp 2022**	**Excp 2023**

Item Name:	Transfer Central - Student Transfer Pathways Initiative	
Item Priority:	2	
IT Component:	Yes	
Anticipated Out-year Costs:	Yes	
Involve Contracts > $50,000:	No	
Includes Funding for the Following Strategy or Strategies:	03-05-01	Exceptional Item Request

OBJECTS OF EXPENSE:

CODE	DESCRIPTION	Excp 2022	Excp 2023
1002	OTHER PERSONNEL COSTS	54,000	54,000
1010	PROFESSIONAL SALARIES	147,700	147,700
2001	PROFESSIONAL FEES AND SERVICES	80,000	25,000
2003	CONSUMABLE SUPPLIES	7,500	8,250
2005	TRAVEL	5,000	5,000
2009	OTHER OPERATING EXPENSE	305,800	360,050
	TOTAL, OBJECT OF EXPENSE	**$600,000**	**$600,000**

METHOD OF FINANCING:

		Excp 2022	Excp 2023
1	General Revenue Fund	600,000	600,000
	TOTAL, METHOD OF FINANCING	**$600,000**	**$600,000**

	Excp 2022	Excp 2023
FULL-TIME EQUIVALENT POSITIONS (FTE):	3.00	3.00

DESCRIPTION / JUSTIFICATION:

A&M-Central Texas requests $1,200,000 in FY2022-2023 biennial funding to accelerate the expansion of Transfer Central, its innovative, technology-enhanced program specifically designed to assist the community college student planning to transfer to A&M-Central Texas to complete a baccalaureate degree

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:

- Build-out the Transfer Central program by permitting the university to purchase and integrate innovative new technologies into its existing systems , while supporting the addition of critical advising and financial aid staff.
- Train university staff in the use of remote modalities to not only increase access to well-defined educational pathways for potential students, but to provide access to those pathways and other technology-based resources for parents, high school counselors, community college transfer counselors, and military education center counselors.
- Increase the number of community college students continuing to baccalaureate degree programs, meeting goals for transfer efficiency, degree completion, and student debt mitigation outlined in the Texas Higher Education Coordinating Board's 60x30TX strategic plan, while building a replicable model.
- Substantially reduce, if not eliminate, the enrollment of community college students in non-transferable courses while simultaneously reducing time to degree in alignment with SB25 passed during the 86th Legislature.

Agency code: **770**   Agency name:

Texas A&M University - Central Texas

CODE	DESCRIPTION	Excp 2022	Excp 2023

Year established and funding source prior to receiving special item funding: N/A

Formula funding: N/A

Non-general revenue sources of funding: N/A

Consequences of not funding: The Transfer Central Initiative will be severely hampered by using the less effective software tools currently in place that are not well integrated with the SIS. In addition, without the additional staffing, it will not be possible to fully implement the stated goals of the initiative due to existing staff limitations.

PCLS TRACKING KEY:

N/A

DESCRIPTION OF IT COMPONENT INCLUDED IN EXCEPTIONAL ITEM:

The Transfer Central project involves the implementation of a Customer Relationship Management (CRM) system with integration to the Student Information System (SIS) and degree audit software. The CRM system will provide personalized communications, degree completion plans and student engagement activities. The enhanced degree pathways will also connect with high school dual credit programs, community colleges and other electronic transfer resources.

Cost Breakdown by FY:

2022:

CRM software licensing and hosting: $75,000

CRM Installation and configuration: $40,000

Additional SIS software modules: $45,500

CRM to SIS integration: $40,000

Business Analyst positions (2) and benefits : $140,000

2023:

CRM and SIS software licensing and hosting: $80,000

Integration with degree audit: $40,000

Business Analyst positions (2) and benefits: $140,000

2024-2026:

Ongoing software licensing: $80,000/year

Business Analyst positions and benefits: $144,000 /year

IS THIS IT COMPONENT RELATED TO A NEW OR CURRENT PROJECT?

NEW

STATUS:

Status: This is a new project with the exception of some prototyping being done using existing institutional resources and FTE.

OUTCOMES:

Project cost factors include the anticipated gain of additional incoming transfer students with improved retention and successful degree completions. The additional enrollment will increase tuition and fee revenue.

4.A. Exceptional Item Request Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**

TIME: **3:30:05PM**

Agency code: **770**   Agency name:

Texas A&M University - Central Texas

CODE	DESCRIPTION	Excp 2022	Excp 2023

OUTPUTS:

The primary success measures will be increased transfer students matriculating and on-time degree completions.

TYPE OF PROJECT

Customer Relationship Management (CRM)

ALTERNATIVE ANALYSIS

If this IT component is not funded, the core of the Transfer Central initiative will be severely hampered by using the less effective software tools currently in place that are not well integrated with the SIS. In addition, without the additional staffing it will not be possible to fully implement the stated goals of the initiative due to existing staff limitations. The project could proceed at a slower pace with only one of the analyst positions.

ESTIMATED IT COST

2020	2021	2022	2023	2024	2025	2026	Total Over Life of Project
$0	$0	$340,500	$260,000	$224,000	$224,000	$224,000	$1,272,500

SCALABILITY

2020	2021	2022	2023	2024	2025	2026	Total Over Life of Project
$0	$0	$268,500	$188,000	$152,000	$152,000	$152,000	$912,500

FTE

2020	2021	2022	2023	2024	2025	2026
0.0	0.0	2.0	2.0	2.0	2.0	2.0

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Continuation of the Transfer Central project costs (support and IT positions, software licensing and operational costs) for out-years.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
$600,000	$600,000	$600,000

Agency code: **770**   Agency name:

<center>

Texas A&M University - Central Texas

</center>

CODE	DESCRIPTION	Excp 2022	Excp 2023

Item Name:	Estimated Debt Service associated with CORE Project TRB Request	
Item Priority:	3	
IT Component:	No	
Anticipated Out-year Costs:	Yes	
Involve Contracts > $50,000:	Yes	
Includes Funding for the Following Strategy or Strategies:	02-01-02	Tuition Revenue Bond Retirement

OBJECTS OF EXPENSE:

CODE	DESCRIPTION	Excp 2022	Excp 2023
2008	DEBT SERVICE	4,359,228	4,359,228
	TOTAL, OBJECT OF EXPENSE	**$4,359,228**	**$4,359,228**

METHOD OF FINANCING:

CODE	DESCRIPTION	Excp 2022	Excp 2023
1	General Revenue Fund	4,359,228	4,359,228
	TOTAL, METHOD OF FINANCING	**$4,359,228**	**$4,359,228**

DESCRIPTION / JUSTIFICATION:

Estimated debt service associated with the $50M CORE Project tuition revenue bond request

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: If tuition revenue bonds are authorized, A&M Central Texas will begin working with the A&M System on the program of requirements and other necessary elements that move us towards construction of the new facility.

Year established and funding source prior to receiving special item funding:2022

Formula funding:N/A

Non-general revenue sources of funding:N/A

Consequences of not funding:Based on current standards, while each building is energy efficient, there is no level of redundancy in the event of a power outage. All facilities are solely reliant upon electricity as its main source of power. Constructing a central utility plant provides the campus the opportunity to run a natural gas line to the campus, utilize it as an alternate means of thermal energy, as well as provides efficiencies for future campus expansion. The central utility loop also gives A&M Central Texas the opportunity to utilize solar energy through micro-grid technology, which feed into one of our key research areas. Understanding the safety concerns associated with a central utility plant, one portion of the facility would be occupied by the university police department, facilities services personnel, and central receiving staff, which provides layers of protection and accountability for the facility and the campus infrastructure.

PCLS TRACKING KEY:

Agency code: **770** Agency name:

Texas A&M University - Central Texas

CODE	DESCRIPTION	Excp 2022	Excp 2023

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

$4,359,228 estimated TRB debt service costs per year on the CORE project

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
$4,359,228	$4,359,228	$4,359,228

APPROXIMATE PERCENTAGE OF EXCEPTIONAL ITEM :   100.00%

CONTRACT DESCRIPTION :

Construction

Agency code: **770**	Agency name:	**Texas A&M University - Central Texas**

Code Description	Excp 2022	Excp 2023
Item Name: Restoration of the 5% Reduction in GR funding		
Allocation to Strategy: 3-1-1 Upper Level Institution Support		
OBJECTS OF EXPENSE:		
2009 OTHER OPERATING EXPENSE	249,052	249,052
TOTAL, OBJECT OF EXPENSE	**$249,052**	**$249,052**
METHOD OF FINANCING:		
1 General Revenue Fund	249,052	249,052
TOTAL, METHOD OF FINANCING	**$249,052**	**$249,052**

Agency code: **770**   Agency name: **Texas A&M University - Central Texas**

Code Description	Excp 2022	Excp 2023
Item Name: Restoration of the 5% Reduction in GR funding		
Allocation to Strategy: 3-1-2 East Williamson County Higher Education Center		
OBJECTS OF EXPENSE:		
1001 SALARIES AND WAGES	18,760	18,760
TOTAL, OBJECT OF EXPENSE	**$18,760**	**$18,760**
METHOD OF FINANCING:		
1 General Revenue Fund	18,760	18,760
TOTAL, METHOD OF FINANCING	**$18,760**	**$18,760**
FULL-TIME EQUIVALENT POSITIONS (FTE):	1.0	1.0

Agency code:	**770**	Agency name:	**Texas A&M University - Central Texas**

Code	Description	Excp 2022	Excp 2023
Item Name:		Restoration of the 5% Reduction in GR funding	
Allocation to Strategy:	3-4-1	Institutional Enhancement	
OBJECTS OF EXPENSE:			
1005	FACULTY SALARIES	37,002	37,002
TOTAL, OBJECT OF EXPENSE		**$37,002**	**$37,002**
METHOD OF FINANCING:			
1	General Revenue Fund	37,002	37,002
TOTAL, METHOD OF FINANCING		**$37,002**	**$37,002**
FULL-TIME EQUIVALENT POSITIONS (FTE):		0.5	0.5

Agency code:	**770**	Agency name:	**Texas A&M University - Central Texas**

Code Description	Excp 2022	Excp 2023
Item Name:	Transfer Central - Student Transfer Pathways Initiative	
Allocation to Strategy:	3-5-1 Exceptional Item Request	
OBJECTS OF EXPENSE:		
1002 OTHER PERSONNEL COSTS	54,000	54,000
1010 PROFESSIONAL SALARIES	147,700	147,700
2001 PROFESSIONAL FEES AND SERVICES	80,000	25,000
2003 CONSUMABLE SUPPLIES	7,500	8,250
2005 TRAVEL	5,000	5,000
2009 OTHER OPERATING EXPENSE	305,800	360,050
TOTAL, OBJECT OF EXPENSE	**$600,000**	**$600,000**
METHOD OF FINANCING:		
1 General Revenue Fund	600,000	600,000
TOTAL, METHOD OF FINANCING	**$600,000**	**$600,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):	3.0	3.0

Agency code:	**770**	Agency name:	**Texas A&M University - Central Texas**	

Code Description		Excp 2022	Excp 2023
Item Name:	Estimated Debt Service associated with CORE Project TRB Request		
Allocation to Strategy:	2-1-2 Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:			
2008 DEBT SERVICE		4,359,228	4,359,228
TOTAL, OBJECT OF EXPENSE		**$4,359,228**	**$4,359,228**
METHOD OF FINANCING:			
1 General Revenue Fund		4,359,228	4,359,228
TOTAL, METHOD OF FINANCING		**$4,359,228**	**$4,359,228**

4.C. Exceptional Items Strategy Request
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/22/2020
TIME: 3:30:05PM

| Agency Code: | **770** | | Agency name: | **Texas A&M University - Central Texas** |

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Operations and Maintenance   Service Categories:

STRATEGY: 2 Tuition Revenue Bond Retirement   Service: 10   Income: A.2   Age: B.3

CODE DESCRIPTION	**Excp 2022**	**Excp 2023**
OBJECTS OF EXPENSE:		
2008 DEBT SERVICE	4,359,228	4,359,228
Total, Objects of Expense	**$4,359,228**	**$4,359,228**
METHOD OF FINANCING:		
1 General Revenue Fund	4,359,228	4,359,228
Total, Method of Finance	**$4,359,228**	**$4,359,228**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Estimated Debt Service associated with CORE Project TRB Request

4.C. Exceptional Items Strategy Request
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DATE: 10/22/2020
TIME: 3:30:05PM

Agency Code:	**770**		Agency name:	**Texas A&M University - Central Texas**					

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 1 Instructional Support

Service Categories:

STRATEGY: 1 Upper Level Institution Support

Service: 19   Income: A.2   Age: B.3

CODE DESCRIPTION	Excp 2022	Excp 2023
OBJECTS OF EXPENSE:		
2009 OTHER OPERATING EXPENSE	249,052	249,052
Total, Objects of Expense	**$249,052**	**$249,052**
METHOD OF FINANCING:		
1 General Revenue Fund	249,052	249,052
Total, Method of Finance	**$249,052**	**$249,052**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of the 5% Reduction in GR funding

4.C. Exceptional Items Strategy Request
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/22/2020
TIME: 3:30:05PM

Agency Code:	**770**		Agency name:	**Texas A&M University - Central Texas**		

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 1 Instructional Support   Service Categories:

STRATEGY: 2 East Williamson County Higher Education Center   Service: 19   Income: A.2   Age: B.3

CODE	DESCRIPTION	Excp 2022	Excp 2023
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	18,760	18,760
	Total, Objects of Expense	**$18,760**	**$18,760**
METHOD OF FINANCING:			
1	General Revenue Fund	18,760	18,760
	Total, Method of Finance	**$18,760**	**$18,760**
FULL-TIME EQUIVALENT POSITIONS (FTE):		1.0	1.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of the 5% Reduction in GR funding

4.C. Exceptional Items Strategy Request
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DATE: 10/22/2020
TIME: 3:30:05PM

| Agency Code: | **770** | | Agency name: | **Texas A&M University - Central Texas** | | | |

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 4 Institutional Support   Service Categories:

STRATEGY: 1 Institutional Enhancement   Service: 19   Income: A.2   Age: B.3

CODE DESCRIPTION	**Excp 2022**	**Excp 2023**
OBJECTS OF EXPENSE:		
1005 FACULTY SALARIES	37,002	37,002
Total, Objects of Expense	**$37,002**	**$37,002**
METHOD OF FINANCING:		
1 General Revenue Fund	37,002	37,002
Total, Method of Finance	**$37,002**	**$37,002**
FULL-TIME EQUIVALENT POSITIONS (FTE):	0.5	0.5

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of the 5% Reduction in GR funding

4.C. Exceptional Items Strategy Request
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/22/2020
TIME: 3:30:05PM

| Agency Code: | 770 | | Agency name: | **Texas A&M University - Central Texas** | | | | |

GOAL:	3	Provide Non-formula Support						
OBJECTIVE:	5	Exceptional Item Request		Service Categories:				
STRATEGY:	1	Exceptional Item Request		Service: 19	Income: A.2	Age: B.3		

CODE	DESCRIPTION	Excp 2022	Excp 2023
OBJECTS OF EXPENSE:			
1002	OTHER PERSONNEL COSTS	54,000	54,000
1010	PROFESSIONAL SALARIES	147,700	147,700
2001	PROFESSIONAL FEES AND SERVICES	80,000	25,000
2003	CONSUMABLE SUPPLIES	7,500	8,250
2005	TRAVEL	5,000	5,000
2009	OTHER OPERATING EXPENSE	305,800	360,050
	Total, Objects of Expense	**$600,000**	**$600,000**
METHOD OF FINANCING:			
1	General Revenue Fund	600,000	600,000
	Total, Method of Finance	**$600,000**	**$600,000**
FULL-TIME EQUIVALENT POSITIONS (FTE):		3.0	3.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Transfer Central - Student Transfer Pathways Initiative

Agency Code: **770** Agency: **Texas A&M University - Central Texas**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2018			Total Expenditures FY 2018	% Goal	HUB Expenditures FY 2019			Total Expenditures FY 2019
			% Actual	Diff	Actual $			% Actual	Diff	Actual $	
11.2%	Heavy Construction	11.2 %	0.0%	-11.2%	$0	$0	11.2 %	0.0%	-11.2%	$0	$0
21.1%	Building Construction	21.1 %	0.0%	-21.1%	$0	$0	21.1 %	0.0%	-21.1%	$0	$0
32.9%	Special Trade	32.9 %	0.0%	-32.9%	$0	$418,745	32.9 %	2.2%	-30.7%	$21,143	$949,561
23.7%	Professional Services	23.7 %	0.0%	-23.7%	$0	$5,805	23.7 %	0.0%	-23.7%	$0	$2,380
26.0%	Other Services	26.0 %	16.6%	-9.4%	$428,304	$2,573,914	26.0 %	20.0%	-6.0%	$485,349	$2,421,762
21.1%	Commodities	21.1 %	28.0%	6.9%	$333,432	$1,192,498	21.1 %	25.6%	4.5%	$542,629	$2,117,997
	Total Expenditures		**18.2%**		**$761,736**	**$4,190,962**		**19.1%**		**$1,049,121**	**$5,491,700**

B. Assessment of Fiscal Year - Efforts to Meet HUB Procurement Goals

Attainment:

In FY 2018, A&M Central Texas set its HUB goals to match the state goals, and exceeded one of the six goals. Two of the categories had zero expenditures.

In FY 2019, A&M Central Texas set its HUB goals to match the state goals, and exceeded one of the six goals. Two of the categories had zero expenditures.

The overall HUB participation rate for A&M Central Texas was 18.18% in FY 2018, and 19.10% in FY 2019 which indicates improvement over the prior biennium.

University employees tasked with purchasing items for their respective departments are provided HUB training.

Applicability:

Large construction projects, as defined by A&M System policy and regulation, are managed by The Texas A&M University System Office of Facilities, Planning, & Construction (FP&C).

Factors Affecting Attainment:

Expenditures under $5,000 are delegated to departments. Expenditures above $5,000 are processed through the Procurement department.

The University is diligent in soliciting HUBs.

The State of Texas Centralized Master Bidders list is utilized for selecting Historically Underutilized Businesses (HUBs) on transactions greater than $5,000.

6.A. Historically Underutilized Business Supporting Schedule
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/22/2020**
Time: **3:30:06PM**

Agency Code: **770**   Agency: **Texas A&M University - Central Texas**

"Good-Faith" Efforts:

Texas A&M University-Central Texas made the following good-faith efforts for compliance:

* Vendor outreach, education, and training through participation in HUB forums and other related activities.

* Education/training of University staff and contracted service providers on HUB requirements.

* Use of the CMBL/HUB directories for solicitation of bids.

* Serve as a sponsor to the State Mentor-Protege Agreements program

* Continue to stress the importance of HUB participation to our outsourced facilities services provider

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **770**   Agency name: **A&M Univ - Central Texas**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
OBJECTS OF EXPENSE						
2001	PROFESSIONAL FEES AND SERVICES	$0	$700	$0	$0	$0
2003	CONSUMABLE SUPPLIES	$0	$22,651	$0	$0	$0
2004	UTILITIES	$0	$109	$0	$0	$0
2005	TRAVEL	$0	$9,721	$0	$0	$0
2007	RENT - MACHINE AND OTHER	$0	$43,461	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$0	$16,945	$626,812	$0	$0
4000	GRANTS	$0	$512,403	$146,759	$0	$0
5000	CAPITAL EXPENDITURES	$0	$3,185	$0	$0	$0
TOTAL, OBJECTS OF EXPENSE		**$0**	**$609,175**	**$773,571**	**$0**	**$0**
METHOD OF FINANCING						
555	Federal Funds					
	CFDA 84.425.119, COV19 Education Stabilization Fund	$0	$609,175	$773,571	$0	$0
	Subtotal, MOF (Federal Funds)	$0	$609,175	$773,571	$0	$0
TOTAL, METHOD OF FINANCE		**$0**	**$609,175**	**$773,571**	**$0**	**$0**

FULL-TIME-EQUIVALENT POSITIONS

NO FUNDS WERE PASSED THROUGH TO LOCAL ENTITIES

NO FUNDS WERE PASSED THROUGH TO OTHER STATE AGENCIES OR INSTITUTIONS OF HIGHER EDUCATION

USE OF HOMELAND SECURITY FUNDS

The University received 3 awards from CARES Act funding. CFDA 84.425E-Student Aid is being used to directly provide emergency relief to students. CFDA 84.425F-Institutional Programs and CFDA84.425M-Strengthening Institutions Program is being used to provide safe facilities and institutional funding needed to ensure that students are able to successfully complete their coursework.

Texas A&M University-Central Texas (Agency 770)
Estimated Funds Outside the Institution's Bill Pattern
2020-21 and 2022-23 Biennia

	2020-21 Biennium				2022-23 Biennium			
	FY 2020 Revenue	FY 2021 Revenue	Biennium Total	Percent of Total	FY 2022 Revenue	FY 2023 Revenue	Biennium Total	Percent of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	$ 17,140,233	$ 16,177,281	$ 33,317,514		$ 16,658,757	$ 16,658,757	$ 33,317,514	
Tuition and Fees (net of Discounts and Allowances)	2,140,513	2,300,000	4,440,513		2,300,000	2,300,000	4,600,000	
Endowment and Interest Income	38,765	40,000	78,765		40,000	40,000	80,000	
Sales and Services of Educational Activities (net)	-	-	-		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	-	-	-		-	-	-	
Total	19,319,511	18,517,281	37,836,792	49.4%	18,998,757	18,998,757	37,997,514	49.4%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	$ 2,220,969	$ 2,252,465	$ 4,473,434		$ 2,252,465	$ 2,252,465	$ 4,504,930	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	285,855	288,714	$ 574,569		294,488	297,433	$ 591,921	
Hazlewood	36,219	36,200	$ 72,419		36,200	36,200	$ 72,400	
Total	2,543,043	2,577,379	5,048,003	6.6%	2,583,153	2,586,098	5,096,851	6.6%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	10,408,112	10,703,112	21,111,224		10,703,112	10,703,112	$ 21,406,224	
Federal Grants and Contracts	5,392,971	4,882,187	10,275,158		4,979,831	4,979,831	$ 9,959,661	
State Grants and Contracts	16,002	16,002	32,004		16,322	16,322	$ 32,644	
Local Government Grants and Contracts	52,550	53,076	105,626		54,137	54,137	$ 108,274	
Private Gifts and Grants	643,038	312,025	955,063		318,266	318,266	$ 636,531	
Endowment and Interest Income	339,671	406,276	745,947		414,402	414,402	$ 828,803	
Sales and Services of Educational Activities (net)	251,738	274,365	526,103		279,852	279,852	$ 559,705	
Sales and Services of Hospitals (net)	-	-	-		-	-	$ -	
Professional Fees (net)	77,800	-	77,800		78,000	78,000	$ 156,000	
Auxiliary Enterprises (net)	(123,652)	(36,869)	(160,521)		15,000	15,000	$ 30,000	
Other Income	37,137	24,679	61,816		25,173	25,676	50,849	
Total	17,095,367	16,634,853	33,730,219	44.0%	16,884,094	16,884,597	33,768,691	43.9%
TOTAL SOURCES	$ 38,957,921	$ 37,729,512	$ 76,615,014	100.0%	$ 38,466,004	$ 38,469,452	$ 76,863,055	100.0%

6.L. Document Production Standards
Summary of Savings Due to Improved Document Production Standards

Agency Code:	Agency Name:	Prepared By:
770	Texas A&M University - Central Texas	Todd Lutz

Documented Production Standards Strategies	Estimated 2020	Budgeted 2021
1.	$0	$0
2.	$0	$0
3.	$0	$0
4.	$0	$0
Total, All Strategies	$0	$0
Total Estimated Paper Volume Reduced	-	-

Description:

Chapter 2052 of the Government Code (State Agency Reports and Publications) addresses similar issues as the rider provision. Texas A&M University - Central Texas has been following the statutory requirements in this chapter since they were enacted; there are no cost savings for this biennium.

Agency Code: 770	Agency: Texas A&M University-Central Texas	Prepared by: Todd Lutz, Vice President for Finance & Administration (interim)												
Date: 9/9/2020			**Amount Requested**											
			Project Category											
Project ID #	Capital Expenditure Category	Project Description	New Construction	Health and Safety	Deferred Maintenance	Maintenance	2022-23 Total Amount Requested	MOF Code #	MOF Requested	Can this project be partially funded?	Requested in Prior Session?	Value of Existing Capital Projects	Estimated Debt Service (If Applicable)	Debt Service MOF Code #	Debt Service MOF Requested
1	Construction of Buildings and Facilities	Construction of a Centralized Operational Reliability and Efficiency (CORE) facility on the main campus of A&M Central Texas. Project includes multiple structures to house facilities and UPD staff and equipment, a central receiving warehouse for deliveries and a central utilities plant to increase energy efficiency.	$ 50,000,000				$ 50,000,000		Tuition Revenue Bonds	Yes	86th	$ -	$ 8,718,456	0001	General Revenue

770 Texas A&M University - Central Texas

	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Gross Tuition					
Gross Resident Tuition	2,806,797	2,477,249	2,870,672	2,870,672	2,870,672
Gross Non-Resident Tuition	1,560,980	1,355,012	1,368,589	1,368,589	1,368,589
Gross Tuition	**4,367,777**	**3,832,261**	**4,239,261**	**4,239,261**	**4,239,261**
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(18,560)	(16,230)	(16,555)	(16,555)	(16,555)
Less: Non-Resident Waivers and Exemptions	(1,239,923)	(1,054,725)	(1,065,272)	(1,065,272)	(1,075,925)
Less: Hazlewood Exemptions	(228,511)	(234,001)	(236,450)	(238,814)	(241,202)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(152,787)	(156,177)	(130,532)	(130,532)	(130,532)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(1,000)	(3,000)	(2,000)	(2,000)	(2,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	720	1,350	1,350	1,350	1,350
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(31,200)	(50,400)	(50,904)	(50,904)	(50,904)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	**2,696,516**	**2,319,078**	**2,738,898**	**2,736,534**	**2,723,493**
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(346,413)	(338,557)	(341,943)	(341,943)	(341,943)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	**2,350,103**	**1,980,521**	**2,396,955**	**2,394,591**	**2,381,550**
Student Teaching Fees	0	0	0	0	0

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	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Special Course Fees	0	0	0	0	0
Laboratory Fees	12,884	5,003	7,500	7,500	7,500
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	**2,362,987**	**1,985,524**	**2,404,455**	**2,402,091**	**2,389,050**
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	64,866	38,765	42,000	44,000	44,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Subtotal, Other Income	**64,866**	**38,765**	**42,000**	**44,000**	**44,000**
Subtotal, Other Educational and General Income	**2,427,853**	**2,024,289**	**2,446,455**	**2,446,091**	**2,433,050**
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(100,358)	(96,469)	(97,434)	(98,409)	(99,393)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(84,053)	(84,408)	(85,770)	(89,640)	(93,677)
Less: Staff Group Insurance Premiums	(157,874)	(141,974)	(143,394)	(144,828)	(146,276)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	**2,085,568**	**1,701,438**	**2,119,857**	**2,113,214**	**2,093,704**
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	346,413	338,557	341,943	341,943	341,943
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	157,874	141,974	143,394	144,828	146,276
Plus: Board-authorized Tuition Income	152,787	129,240	130,532	130,532	130,532
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0

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	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	1,000	3,000	2,000	2,000	2,000
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	31,200	50,400	50,904	50,904	50,904
Less: Tuition Waived for Students 55 Years or Older	(720)	(1,350)	(1,350)	(1,350)	(1,350)
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	**2,774,122**	**2,363,259**	**2,787,280**	**2,782,071**	**2,764,009**

770 Texas A&M University - Central Texas

	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2019, 2020, 2021)	0	0	0	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	969,722	893,392	893,392	893,392	893,392
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Other (Itemize)					
Hazlewood - Transferred from Texas Veterans Commission	23,977	22,812	22,800	22,800	22,800
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	453,880	361,496	400,000	400,000	400,000
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	(4,536,134)	(4,542,990)	(4,539,061)	(4,534,293)	(4,537,948)
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	**(3,088,555)**	**(3,265,290)**	**(3,222,869)**	**(3,218,101)**	**(3,221,756)**
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Hazlewood Relief	13,967	13,407	13,400	13,400	13,400
Gross Designated Tuition (Sec. 54.0513)	**6,794,214**	**7,105,773**	**7,478,007**	**7,478,007**	**7,478,007**
Indirect Cost Recovery (Sec. 145.001(d))	**17,265**	**47,124**	**60,000**	**60,000**	**60,000**

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	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Correctional Managed Care Contracts	0	0	0	0	0

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	87.34%				
GR-D/Other %	12.66%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	48	42	6	48	44
2a Employee and Children	16	14	2	16	12
3a Employee and Spouse	16	14	2	16	8
4a Employee and Family	27	24	3	27	7
5a Eligible, Opt Out	17	15	2	17	30
6a Eligible, Not Enrolled	3	3	0	3	8
Total for This Section	**127**	**112**	**15**	**127**	**109**
PART TIME ACTIVES					
1b Employee Only	0	0	0	0	2
2b Employee and Children	0	0	0	0	0
3b Employee and Spouse	0	0	0	0	0
4b Employee and Family	0	0	0	0	0
5b Eligble, Opt Out	0	0	0	0	2
6b Eligible, Not Enrolled	0	0	0	0	3
Total for This Section	**0**	**0**	**0**	**0**	**7**
Total Active Enrollment	**127**	**112**	**15**	**127**	**116**

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	9	8	1	9	5
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	3	3	0	3	2
4c Employee and Family	1	1	0	1	0
5c Eligble, Opt Out	1	1	0	1	1
6c Eligible, Not Enrolled	1	1	0	1	0
Total for This Section	**15**	**14**	**1**	**15**	**8**
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligble, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**0**	**0**	**0**	**0**	**0**
Total Retirees Enrollment	**15**	**14**	**1**	**15**	**8**
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	57	50	7	57	49
2e Employee and Children	16	14	2	16	12
3e Employee and Spouse	19	17	2	19	10
4e Employee and Family	28	25	3	28	7
5e Eligble, Opt Out	18	16	2	18	31
6e Eligible, Not Enrolled	4	4	0	4	8
Total for This Section	**142**	**126**	**16**	**142**	**117**

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	57	50	7	57	51
2f Employee and Children	16	14	2	16	12
3f Employee and Spouse	19	17	2	19	10
4f Employee and Family	28	25	3	28	7
5f Eligble, Opt Out	18	16	2	18	33
6f Eligible, Not Enrolled	4	4	0	4	11
Total for This Section	**142**	**126**	**16**	**142**	**124**

Agency 770 Texas A&M University - Central Texas

Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2019		2020		2021		2022		2023	
	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI
General Revenue (% to Total)	85.9670	$614,797	87.3403	$665,551	87.3403	$672,206	87.3403	$678,928	87.3403	$685,717
Other Educational and General Funds (% to Total)	14.0330	$100,358	12.6597	$96,469	12.6597	$97,434	12.6597	$98,409	12.6597	$99,393
Health-Related Institutions Patient Income (% to Total)	0.0000	$0	0.0000	$0	0.0000	$0	0.0000	$0	0.0000	$0
Grand Total, OASI (100%)	100.0000	**$715,155**	100.0000	**$762,020**	100.0000	**$769,640**	100.0000	**$777,337**	100.0000	**$785,110**

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Description	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	5,504,530	5,652,893	5,839,200	6,014,376	6,194,807
Employer Contribution to TRS Retirement Programs	374,308	423,967	437,940	466,114	495,585
Gross Educational and General Payroll - Subject To ORP Retirement	3,403,903	3,675,488	3,629,788	3,666,086	3,702,747
Employer Contribution to ORP Retirement Programs	224,658	242,778	239,566	241,963	244,381
Proportionality Percentage					
General Revenue	85.9670 %	87.3403 %	87.3403 %	87.3403 %	87.3403 %
Other Educational and General Income	14.0330 %	12.6597 %	12.6597 %	12.6597 %	12.6597 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	84,053	84,408	85,770	89,640	93,677
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	67,637	71,174	71,000	71,000	71,000
Total Differential	1,285	1,352	1,349	1,349	1,349

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Activity	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
A. PUF Bond Proceeds Allocation	2,000,000	2,000,000	2,000,000	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
PUF Bond Proceeds					
Equipment/Minor Renovations	2,000,000	2,000,000	2,000,000	0	0
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

Agency code: **770**   Agency name: **A&M Univ - Central Texas**

	Actual	Actual	Budgeted	Estimated	Estimated
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	62.4	65.7	66.4	66.4	66.4
Educational and General Funds Non-Faculty Employees	56.3	39.9	55.0	55.0	55.0
Subtotal, Directly Appropriated Funds	**118.7**	**105.6**	**121.4**	**121.4**	**121.4**
Non Appropriated Funds Employees	165.2	135.2	165.1	165.6	166.0
Subtotal, Other Funds & Non-Appropriated	**165.2**	**135.2**	**165.1**	**165.6**	**166.0**
GRAND TOTAL	**283.9**	**240.8**	**286.5**	**287.0**	**287.4**

Schedule 8A: Tuition Revenue Bond Projects
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/22/2020**
TIME: **3:30:08PM**

Agency 770 Texas A&M University - Central Texas

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	$ 50,000,000	$ 50,000,000	$ 365

Name of Proposed Facility:
Central Operational Reliability and Efficiency

Project Type:
New Construction

Location of Facility:
Main Campus, Killeen TX

Type of Facility:
Infrastructure Support

Project Start Date:
09/01/2021

Project Completion Date:
08/31/2024

Gross Square Feet:
137,000

Net Assignable Square Feet in Project
102,750

Project Description

The Centralized Operational Reliability and Efficiency (CORE) project would include multiple structures, including a Central Utility plant & loop, Telecommunications/Fiber Entrance Facility, University Police Department, Emergency Operations Center, space for maintenance materials and equipment, and Warehouse space.   The key components will provide operational efficiency from both a utility and infrastructure standpoint, and reliability in a fully functional and centralized system that will assist us in weathering any and all situations to the best of our ability, while providing a center that will serve as the backbone and hub in the event of an emergency situation. In addition, the project will help the university achieve energy efficiency goals set by the State in Health and Safety code Sec. 388.005. The central utility loop will also give A&M Central Texas the opportunity to utilize solar energy through micro-grid technology, which ties into one of our key research areas.

Agency Code: **770**   Agency Name: **Texas A&M University - Central Texas**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2022	Requested Amount 2023
Classroom/Office Building	2006	5/15/2028	$ 1,643,297.00	$ 1,648,392.00
Multipurpose Building 3	2016	5/15/2032	$ 2,890,996.00	$ 2,889,556.00
			$ 4,534,293.00	$ 4,537,948.00

Schedule 9: Non-Formula Support
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

10/22/2020 3:30:08PM

770 Texas A&M University - Central Texas

East Williamson County Higher Education Center

(1) Year Non-Formula Support Item First Funded: 2016

    Year Non-Formula Support Item Established: 2016

    Original Appropriation: $1,500,000

(2) Mission:

The funding for this initiative was provided to work collaboratively with Temple College and the Texas State Technical College (TSTC) System to develop the East Williamson County Higher Education Center (EWCHEC) in Hutto, Texas. This multi-institutional initiative expands access to higher education while lowering costs through the coordinated, non-duplicative delivery of instructional programs and student support services leading to the completion of certificates, associate, baccalaureate, and graduate degrees at a single site.

(3) (a) Major Accomplishments to Date:

Funding cuts in previous biennium have reduced the number of courses and services that can be offered. A&M Central Texas funds faculty, space utilization, shared support services, marketing and assigned administrative leadership, as well as providing staff support from its main campus.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

A&M Central Texas is committed to working with Temple College and TSTC towards offering degree programs and student support services that are beneficial to the student population, and which meet 60x30TX goals. The College of Business Administration is preparing to expand the number of programs offered there as well.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:
None

(6) Category:

 Instructional Support

(7) Transitional Funding:
N

(8) Non-General Revenue Sources of Funding:

None

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(9) Impact of Not Funding:

The continuation of funding will help solidify the partnerships between A&M Central Texas, Temple College, and TSTC. Funding was reduced in fiscal years 2020 and 2021 to $361,407 per year, which has already limited the ability to help students meet their goals of degree attainment. Further cuts to state funding could lead to cutting back or even eliminating existing programs and not being able to expand the needed business degrees programs being planned.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

Permanent

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

* Number of full-time student equivalents by program
* Degree Attainment

Schedule 9: Non-Formula Support
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

10/22/2020 3:30:08PM

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Institutional Enhancement

(1) Year Non-Formula Support Item First Funded: 2014

    Year Non-Formula Support Item Established: 2014

    Original Appropriation: $1,000,000

(2) Mission:

Institutional Enhancement funding is used to support the mission of A&M Central Texas through "high quality, rigorous, and innovative learning experiences, and prepares students for lifelong learning through excellence in teaching, service, and scholarship."

(3) (a) Major Accomplishments to Date:

Institutional Enhancement funding has allowed the university to offer new academic programs and recruit quality faculty in areas such as Nursing, Biology and Chemistry. Funding is also used for operational costs in other academic program operations and faculty salaries, including summer school salary expenses.

Another area that has benefited from this funding is the University Center for Applied Research and Engagement (UCARE) which conducts research for a variety of organizations predominantly in the greater Central Texas region. Examples of projects that have been completed by UCARE include economic impact analyses, transportation studies, rain harvesting projects, and organizational strategic plans. Specific studies include solar research for improving panels, solar curricula, and solar placement for Central Texas Non-profits. The program has greatly benefited both the faculty fellows and students receiving hands on experience with research methods.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

With continued Institutional Enhancement funding the university will be able to continue the critical academic programs currently offered and expand new programs such as BS in Mechanical Engineering Technology program under development, along with UCARE research program.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:
None

(6) Category:

Institutional Enhancement

(7) Transitional Funding:
N

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(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Institutional Enhancement funding is essential to supporting academic programs and student support services. A reduction of this funding would directly impact instructional and student support services, but the most detrimental long-term impact would be the associated increase of cost and reduction of access for students.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

Needed on a permanent basis

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

Number of academic programs offered

Schedule 9: Non-Formula Support
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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Transfer Central - Student Transfer Pathways Initiative

(1) Year Non-Formula Support Item First Funded: 2022

   Year Non-Formula Support Item Established: 2022

   Original Appropriation: $600,000

(2) Mission:

A&M Central Texas requests $1,200,000 in FY2022-2023 biennial funding to accelerate the expansion of Transfer Central, its innovative, technology-enhanced program specifically designed to assist the community college student planning to transfer to A&M Central Texas to complete a baccalaureate degree.

(3) (a) Major Accomplishments to Date:

Some progress has been made using existing institutional resources and FTE but has been limited due to resource constraints.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Build out the Transfer Central program by permitting the university to purchase and integrate innovative new technologies into its existing systems , while supporting the addition of critical advising and financial aid staff.

Train university staff in the use of remote modalities to not only increase access to well-defined educational pathways for potential students, but to provide access to those pathways and other technology-based resources for parents, high school counselors, community college transfer counselors, and military education center counselors.

Increase the number of community college students continuing on to baccalaureate degree programs, meeting goals for transfer efficiency, degree completion, and student debt mitigation outlined in the Texas Higher Education Coordinating Board's 60x30TX strategic plan, while building a replicable model.

Substantially reduce, if not eliminate, the enrollment of community college students in non-transferable courses while simultaneously reducing time to degree in alignment with SB25 passed during the 86th Legislature

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:
None

(6) Category:

 Instructional Support

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(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

The Transfer Central initiative will be severely hampered by using the less effective software tools currently in place that are not well integrated with the existing student information system. In addition, without the additional staffing it will not be possible to fully implement the stated goals of the initiative due to existing staff limitations.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

Permanent

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

% of Students earning Baccalaureate in 2/4 years

Schedule 9: Non-Formula Support
87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

10/22/2020 3:30:08PM

770 Texas A&M University - Central Texas

Upper Level Institution Support (ULIS)

(1) Year Non-Formula Support Item First Funded: 2020

Year Non-Formula Support Item Established: 2020

Original Appropriation: $9,962,066

(2) Mission:

A&M Central Texas is the only upper level (junior, senior and graduate studies) general academic institution in the State of Texas, and is one of only two such institutions in the nation. Since its inception in 2009, A&M Central Texas has remained committed to its regional mandate of becoming a model transfer institution, partnering with regional school districts and community colleges to assure affordable access to quality academic programs of significance to the region for a broadly diverse student demographic, with more than 45% of those students military affiliated (active duty, veterans, and military family members) from the influence of Fort Hood, and consistently well over 70% classified as "at risk" in large part from the University's growing population of underrepresented students.

Statewide, institutions with fewer than 20,000 students lack the economies of scale to operate on a formula-only basis, and that challenge is amplified for very small institutions. A&M Central Texas has approximately 2,400 students with 700-800 graduating annually. However, A&M Central Texas does not have the enrollment and associated tuition and state funding for lower division students to offset the much higher cost of teaching exclusively upper-level and graduate students. Upper Level Institution Support (ULIS) funding at current levels is critical for the ongoing operation of the University as well as for its growth and development.

(3) (a) Major Accomplishments to Date:

Upper Level Institution Support (ULIS) funding has been the basis for implementing new, in-demand programs such as the B.S. in Mechanical Engineering Technology and the new M.S. in Homeland Security, as well as supporting overall instructional programming, instructional support, and the support of student services. In addition, the university plans to deliver its B.A.A.S. in Business Management and its rapidly growing B.S. in Aviation Science programs at the A&M System RELLIS campus.

Overall, the ULIS funding is essential for a university dedicated to providing access for a largely underrepresented student population that might not otherwise have access to baccalaureate and masters level programs. ULIS funding is also used to support the mission of A&M Central Texas through "high quality, rigorous, and innovative learning experiences, and prepares students for lifelong learning through excellence in teaching, service, and scholarship."

(3) (b) Major Accomplishments Expected During the Next 2 Years:

With the execution of the in-demand programs referenced above, we anticipate seeing a more collaborative relationship with our area educational and community partners in the Central Texas region. We also expect to see more students achieve their ultimate academic goal of on time degree attainment, thus meeting the overall objectives of 60x30TX and SB25.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Previously funded as Transition Funding

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(5) Formula Funding:

None

(6) Category:

 Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

ULIS funding is essential to supporting existing and developing academic programs and student support services until enrollment growth is sufficient for formula funding to begin offsetting its critical need. A reduction of ULIS funding at this time would directly impact instructional and student support services, but the most detrimental long-term impact would be the associated increase of cost and reduction of access for students.

Reductions in ULIS funding would also create serious challenges for the university to remain competitive with faculty and staff compensation, in addition to jeopardizing the institution's ability to meet regional accreditation standards (SACSCOC), as well as standards for programmatic accreditation of instructional programs ranging from Nursing and Psychology to Business and Social Work.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

PERMANENT

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

* Number of full-time student equivalents
* Degree Attainment