

## TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit  | Unit Description               | Salaries  | Operating | Capital | Benefits | Travel | Grand Total |
|--------|--------------|-------|--------------------------------|-----------|-----------|---------|----------|--------|-------------|
| 1      | E & G        | 01060 | Attorney                       | 187,584   |           |         |          |        | 187,584     |
|        |              | 01090 | Enterprise Risk Management     | 49,440    |           |         |          |        | 49,440      |
|        |              | 01130 | Communications                 | 161,728   |           |         |          |        | 161,728     |
|        |              | 01140 | External Relations             | 67,464    |           |         |          |        | 67,464      |
|        |              | 01150 | Internal Audit                 | 205,096   |           |         |          |        | 205,096     |
|        |              | 01180 | Advancement Ops                | 84,332    |           |         |          |        | 84,332      |
|        |              | 01401 | Strategic Initiatives          | 53,012    |           |         |          |        | 53,012      |
|        |              | 01985 | Misc Benefits                  | 530,000   |           |         |          |        | 530,000     |
|        |              | 02020 | Institutional Admin            | 155,592   |           |         |          |        | 155,592     |
|        |              | 02021 | EWC Institutional Admin        | 233,664   |           |         |          |        | 233,664     |
|        |              | 02045 | Enrollment Mgmt Admin          | 116,060   |           |         |          |        | 116,060     |
|        |              | 02050 | Enrollment Management          | 169,976   |           |         |          |        | 169,976     |
|        |              | 02051 | EWC Enrollment Management      | 64,020    |           |         |          |        | 64,020      |
|        |              | 02053 | EWC Stud Resource Ctr Admin    | 69,720    |           |         |          |        | 69,720      |
|        |              | 02090 | Financial Services             | 131,628   |           |         |          |        | 131,628     |
|        |              | 02091 | Student Accounting             | 262,724   |           |         |          |        | 262,724     |
|        |              | 02092 | Purchasing                     | 203,040   |           |         |          |        | 203,040     |
|        |              | 02093 | Financial Accounting           | 477,744   |           |         | 1,988    |        | 479,732     |
|        |              | 02094 | Contract Administration-Grants | 131,688   |           |         |          |        | 131,688     |
|        |              | 02095 | Sponsored Programs             | 224,444   |           |         | 2,083    |        | 226,527     |
|        |              | 02096 | Financial Analysis             | 235,169   |           |         |          |        | 235,169     |
|        |              | 02098 | OCA-Office of Contract Admin   | 122,536   |           |         |          |        | 122,536     |
|        |              | 02105 | Accounts Payable               | 376,276   |           |         |          |        | 376,276     |
|        |              | 02110 | HOD-Operating                  | 1,010,778 |           |         |          |        | 1,010,778   |
|        |              | 02114 | Payroll                        | 106,488   |           |         |          |        | 106,488     |
|        |              | 02120 | Inventory Control              | 138,112   |           |         |          |        | 138,112     |
|        |              | 02125 | Travel-Pcards                  | 76,800    |           |         |          |        | 76,800      |
|        |              | 02300 | Student Services               | 68,724    |           |         |          |        | 68,724      |
|        |              | 02330 | Dean of Students               | 42,276    |           |         |          |        | 42,276      |
|        |              | 02331 | EWC Behavioral Intervention    | 53,636    |           |         |          |        | 53,636      |
|        |              | 02360 | Skills USA                     | 146,436   |           |         |          |        | 146,436     |
|        |              | 02911 | VA Programs                    | 135,696   |           |         |          |        | 135,696     |
|        |              | 03010 | Communication & Creative Svcs  | 108,180   |           |         |          |        | 108,180     |
|        |              | 03015 | Creative Services              | 356,120   |           |         | 971      |        | 357,091     |

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| 1      | E & G        | 03017 | Visual Communication        | 65,024   |           |         |          |        | 65,024      |
|        |              | 03110 | Student Resource Center     | 463,314  |           |         |          |        | 463,314     |
|        |              | 03111 | EWC Student Resource Center | 78,072   |           |         |          |        | 78,072      |
|        |              | 03120 | Enrollment Center           | 330,124  |           |         |          |        | 330,124     |
|        |              | 03130 | Registrar                   | 261,976  |           |         |          |        | 261,976     |
|        |              | 03140 | Financial Aid Admin         | 288,444  |           |         | 2,372    |        | 290,816     |
|        |              | 03150 | Career Services             | 270,340  |           |         |          |        | 270,340     |
|        |              | 03210 | Recruitment                 | 302,848  |           |         |          |        | 302,848     |
|        |              | 03211 | EWC Recruitment             | 159,252  |           |         |          |        | 159,252     |
|        |              | 03230 | Counseling & Testing        | 212,676  |           |         | 1,161    |        | 213,837     |
|        |              | 03231 | Counseling                  | 152,208  |           |         |          |        | 152,208     |
|        |              | 03233 | Testing Admin               | 67,168   |           |         |          |        | 67,168      |
|        |              | 03240 | Instit Research & Plan      | 820,980  |           |         |          |        | 820,980     |
|        |              | 03270 | SACS Accreditation          | 114,412  |           |         |          |        | 114,412     |
|        |              | 03281 | Student Life                | 58,764   |           |         |          |        | 58,764      |
|        |              | 03285 | Strategic Planning          | 55,536   |           |         |          |        | 55,536      |
|        |              | 03400 | Learning & Development      | 103,672  |           |         |          |        | 103,672     |
|        |              | 05005 | Campus Academic Mgmt        | 199,944  |           |         |          |        | 199,944     |
|        |              | 05008 | Instr Support - ACA Tech    | 188,596  |           |         |          |        | 188,596     |
|        |              | 05010 | Instructional Suppor        | 384,696  |           |         | 1,947    |        | 386,643     |
|        |              | 05011 | Printing Production         | 179,772  |           |         |          |        | 179,772     |
|        |              | 05015 | CB-Tx College Workstudy     | 30,000   |           |         |          |        | 30,000      |
|        |              | 05031 | IT Infrastructure           | 376,884  |           |         |          |        | 376,884     |
|        |              | 05032 | IT Support Operations       | 485,488  |           |         |          |        | 485,488     |
|        |              | 05033 | IT Program Development      | 309,260  |           |         | 1,562    |        | 310,822     |
|        |              | 05034 | IT Solutions Management     | 185,060  |           |         |          |        | 185,060     |
|        |              | 05036 | IT Onsite Support           | 375,696  |           |         |          |        | 375,696     |
|        |              | 05037 | IT-Risk Management          | 107,232  |           |         |          |        | 107,232     |
|        |              | 05039 | IT Admin                    | 107,868  |           |         |          |        | 107,868     |
|        |              | 05045 | Heaf-Networking Equipment   |          | 52,801    |         |          |        | 52,801      |
|        |              | 05050 | Dual Enrollment Operations  | 109,172  |           |         |          |        | 109,172     |
|        |              | 05051 | EWC Dual Enrollment         | 37,288   |           |         |          |        | 37,288      |
|        |              | 05060 | Curriculum                  | 158,228  |           |         |          |        | 158,228     |
|        |              | 05081 | Adjuncts                    | 101,800  |           |         |          |        | 101,800     |

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| 1      | E & G        | 05083 | Instructional Vacancies       | 634,004   |           |         |          |        | 634,004     |
|        |              | 05085 | Overload Pay                  | 220,000   |           |         |          |        | 220,000     |
|        |              | 05086 | EWC Overload Pay              | 25,000    |           |         |          |        | 25,000      |
|        |              | 05087 | EWC Adjuncts                  | 21,700    |           |         |          |        | 21,700      |
|        |              | 05088 | EWC Instructional Vacancies   | 147,008   |           |         |          |        | 147,008     |
|        |              | 05111 | Technical Math                | 297,880   |           |         |          |        | 297,880     |
|        |              | 05112 | Technical Physics             | 108,000   |           |         |          |        | 108,000     |
|        |              | 05114 | Developmental Educ            | 95,256    |           |         | 1,083    |        | 96,339      |
|        |              | 05115 | Sys Implem Manager            | 45,000    |           |         |          |        | 45,000      |
|        |              | 05119 | Online Learning               | 39,276    |           |         |          |        | 39,276      |
|        |              | 05120 | Solar Energy Technology       | 118,200   |           |         |          |        | 118,200     |
|        |              | 05125 | Instructional Tutoring        | 97,102    |           |         |          |        | 97,102      |
|        |              | 05134 | First Yr Seminar              | 116,796   |           |         |          |        | 116,796     |
|        |              | 05215 | Academic Business Programs    |           |           |         | 1,627    |        | 1,627       |
|        |              | 05217 | Academic English              | 439,288   |           |         |          |        | 439,288     |
|        |              | 05218 | Social/Behavioral Science     | 234,480   |           |         | 1,212    |        | 235,692     |
|        |              | 05221 | Developmental Math            | 377,232   |           |         | 1,666    |        | 378,898     |
|        |              | 05308 | Helicopter Pilot Training     | 480       |           |         |          |        | 480         |
|        |              | 05311 | Aircraft Pilot Trng           | 635,940   |           |         |          |        | 635,940     |
|        |              | 05312 | Aviation Maintenance Tech     | 655,384   |           |         | 1,163    |        | 656,547     |
|        |              | 05313 | Avionics Technology           | 214,908   |           |         |          |        | 214,908     |
|        |              | 05315 | Air Traffic Control           | 121,344   |           |         |          |        | 121,344     |
|        |              | 05325 | Quality Enhancement Plan      | 35,004    |           |         |          |        | 35,004      |
|        |              | 05341 | Aircraft Dispatch             | 103,104   |           |         |          |        | 103,104     |
|        |              | 05412 | Culinary Arts                 | 398,648   |           |         |          |        | 398,648     |
|        |              | 05426 | EWC Culinary Arts             | 87,072    |           |         |          |        | 87,072      |
|        |              | 05450 | Electrical Lineworker Program | 409,044   |           |         |          |        | 409,044     |
|        |              | 05511 | Bio Medical Equip Tech        | 538,652   |           |         |          |        | 538,652     |
|        |              | 05512 | Computer Maint Tech           | 79,512    |           |         |          |        | 79,512      |
|        |              | 05515 | Electrical Power & Control    | 863,392   |           |         | 1,249    |        | 864,641     |
|        |              | 05517 | Instrumentation Tech          | 679,308   |           |         |          |        | 679,308     |
|        |              | 05519 | Precision Machining           | 216,996   |           |         |          |        | 216,996     |
|        |              | 05523 | Welding Programs              | 1,347,300 |           |         |          |        | 1,347,300   |
|        |              | 05525 | Electronics Core              | 232,800   |           |         | 1,358    |        | 234,158     |

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| 1      | E & G        | 05530 | EWC Air Conditioning          | 192,660  |           |         |          |        | 192,660     |
|        |              | 05534 | EWC Welding                   | 415,308  |           |         |          |        | 415,308     |
|        |              | 05536 | EWC Precision Machining       | 180,012  |           |         |          |        | 180,012     |
|        |              | 05546 | EWC Ind Sys Engineering       | 139,728  |           |         |          |        | 139,728     |
|        |              | 05548 | EWC PT Furnishings TPFA       |          | 37,311    |         |          |        | 37,311      |
|        |              | 05558 | Strategic Relations           | 125,744  |           |         |          |        | 125,744     |
|        |              | 05560 | Robotics Technology           | 210,012  |           |         |          |        | 210,012     |
|        |              | 05606 | Electrical Construction       | 113,004  |           |         |          |        | 113,004     |
|        |              | 05607 | Plumbing Technology           | 171,000  |           |         |          |        | 171,000     |
|        |              | 05610 | Bldg Construction Trades      | 333,608  |           |         |          |        | 333,608     |
|        |              | 05611 | Air Cond & Refrig Prog        | 425,780  |           |         |          |        | 425,780     |
|        |              | 05612 | Auto Collision                | 451,212  |           |         |          |        | 451,212     |
|        |              | 05613 | Automotive Programs           | 805,500  |           |         | 1,107    |        | 806,607     |
|        |              | 05616 | Diesel                        | 957,808  |           |         | 1,393    |        | 959,201     |
|        |              | 05618 | Industrial Systems/Eng        | 338,912  |           |         |          |        | 338,912     |
|        |              | 05631 | Pharmacy Tech                 |          |           |         | 1,377    |        | 1,377       |
|        |              | 05641 | EWC Instruction               | 34,268   |           |         |          |        | 34,268      |
|        |              | 05651 | Web Design & Dev              | 161,400  |           |         |          |        | 161,400     |
|        |              | 05703 | Radiation Protection Tech     | 6,000    |           |         |          |        | 6,000       |
|        |              | 05707 | EWC Cyber Security            | 184,300  |           |         |          |        | 184,300     |
|        |              | 05716 | Environ Health & Safety       | 133,404  |           |         | 969      |        | 134,373     |
|        |              | 05727 | Occupational Safety           | 176,400  |           |         |          |        | 176,400     |
|        |              | 05807 | Cyber Security                | 340,512  |           |         | 921      |        | 341,433     |
|        |              | 05812 | Visual Communication & Design | 230,208  |           |         | 1,228    |        | 231,436     |
|        |              | 05813 | Computer Programming          | 436,404  |           |         | 2,052    |        | 438,456     |
|        |              | 05814 | Drafting & Design Tech        | 346,148  |           |         | 1,083    |        | 347,231     |
|        |              | 05815 | Computer Network\system Admin | 503,460  |           |         |          |        | 503,460     |
|        |              | 05820 | High Performance Computing    | 129,032  |           |         |          |        | 129,032     |
|        |              | 05900 | Heaf-Capital Equipment        |          |           | 360,476 |          |        | 360,476     |
|        |              | 05944 | CC Workforce Development      | 67,952   |           |         |          |        | 67,952      |
|        |              | 05961 | Melpp                         |          | 329,285   |         |          |        | 329,285     |
|        |              | 06010 | Instructional Admin           | 247,397  |           |         |          |        | 247,397     |
|        |              | 06017 | Alignment Team                | 83,604   |           |         |          |        | 83,604      |
|        |              | 06018 | Vision Team                   | 178,496  |           |         |          |        | 178,496     |

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| 1      | E & G        | 06020 | Computer Science Divison       | 108,756  |           |         |           |        | 108,756     |
|        |              | 06023 | Quality Management             | 223,056  |           |         |           |        | 223,056     |
|        |              | 06027 | PBE Admin                      | 225,019  |           |         |           |        | 225,019     |
|        |              | 06040 | Electronics & Instrumentat Div |          |           |         | 1,707     |        | 1,707       |
|        |              | 06045 | Production Manufact Div        | 480      |           |         |           |        | 480         |
|        |              | 06050 | General Academics & Educ Divis | 480      |           |         |           |        | 480         |
|        |              | 06065 | Safety & Environ Compliance Di | 480      |           |         |           |        | 480         |
|        |              | 06070 | Aviation Cluster               | 144,012  |           |         |           |        | 144,012     |
|        |              | 06075 | Culinary Arts Division         | 480      |           |         |           |        | 480         |
|        |              | 07010 | Library                        | 139,044  |           |         |           |        | 139,044     |
|        |              | 08030 | Motor Pool                     | 39,072   |           |         |           |        | 39,072      |
|        |              | 08032 | Fleet Lease Vehicles           | 58,128   |           |         |           |        | 58,128      |
|        |              | 08040 | Administrative Services        | 120,000  |           |         |           |        | 120,000     |
|        |              | 08060 | Physical Plant                 | 222,285  |           |         |           |        | 222,285     |
|        |              | 08110 | Facilities Planning & Constr   | 298,612  |           |         |           |        | 298,612     |
|        |              | 09010 | Building Maintenance           | 174,996  |           |         |           |        | 174,996     |
|        |              | 09011 | Plumbing                       | 163,668  |           |         |           |        | 163,668     |
|        |              | 09012 | Hvac/Electrical                | 273,104  |           |         |           |        | 273,104     |
|        |              | 10010 | Custodial Service              | 615,948  |           |         |           |        | 615,948     |
|        |              | 11010 | Grounds Maintenance            | 119,616  |           |         |           |        | 119,616     |
|        |              | 11510 | College Police                 | 518,154  |           |         |           |        | 518,154     |
|        |              | 12010 | Purchased Utilities            |          | 1,450,200 |         |           |        | 1,450,200   |
|        |              | 12015 | Heaf-SECO Payment              |          | 490,000   |         |           |        | 490,000     |
|        |              | 12391 | Demo Appr Project              | 304,140  |           |         |           |        | 304,140     |
|        |              | 13510 | Access & Learning Accommodatio | 128,860  |           |         |           |        | 128,860     |
|        |              | 16047 | JBC Conf Ctr Events            | 116,156  |           |         |           |        | 116,156     |
|        |              | 19110 | Group Insurance Gen Revenue    |          |           |         | 3,479,141 |        | 3,479,141   |
|        |              | 19120 | Group Insurance 237            |          |           |         | 354,780   |        | 354,780     |
|        |              | 19129 | Unfunded 237 Ins Active        |          |           |         | 446,113   |        | 446,113     |
|        |              | 19130 | Group Insurance Retiree        |          |           |         | 3,403,490 |        | 3,403,490   |
|        |              | 19140 | Retiree Grp Ins 237            |          |           |         | 288,663   |        | 288,663     |
|        |              | 19170 | ERS 1% Fd 1                    |          |           |         | 204,556   |        | 204,556     |
|        |              | 19180 | ERS 1% Fd 237                  |          |           |         | 7,992     |        | 7,992       |
|        |              | 19320 | Fica Match 91142 Fd 237        |          |           |         | 2,163,511 |        | 2,163,511   |

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| 1      | E & G        | 19520 | Orp 6.6% Fd237                 |            |           |         | 420,452    |        | 420,452     |
|        |              | 19620 | Trs 6.8% Fd237                 |            |           |         | 1,444,418  |        | 1,444,418   |
|        |              | 19710 | Tec Unempl Gr                  |            |           |         | 40,273     |        | 40,273      |
|        |              | 19720 | Tec Unempl 237                 |            |           |         | 9,364      |        | 9,364       |
|        |              | 19810 | Worker's Comp Gr               |            | 154,000   |         |            |        | 154,000     |
|        |              | 19820 | Worker's Comp 237              |            | 6,160     |         |            |        | 6,160       |
|        |              | Total |                                | 35,446,906 | 2,519,757 | 360,476 | 12,296,032 |        | 50,623,171  |
| 3      | Designated   | 30030 | DT-Institutional Membership    |            | 20,680    |         |            |        | 20,680      |
|        |              | 30060 | DT-Mail Service                |            | 47,263    |         |            |        | 47,263      |
|        |              | 30110 | DT-Student Resource Center     |            | 20,000    |         |            | 4,135  | 24,135      |
|        |              | 30111 | DT-EWC Student Success         |            | 4,950     |         |            | 1,000  | 5,950       |
|        |              | 30130 | DT-Registrar                   |            | 8,281     |         |            | 1,500  | 9,781       |
|        |              | 30131 | DT-EWC Registrar               |            | 1,965     |         |            |        | 1,965       |
|        |              | 30140 | Tpeg Resident                  |            | 1,263,333 |         |            |        | 1,263,333   |
|        |              | 30160 | DT-Institutional Scholarships  |            | 56,500    |         |            |        | 56,500      |
|        |              | 30170 | Set Aside Grants               |            | 530,290   |         |            |        | 530,290     |
|        |              | 30210 | DT-Recruitment                 | 5,000      | 32,345    |         |            | 3,200  | 40,545      |
|        |              | 30290 | DT-Counseling, Disabil & Healt |            | 11,400    |         |            | 3,500  | 14,900      |
|        |              | 30291 | DT-EWC Counseling, Disab & Hea |            | 1,250     |         |            | 250    | 1,500       |
|        |              | 31010 | DT-Grounds Maintenance         |            | 552,000   |         |            |        | 552,000     |
|        |              | 31027 | DT-PBE Admin                   |            | 39,862    |         |            | 5,272  | 45,134      |
|        |              | 31030 | Guidance Exam Serv             | 8,500      | 12,680    |         |            |        | 21,180      |
|        |              | 31170 | Printing Production            |            | 116,973   |         |            |        | 116,973     |
|        |              | 31179 | CC G TWC Waco SSB 19           |            | 10,000    |         |            |        | 10,000      |
|        |              | 31180 | DT-Enrollment Management       |            | 14,550    |         |            | 2,950  | 17,500      |
|        |              | 31181 | DT-EWC Enrollment Management   |            | 6,030     |         |            |        | 6,030       |
|        |              | 31378 | CC G TWC Hobbs-Jobes SDF       |            | 27,579    |         |            |        | 27,579      |
|        |              | 31400 | DT-Financial Aid Admin         |            | 223,725   |         |            | 8,000  | 231,725     |
|        |              | 31401 | DT-EWC Financial Aid Admin     |            | 1,550     |         |            |        | 1,550       |
|        |              | 31410 | DT-Enrollment Center           |            | 63,000    |         |            |        | 63,000      |
|        |              | 31411 | DT-EWC Enrollment Center       |            | 6,950     |         |            | 2,700  | 9,650       |
|        |              | 31518 | CC G TWC Cargill-Eagle Sys SDF |            | 24,825    |         |            |        | 24,825      |
|        |              | 31630 | DT-HOD-Operating               | 12,500     | 3,750     |         |            |        | 16,250      |
|        |              | 31640 | DT-Communication & Creative Sv |            |           |         |            | 3,650  | 3,650       |

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| 3      | Designated   | 31645 | DT-Events                      |          | 63,000    |         |          | 5,000  | 68,000      |
|        |              | 31647 | DT-JBC Conf Ctr Events         |          | 40,000    |         |          | 1,000  | 41,000      |
|        |              | 31650 | DT-Instruc Admin-Std Learning  |          | 48,894    |         |          | 44,475 | 93,369      |
|        |              | 31661 | Challenger Learning Center     | 175,904  | 29,500    |         | 42,250   | 11,500 | 259,154     |
|        |              | 31790 | DT-Maintenance & Custodial     |          | 80,000    |         |          |        | 80,000      |
|        |              | 31817 | DT-Alignment Team              |          | 1,760     |         |          | 6,400  | 8,160       |
|        |              | 31820 | DT-Instructional Admin         |          | 74,800    |         | 12,240   | 9,600  | 96,640      |
|        |              | 31823 | DT-Quality Management          |          | 9,493     |         |          | 3,200  | 12,693      |
|        |              | 31850 | DT-Institutional Admin         | 7,200    | 42,502    |         | 1,596    | 6,208  | 57,506      |
|        |              | 31851 | DT-EWC Institutional Admin     | 7,200    | 24,552    |         | 1,524    | 3,760  | 37,036      |
|        |              | 31920 | Idc-Grants                     | 101,316  | 6,000     |         | 19,074   | 4,000  | 130,390     |
|        |              | 31921 | IDC-Grants Accounting          | 51,396   | 2,300     |         | 17,441   | 800    | 71,937      |
|        |              | 31971 | Air Traffic Control Simulator  | 62,588   |           |         | 9,734    |        | 72,322      |
|        |              | 31985 | DT-Misc Benefits               | 45,000   |           |         |          |        | 45,000      |
|        |              | 32011 | DT-Purchased Utilities         |          | 449,800   |         |          |        | 449,800     |
|        |              | 32020 | DT-Student Accounting          |          | 6,068     |         |          | 1,464  | 7,532       |
|        |              | 32040 | DT-Student Id Cards            |          | 17,000    |         |          |        | 17,000      |
|        |              | 32045 | DT-Enrollment Mgmt Admin       |          | 950       |         |          |        | 950         |
|        |              | 32051 | DT-Materials Management        |          | 6,980     |         |          | 5,000  | 11,980      |
|        |              | 32054 | DT-Enrollment Support Svcs     |          | 2,450     |         |          | 10,060 | 12,510      |
|        |              | 32056 | DT-Processing Center Admin     |          | 3,500     |         |          | 7,000  | 10,500      |
|        |              | 32057 | DT-Student Resource Ctr Admin  |          | 200       |         |          | 9,520  | 9,720       |
|        |              | 32058 | DT-Transition Center Admin     |          | 1,560     |         |          | 13,000 | 14,560      |
|        |              | 32060 | DT-Admissions                  |          | 19,950    |         |          | 7,331  | 27,281      |
|        |              | 32061 | DT-Insurance                   |          | 334,119   |         |          |        | 334,119     |
|        |              | 32062 | DT-EWC Insurance               |          | 24,725    |         |          |        | 24,725      |
|        |              | 32092 | DT-Purchasing                  |          | 53,500    |         |          |        | 53,500      |
|        |              | 32095 | DT-Sponsored Programs          |          | 500       |         |          | 2,000  | 2,500       |
|        |              | 32096 | DT-Alumni                      |          | 12,220    |         |          | 3,090  | 15,310      |
|        |              | 32098 | DT-OCA-Office of Contract Admi |          | 7,429     |         |          | 3,485  | 10,914      |
|        |              | 32105 | DT-Acounts Payable             |          | 5,907     |         |          | 4,500  | 10,407      |
|        |              | 32134 | CC Tesla START                 | 50,448   | 84,000    |         |          |        | 134,448     |
|        |              | 32140 | DT-Student Graduation          |          | 51,257    |         |          |        | 51,257      |
|        |              | 32141 | DT-EWC Student Graduation      |          | 5,160     |         |          |        | 5,160       |

### TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit  | Unit Description               | Salaries  | Operating | Capital | Benefits | Travel | Grand Total |
|--------|--------------|-------|--------------------------------|-----------|-----------|---------|----------|--------|-------------|
| 3      | Designated   | 32192 | DT-Procurement Admin           |           | 3,522     |         |          | 12,858 | 16,380      |
|        |              | 32330 | DT-Dean of Students            |           | 5,435     |         |          | 1,800  | 7,235       |
|        |              | 32331 | DT-EWC Behavioral Intervention |           | 2,000     |         |          |        | 2,000       |
|        |              | 32332 | DT-EWC Dean of Students        |           | 1,800     |         |          |        | 1,800       |
|        |              | 32911 | DT-VA Programs                 |           | 5,450     |         |          | 4,200  | 9,650       |
|        |              | 32912 | DT-EWC VA Programs             |           | 1,000     |         |          |        | 1,000       |
|        |              | 33002 | DT-EWC Capacity Scholarships   |           | 3,000     |         |          |        | 3,000       |
|        |              | 33003 | DT-Capacity Scholarships       |           | 25,000    |         |          |        | 25,000      |
|        |              | 33007 | DT-EWC Chancellor TX Succ Scho |           | 5,000     |         |          |        | 5,000       |
|        |              | 33009 | DT-Chancellor TX Success Schol |           | 65,000    |         |          |        | 65,000      |
|        |              | 33015 | DT-Creative Services           |           | 507,818   |         |          | 4,000  | 511,818     |
|        |              | 33016 | DT-Compliance                  |           | 1,900     |         |          |        | 1,900       |
|        |              | 33017 | DT-Visual Communication        |           | 60,150    |         |          |        | 60,150      |
|        |              | 33211 | DT-EWC Recruitment             |           | 19,376    |         |          | 2,800  | 22,176      |
|        |              | 33231 | DT-Counseling                  |           | 6,100     |         |          | 9,000  | 15,100      |
|        |              | 33233 | DT-Testing Admin               |           | 5,447     |         |          | 3,000  | 8,447       |
|        |              | 33245 | DT-Institutional Res & Plan    | 5,000     | 159,012   |         |          | 16,800 | 180,812     |
|        |              | 33262 | DT-SECO Match                  |           | 88,000    |         |          |        | 88,000      |
|        |              | 33290 | Spec Acct-Culinary             | 32,808    | 60,000    |         | 11,898   |        | 104,706     |
|        |              | 33314 | DT-SACS Accreditation          |           | 73,100    |         |          | 13,965 | 87,065      |
|        |              | 34070 | DT-Faculty Senate              |           | 2,200     |         |          | 2,200  | 4,400       |
|        |              | 34078 | DT-Central Comm Opr & Mnt      |           | 280,130   |         |          |        | 280,130     |
|        |              | 34081 | DT-Equip Leases Instruct       |           | 106,000   |         |          |        | 106,000     |
|        |              | 34082 | DT-Equipment Leases            |           | 43,304    |         |          |        | 43,304      |
|        |              | 34180 | CC Continuing Education        |           |           |         | 2,600    |        | 2,600       |
|        |              | 34257 | DT-Phi Theta Kappa             | 3,600     | 6,512     |         | 993      | 5,100  | 16,205      |
|        |              | 34271 | DT-Safety                      | 4,800     | 40,000    |         |          | 3,600  | 48,400      |
|        |              | 34272 | DT-EWC Safety                  |           | 4,950     |         |          |        | 4,950       |
|        |              | 34281 | DT-Student Life                | 46,424    | 15,000    |         | 18,548   |        | 79,972      |
|        |              | 34282 | DT-EWC Student Life            |           | 10,350    |         |          | 1,500  | 11,850      |
|        |              | 34390 | Flight Training Inc            | 1,028,020 | 761,703   | 385,500 | 213,252  | 6,850  | 2,395,325   |
|        |              | 34393 | Helicopter Pilot Training      | 77,400    | 200,000   |         | 52,234   |        | 329,634     |
|        |              | 34471 | DT-Employee Recognition        |           | 7,500     |         |          |        | 7,500       |
|        |              | 34476 | DT-Retirement Gala FS          |           | 8,800     |         |          |        | 8,800       |



## TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit  | Unit Description               | Salaries | Operating | Capital | Benefits | Travel | Grand Total |
|--------|--------------|-------|--------------------------------|----------|-----------|---------|----------|--------|-------------|
| 3      | Designated   | 34490 | DT-Career Services             |          | 15,460    |         |          | 4,480  | 19,940      |
|        |              | 34540 | CC Workforce Development       | 748,392  | 275,000   | 40,000  | 132,387  | 32,000 | 1,227,779   |
|        |              | 34605 | CC Transportation Training Ctr | 49,980   |           |         |          |        | 49,980      |
|        |              | 34666 | CC Community Action            |          | 10,650    |         |          |        | 10,650      |
|        |              | 34670 | CC Bootcamp                    |          |           |         | 9,053    |        | 9,053       |
|        |              | 34992 | DT-Student Services Offset     |          | 134,000   |         |          |        | 134,000     |
|        |              | 34993 | DT-Instructional Offset        |          | 134,000   |         |          |        | 134,000     |
|        |              | 34999 | DT-Finance Offset              |          | 125,000   |         |          |        | 125,000     |
|        |              | 35011 | DT-Printing Production         |          | 40,383    |         |          |        | 40,383      |
|        |              | 35030 | Settlements and Judgements     |          | 1,425     |         |          |        | 1,425       |
|        |              | 35036 | DT-IT Onsite Support           |          | 58,107    |         |          | 15,000 | 73,107      |
|        |              | 35039 | DT-IT Admin                    |          | 8,550     |         |          | 7,200  | 15,750      |
|        |              | 35111 | DT-Technical Math              |          | 7,167     |         |          | 1,584  | 8,751       |
|        |              | 35112 | DT-Technical Physics           |          | 3,128     |         |          |        | 3,128       |
|        |              | 35114 | DT-Development Educ            |          | 3,696     |         |          | 720    | 4,416       |
|        |              | 35119 | DT-Online Learning             |          | 19,713    |         |          | 5,440  | 25,153      |
|        |              | 35121 | DT-EWC Online Learning         |          | 18,385    |         |          | 3,440  | 21,825      |
|        |              | 35125 | DT-Instructional Tutoring      |          | 3,309     |         |          |        | 3,309       |
|        |              | 35126 | DT-EWC Instructional Tutoring  | 6,308    |           |         |          |        | 6,308       |
|        |              | 35134 | DT-First Yr Seminar            |          | 1,232     |         |          |        | 1,232       |
|        |              | 35135 | DT-EWC First Yr Seminar        |          | 88        |         |          |        | 88          |
|        |              | 35196 | DT-Financial Analysis          |          | 83,731    |         |          | 1,800  | 85,531      |
|        |              | 35217 | DT-Academic English            |          | 6,375     |         |          | 1,044  | 7,419       |
|        |              | 35218 | DT-Social/Behavioral Science   |          | 1,940     |         |          | 720    | 2,660       |
|        |              | 35221 | DT-Developmental Math          |          | 2,200     |         |          | 2,400  | 4,600       |
|        |              | 35311 | DT-Aircraft Pilot Trng         |          | 26,209    |         |          |        | 26,209      |
|        |              | 35312 | DT-Aviation Maintenance Tech   |          | 28,534    |         |          | 800    | 29,334      |
|        |              | 35313 | DT-Avionics Technology         |          | 10,874    |         |          |        | 10,874      |
|        |              | 35325 | DT-Quality Enhancement Plan    |          | 46,132    |         |          | 4,380  | 50,512      |
|        |              | 35341 | DT-Aircraft Dispatch           |          | 2,816     |         |          | 456    | 3,272       |
|        |              | 35412 | DT-Culinary Arts               |          | 107,712   |         |          | 1,680  | 109,392     |
|        |              | 35426 | DT-EWC Culinary Arts           |          | 20,174    |         |          | 640    | 20,814      |
|        |              | 35450 | DT-Electrical Lineworker Progr |          | 30,395    |         |          | 3,500  | 33,895      |
|        |              | 35509 | DT-EWC College Police          |          | 7,435     |         |          |        | 7,435       |

### TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit  | Unit Description               | Salaries | Operating | Capital | Benefits | Travel | Grand Total |
|--------|--------------|-------|--------------------------------|----------|-----------|---------|----------|--------|-------------|
| 3      | Designated   | 35510 | DT-College Police              |          | 57,511    |         |          | 2,000  | 59,511      |
|        |              | 35511 | DT-Bio Medical Equip Tech      |          | 28,001    |         |          | 1,140  | 29,141      |
|        |              | 35515 | DT-Electrical Power & Control  |          | 29,744    |         |          |        | 29,744      |
|        |              | 35517 | DT-Instrumentation Tech        |          | 24,971    |         |          | 2,000  | 26,971      |
|        |              | 35519 | DT-Precision Machining         |          | 58,059    |         |          |        | 58,059      |
|        |              | 35523 | DT-Welding Programs            |          | 310,064   |         |          | 14,836 | 324,900     |
|        |              | 35530 | DT-EWC Air Conditioning        |          | 13,244    |         |          |        | 13,244      |
|        |              | 35534 | DT-EWC Welding                 |          | 74,671    |         |          | 3,572  | 78,243      |
|        |              | 35536 | DT-EWC Precision Machining     |          | 38,638    |         |          | 960    | 39,598      |
|        |              | 35546 | DT-EWC Ind Sys Engineering     |          | 20,680    |         |          | 800    | 21,480      |
|        |              | 35560 | DT-Robotics Technology         |          | 15,923    |         |          | 2,660  | 18,583      |
|        |              | 35604 | DT-Solar Energy Tech           |          | 30,094    |         |          | 1,520  | 31,614      |
|        |              | 35607 | DT-Plumbing Technology         |          | 14,974    |         |          | 1,900  | 16,874      |
|        |              | 35610 | DT-Bldg Construction Trades    |          | 66,455    |         |          | 3,200  | 69,655      |
|        |              | 35611 | DT-Air Cond & Refrig Programs  |          | 26,488    |         |          |        | 26,488      |
|        |              | 35612 | DT-Auto Collision              |          | 97,284    |         |          | 5,600  | 102,884     |
|        |              | 35613 | DT-Automotive Programs         |          | 81,408    |         |          | 10,456 | 91,864      |
|        |              | 35616 | DT-Diesel                      |          | 28,864    |         |          | 1,600  | 30,464      |
|        |              | 35618 | DT-Industrial Systems/Eng      |          | 17,160    |         |          | 800    | 17,960      |
|        |              | 35651 | DT-Web Design & Dev            |          | 3,516     |         |          | 400    | 3,916       |
|        |              | 35703 | DT-Radiation Protection Tech   |          | 6,795     |         |          |        | 6,795       |
|        |              | 35707 | DT-EWC Cyber Security          | 3,000    | 7,627     |         |          | 1,760  | 12,387      |
|        |              | 35716 | DT-Environ Health & Safety     |          | 6,464     |         |          | 900    | 7,364       |
|        |              | 35727 | DT-Occupational Safety         |          | 3,964     |         |          | 1,721  | 5,685       |
|        |              | 35807 | DT-Cyber Security              |          | 18,294    |         |          |        | 18,294      |
|        |              | 35812 | DT-Visual Comm Technology      |          | 19,333    |         |          | 2,199  | 21,532      |
|        |              | 35813 | DT-Computer Programming        |          | 24,800    |         |          | 1,600  | 26,400      |
|        |              | 35814 | DT-Drafting & Design Tech      |          | 4,668     |         |          |        | 4,668       |
|        |              | 35815 | DT-Computer Network/Sys Admin  |          | 17,358    |         |          | 2,408  | 19,766      |
|        |              | 35820 | DT-High Performance Computing  |          | 23,009    |         |          | 5,400  | 28,409      |
|        |              | 35971 | DT-Dual Enrollment Instruction | 7,500    | 6,239     |         | 1,500    | 1,200  | 16,439      |
|        |              | 35972 | DT-EWC Dual Enrollment Instruc | 4,500    |           |         | 900      |        | 5,400       |
|        |              | 36043 | DT-EWC Facilities              |          | 15,500    |         |          |        | 15,500      |
|        |              | 36095 | DT-EWC Operating Cost          |          | 100,000   |         |          |        | 100,000     |

### TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit  | Unit Description              | Salaries | Operating | Capital | Benefits | Travel | Grand Total |
|--------|--------------|-------|-------------------------------|----------|-----------|---------|----------|--------|-------------|
| 3      | Designated   | 36130 | DT-Skills USA                 | 9,900    | 53,087    |         | 15,000   | 39,894 | 117,881     |
|        |              | 36135 | DT-Esports                    |          | 5,000     |         |          |        | 5,000       |
|        |              | 36147 | DT-Campus Transit             |          | 14,167    |         |          |        | 14,167      |
|        |              | 36150 | DT-Access & Learning Accom    |          | 76,000    |         |          | 10,000 | 86,000      |
|        |              | 36151 | DT-EWC Access & Learn Accom   |          | 2,250     |         |          |        | 2,250       |
|        |              | 36430 | DT-Intramural Program         | 45,152   | 17,000    |         | 13,800   | 1,026  | 76,978      |
|        |              | 36460 | DT-Student Orientation        |          | 12,850    |         |          |        | 12,850      |
|        |              | 36480 | DT-Student Government         |          | 12,573    |         |          |        | 12,573      |
|        |              | 36540 | DT-Student Union              | 49,200   | 15,000    |         | 27,000   |        | 91,200      |
|        |              | 37060 | DT-Curriculum                 |          | 528       |         |          |        | 528         |
|        |              | 37103 | DT-VC Support                 |          | 37,323    | 5,113   |          | 24,000 | 66,436      |
|        |              | 37104 | DT-Field Development          | 186,780  | 15,900    |         | 25,360   | 4,850  | 232,890     |
|        |              | 37106 | DT-Attorney                   |          | 6,725     |         |          | 8,750  | 15,475      |
|        |              | 37109 | DT-Enterprise Risk Management |          | 5,000     |         |          |        | 5,000       |
|        |              | 37113 | DT-Communications             | 480      | 4,850     |         |          |        | 5,330       |
|        |              | 37114 | DT-EWC Field Development      | 67,368   | 4,000     |         | 22,000   | 3,000  | 96,368      |
|        |              | 37118 | DT-Advancement Ops            | 93,844   | 77,070    |         | 25,173   | 10,000 | 206,087     |
|        |              | 37601 | DT-Statewide Admin Support    |          | 11,700    |         |          |        | 11,700      |
|        |              | 37603 | DT-IT Shared Expenses-Local   |          | 75,500    | 188,000 |          |        | 263,500     |
|        |              | 37710 | DT-Library                    |          | 56,852    |         |          | 1,900  | 58,752      |
|        |              | 37713 | DT-EWC Library                |          | 4,400     |         |          |        | 4,400       |
|        |              | 38030 | DT-Motor Pool                 |          | 210,150   |         |          | 1,880  | 212,030     |
|        |              | 38031 | DT-EWC Motor Pool             |          | 7,600     |         |          |        | 7,600       |
|        |              | 38032 | DT-Fleet Lease Vehicles       |          | 170,310   |         |          |        | 170,310     |
|        |              | 38033 | DT-EWC Fleet Lease Vehicles   |          | 32,310    |         |          |        | 32,310      |
|        |              | 38040 | DT-Administrative Services    |          | 10,280    |         |          | 5,500  | 15,780      |
|        |              | 38050 | DT-IT Operating-Maintenance   |          | 108,687   |         |          |        | 108,687     |
|        |              | 38051 | DT-IT Infrastructure          |          | 99,420    |         |          | 11,500 | 110,920     |
|        |              | 38052 | DT-IT Support Operations      |          | 6,525     |         |          | 13,177 | 19,702      |
|        |              | 38053 | DT-IT Program Development     |          | 8,500     |         |          | 4,500  | 13,000      |
|        |              | 38054 | DT-IT Solutions Management    |          | 5,000     |         |          |        | 5,000       |
|        |              | 38057 | DT-IT Risk Management         |          | 10,185    |         |          | 4,050  | 14,235      |
|        |              | 38058 | DT-IT ERP                     |          | 581,400   |         |          | 30,000 | 611,400     |
|        |              | 38060 | DT-Physical Plant             |          | 78,000    |         |          |        | 78,000      |

## TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit  | Unit Description               | Salaries  | Operating  | Capital | Benefits | Travel  | Grand Total |
|--------|--------------|-------|--------------------------------|-----------|------------|---------|----------|---------|-------------|
| 3      | Designated   | 38110 | DT-Facilities Planning & Const |           | 13,750     |         |          | 8,100   | 21,850      |
|        |              | 39010 | DT-Building Maintenance        | 4,000     | 35,000     |         |          |         | 39,000      |
|        |              | 39011 | DT-Plumbing                    |           | 86,760     |         |          |         | 86,760      |
|        |              | 39012 | DT-Hvac/Electrical             |           | 219,100    |         |          |         | 219,100     |
|        |              | Total |                                | 3,001,508 | 11,912,738 | 618,613 | 675,557  | 626,266 | 16,834,682  |
| 4      | Auxilliary   | 41010 | Industrial Income              |           | 2,500      |         |          |         | 2,500       |
|        |              | 41040 | Food Service                   | 340,640   | 523,600    |         | 123,490  | 1,900   | 989,630     |
|        |              | 41320 | Bookstore                      | 277,452   | 1,107,556  |         | 96,000   | 9,300   | 1,490,308   |
|        |              | 41340 | Airport                        | 247,968   | 312,500    |         | 74,443   | 4,500   | 639,411     |
|        |              | 41343 | TxDot Ramp Grant Match         |           | 25,000     | 25,000  |          |         | 50,000      |
|        |              | 41360 | TSTC Farm                      |           | 11,342     |         |          |         | 11,342      |
|        |              | 42210 | Housing                        | 150,007   | 292,490    |         | 68,458   | 3,500   | 514,455     |
|        |              | 42211 | Housing Maintenance            | 434,684   | 112,800    |         | 190,000  |         | 737,484     |
|        |              | 42212 | Housing Grounds                |           | 175,000    |         |          |         | 175,000     |
|        |              | 42213 | Housing Plumbing               |           | 58,875     |         |          |         | 58,875      |
|        |              | 42214 | Housing HVAC                   | 109,072   | 35,000     |         | 60,263   |         | 204,335     |
|        |              | 42215 | Housing Infrastructure         | 31,776    | 10,000     |         | 12,662   |         | 54,438      |
|        |              | 42221 | Dorms/Apartments Maint         |           | 30,000     |         |          |         | 30,000      |
|        |              | 42222 | Dorms/Apartments HVAC          |           | 30,000     |         |          |         | 30,000      |
|        |              | 42224 | Apartment Utilities            |           | 90,000     |         |          |         | 90,000      |
|        |              | 42225 | Housing Utilities              |           | 280,000    |         |          |         | 280,000     |
|        |              | 42240 | Housing/Apartments             | 69,204    | 147,485    |         | 18,595   | 2,000   | 237,284     |
|        |              | 42250 | Housing-Waco Inn               | 47,760    | 34,600     |         |          |         | 82,360      |
|        |              | 42260 | Housing - Laundry              |           | 2,500      |         |          |         | 2,500       |
|        |              | 42270 | Custodial                      |           | 100,000    |         |          |         | 100,000     |
|        |              | 42290 | College Police                 | 85,316    |            |         | 34,450   |         | 119,766     |
|        |              | 42300 | Housing R & R                  |           | 65,000     |         |          |         | 65,000      |
|        |              | 47411 | Aux Reimbursement Acct         |           | 25,000     |         |          |         | 25,000      |
|        |              | Total |                                | 1,793,879 | 3,471,248  | 25,000  | 678,361  | 21,200  | 5,989,688   |
| 6      | Restricted   | 61297 | College Access Loan            |           | 650,000    |         |          |         | 650,000     |
|        |              | 61311 | CB-Tx Educ Opportunity Grant   |           | 1,110,000  |         |          |         | 1,110,000   |
|        |              | 61343 | TxDot Ramp Grant               |           | 25,000     | 25,000  |          |         | 50,000      |
|        |              | 62407 | HEERF-IHE/Instruction          |           | 4,000,000  |         |          |         | 4,000,000   |
|        |              | 62801 | Perkins Student Wkrs           | 201,290   |            |         | 4,350    |         | 205,640     |

## TSTC Operating Budget FY21-Waco

| Org... | Org.FundType | Unit        | Unit Description               | Salaries | Operating  | Capital    | Benefits   | Travel     | Grand Total |            |             |
|--------|--------------|-------------|--------------------------------|----------|------------|------------|------------|------------|-------------|------------|-------------|
| 6      | Restricted   | 62883       | NSF CBE CAD-Cyber Security     | 2,050    | 5,000      |            | 350        | 3,500      | 10,900      |            |             |
|        |              | 62931       | Perkins-Instructional Ops      |          | 924,726    | 820,172    |            |            | 1,744,898   |            |             |
|        |              | 62934       | Perkins-Student Dev            |          | 241,467    |            |            |            | 241,467     |            |             |
|        |              | 62937       | Perkins Leadership PB CTE Prog | 50,004   | 9,500      |            |            | 14,889     | 74,393      |            |             |
|        |              | 62939       | Perkins FTE Salaries           | 255,471  |            |            | 86,070     |            | 341,541     |            |             |
|        |              | 63009       | RC-Chancellor TX Success Schol |          | 600,000    |            |            |            | 600,000     |            |             |
|        |              | 65157       | Seog                           |          | 270,000    |            |            |            | 270,000     |            |             |
|        |              | 65355       | College Work-Study             | 164,520  |            |            |            |            | 164,520     |            |             |
|        |              | 65857       | Pell Grants                    |          | 10,000,000 |            |            |            | 10,000,000  |            |             |
|        |              |             | Total                          |          | 673,335    | 17,835,693 | 845,172    | 90,770     | 18,389      | 19,463,359 |             |
| 8      | Plant        | 81371       | LB 20 Land Acquisition         |          |            | 1,734,210  |            |            | 1,734,210   |            |             |
|        |              | 82242       | LB 20 WAC ITC Admin Offices    |          |            | 15,149,750 |            |            | 15,149,750  |            |             |
|        |              | 82391       | Facility Demo                  |          | 19,286,203 |            |            | 11,000     | 19,297,203  |            |             |
|        |              | 82650       | Heaf-Deferred Maintenance      |          | 127,812    |            |            |            | 127,812     |            |             |
|        |              | 82651       | Facility Repairs/Renovations   |          | 170,088    |            |            |            | 170,088     |            |             |
|        |              | 82670       | Heaf-Facilities                |          | 162,900    |            |            |            | 162,900     |            |             |
|        |              | 83010       | Heaf-Bond Debt Service         |          | 1,597,203  |            |            |            | 1,597,203   |            |             |
|        |              | 83020       | Trb Debt Svc Ser 02 / Ref 11   |          | 241,172    |            |            |            | 241,172     |            |             |
|        |              | 83022       | Trb Debt Svc Ser 08 / Ref 16   |          | 270,300    |            |            |            | 270,300     |            |             |
|        |              | 83081       | Local Bonds Pmt Auxiliary      |          | 580,342    |            |            |            | 580,342     |            |             |
|        |              | 83082       | Heaf-Local Bonds Pmt           |          | 709,307    |            |            |            | 709,307     |            |             |
|        |              | 83090       | RFS Series 2020 Debt Svc       |          | 423,775    |            |            |            | 423,775     |            |             |
|        |              | 83210       | DT-EWC TSTC Payment            |          | 441,632    |            |            |            | 441,632     |            |             |
|        |              | 83211       | EWC Temple College Payments    |          | 611,200    |            |            |            | 611,200     |            |             |
|        |              | 83212       | EWC Hutto Payments             |          | 375,000    |            |            |            | 375,000     |            |             |
|        |              |             | Total                          |          |            | 24,996,934 | 16,883,960 |            | 11,000      | 41,891,894 |             |
|        |              | Grand Total |                                |          |            | 40,915,628 | 60,736,370 | 18,733,221 | 13,740,720  | 676,855    | 134,802,794 |