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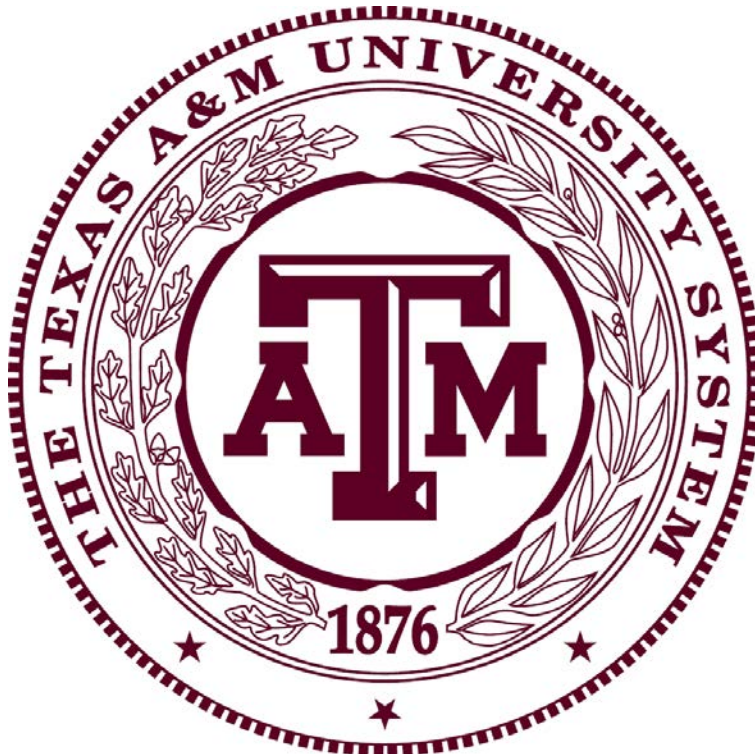
# **ANNUAL FINANCIAL REPORT**

of

**Texas A&M University Health Science Center**

*For the Year Ended August 31, 2020*

*With Comparative Totals for the Year Ended August 31, 2019*



**Greg Hartman**

**Vice Chancellor for Strategic Initiatives, The Texas A&M University System  
Chief Operating Officer & Senior Vice President, Texas A&M Health**

**Jeffery T. Burton, CPA**

**Vice President & Chief Financial Officer**

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TEXAS A&M HEALTH SCIENCE CENTER

STUDENT ENROLLMENT DATA

CURRENT YEAR

<u>TYPE OF STUDENT</u>	<u>NUMBER OF STUDENTS BY SEMESTER</u>	
	<u>FALL 2019</u>	<u>FALL 2020</u>
Texas Resident	2,567	2,789
Out-of-State	172	174
Foreign	148	121
Total Students	<u>2,887</u>	<u>3,084</u>

HISTORICAL  
(Fall Semester)

<u>FISCAL YEAR</u>	<u>HEADCOUNT</u>	<u>SEMESTER CREDIT HOURS</u>
2016-17	2,689	Not Required
2017-18	2,780	Not Required
2018-19	2,867	Not Required
2019-20	2,887	Not Required
2020-21	3,084	Not Required

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TEXAS A&M HEALTH SCIENCE CENTER

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EXHIBIT III  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF NET POSITION  
FOR THE YEAR ENDED AUGUST 31, 2020

	CURRENT YEAR TOTAL	PRIOR YEAR TOTAL
Assets and Deferred Outflows		
Current Assets		
Cash and Cash Equivalents [Schedule Three]	\$ 36,893,289.79	\$ 15,572,056.04
Investments		
Restricted		
Cash and Cash Equivalents [Schedule Three]	13,817,839.59	13,123,388.25
Investments		
Legislative Appropriations	20,302,913.40	12,386,395.01
Receivables, Net [Note 24]		
Federal	3,284,601.46	3,314,133.41
Other Intergovernmental		
Interest and Dividends		
Gifts		
Self-Insured Health and Dental		
Student	280,593.72	737,133.60
Investment Trades		
Accounts	17,598,113.96	14,240,536.29
Other		
Due From Other Agencies	3,880,575.39	971,141.23
Due From Other Members	143,865,807.46	111,714,335.01
Due From Other Funds	478,801.46	486,744.34
Consumable Inventories	570,532.82	566,203.82
Merchandise Inventories		
Loans and Contracts	1,726,929.08	614,267.47
Interfund Receivable [Note 12]		
Other Current Assets	6,051,325.95	4,559,471.37
Total Current Assets	\$ 248,751,324.08	\$ 178,285,805.84
Non-Current Assets		
Restricted		
Cash and Cash Equivalents [Schedule Three]	\$ 69,953,409.98	\$ 68,548,891.34
Assets Held By System Office		
Investments [Note 3]		
Loans, Contracts and Other	3,604,771.56	4,388,142.66
Gifts Receivable		
Loans and Contracts		
Assets Held By System Office	218,482,719.76	185,729,582.20
Investments [Note 3]		
Interfund Receivable [Note 12]		
Capital Assets, Non-Depreciable [Note 2]		
Land and Land Improvements	89,090,720.95	89,078,747.35
Construction In Progress	12,638,807.40	10,216,118.29
Other Tangible Capital Assets	243,017.34	243,017.34
Land Use Rights		
Other Intangible Capital Assets		
Capital Assets, Depreciable [Note 2]		
Buildings and Building Improvements	444,029,610.70	348,515,571.03
Infrastructure	20,014,967.25	19,450,973.93
Facilities and Other Improvements	9,375,649.02	8,688,268.16
Furniture and Equipment	75,202,110.68	69,580,097.99
Vehicles, Boats, and Aircraft	782,180.43	744,860.43
Other Capital Assets	3,727,991.47	3,763,420.31
Intangible Capital Assets, Amortized [Note 2]		
Land Use Rights		
Computer Software	722,030.28	910,082.51
Other Intangible Capital Assets		
Accumulated Depreciation/Amortization	(238,007,369.07)	(213,974,682.38)
Assets Held In Trust		
Other Non-Current Assets		6,335,195.04
Total Non-Current Assets	\$ 709,860,617.75	\$ 602,218,286.20
Deferred Outflows of Resources [Note 28]		
Unamortized Loss On Refunding Debt	\$	\$
Government Acquisition		
Pension		
Other Post Employment Benefits		
Asset Retirement Obligations		
Total Deferred Outflows of Resources	\$	\$
Total Assets and Deferred Outflows	\$ 958,611,941.83	\$ 780,504,092.04

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EXHIBIT III  
 TEXAS A&M HEALTH SCIENCE CENTER  
 STATEMENT OF NET POSITION  
 FOR THE YEAR ENDED AUGUST 31, 2020

	CURRENT YEAR TOTAL	PRIOR YEAR TOTAL
Liabilities and Deferred Inflows		
Current Liabilities		
Payables		
Accounts	\$ 33,664,528.55	\$ 6,466,728.12
Payroll	11,258,267.30	10,346,013.10
Investment Trades		
Self-Insured Health and Dental		
Student		
Other	15,722.13	26,774.20
Interfund Payable [Note 12]		
Due to Other Agencies	57,922.30	338,699.89
Due to Other Funds	478,801.46	486,744.34
Due to Other Members	11,528,372.68	13,537,116.98
Funds Held for Investment		
Unearned Revenue	36,144,330.50	28,855,727.73
Employees' Compensable Leave	2,177,483.10	1,481,894.95
Other Post Employment Benefits		
Claims and Judgments		
Notes and Loans Payable [Note 5]		
Notes From Direct Borrowings [Note 5]		
Bonds Payable [Note 6]		
Capital Lease Obligations [Note 8]	42,873.47	113,488.56
Asset Retirement Obligations [Note 5]		
Liabilities Payable From Restricted Assets		
Other Current Liabilities	358,784.30	1,876,057.48
Total Current Liabilities	\$ 95,727,085.79	\$ 63,529,245.35
Non-Current Liabilities		
Interfund Payable [Note 12]	\$	\$
Employees' Compensable Leave	6,800,453.96	6,732,285.34
Other Post Employment Benefits [Note 11]		
Pension Liability [Note 9]		
Claims and Judgments		
Notes and Loans Payable [Note 5]		
Notes From Direct Borrowings [Note 5]		
Bonds Payable [Note 6]		
Assets Held In Trust		
Liabilities Payable From Restricted Assets		
Capital Lease Obligations [Note 8]		42,873.47
Asset Retirement Obligations [Note 5]		250,000.00
Other Non-Current Liabilities		4,682,929.44
Total Non-Current Liabilities	\$ 6,800,453.96	\$ 11,708,088.25
Deferred Inflows of Resources [Note 28]		
Pension	\$	\$
Other Post Employment Benefits		
Split-Interest Agreements		
Total Deferred Inflows of Resources	\$	\$
Total Liabilities and Deferred Inflows	\$ 102,527,539.75	\$ 75,237,333.60
Net Position		
Net Investment In Capital Assets	\$ 417,819,716.45	\$ 337,216,474.96
Restricted for		
Debt Service		
Capital Projects	28,241,967.33	14,145,618.59
Education	21,770,844.61	19,588,113.02
Endowment and Permanent Funds		
Nonexpendable	39,477,879.15	39,466,962.18
Expendable	29,541,166.54	28,288,042.47
Unrestricted	319,232,828.00	266,561,547.22
Clearing Accounts		
Total Net Position [Exhibit IV]	\$ 856,084,402.08	\$ 705,266,758.44
Total Liabilities, Deferred Inflows, and Net Position	\$ 958,611,941.83	\$ 780,504,092.04

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EXHIBIT IV  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
FOR THE YEAR ENDED AUGUST 31, 2020

	CURRENT YEAR TOTAL	PRIOR YEAR TOTAL
Operating Revenues		
Tuition and Fees	\$ 44,874,123.24	\$ 43,977,778.15
Discounts and Allowances	(4,221,117.92)	(3,764,085.09)
Professional Fees	1,796,902.98	3,367,822.97
Auxiliary Enterprises	1,683,825.26	1,708,632.65
Discounts and Allowances	(1,348.66)	(11,928.75)
Other Sales of Goods and Services	40,492,862.46	43,799,682.92
Discounts and Allowances	(6,152,358.76)	(7,613,084.17)
Interest Revenue	64,043.19	93,368.00
Federal Revenue - Operating	38,610,407.42	33,688,192.81
Federal Pass Through Revenue	144,602,291.43	8,071,704.59
State Grant Revenue		8,041.10
State Pass Through Revenue	6,448,068.54	6,715,913.54
Other Grants and Contracts - Operating	9,078,109.09	7,625,744.49
Other Operating Revenue	1,371,574.54	7,146,066.37
Total Operating Revenues	\$ 278,647,382.81	\$ 144,813,849.58
Operating Expenses		
Instruction	\$ 122,605,269.75	\$ 122,154,593.15
Research	210,551,916.82	70,031,163.82
Public Service	10,784,463.47	10,477,295.57
Academic Support	38,724,551.91	38,603,781.71
Student Services	3,513,765.62	4,431,301.51
Institutional Support	13,171,827.94	13,475,632.83
Operation & Maintenance of Plant	25,483,802.38	22,772,248.17
Scholarships & Fellowships	3,524,551.08	2,395,759.27
Auxiliary	2,612,798.92	2,627,315.37
Depreciation/Amortization	26,614,714.25	20,016,162.92
Total Operating Expenses [Schedule IV-1]	\$ 457,587,662.14	\$ 306,985,254.32
Total Operating Income [Loss]	\$ (178,940,279.33)	\$ (162,171,404.74)
Nonoperating Revenues [Expenses]		
Legislative Revenue	\$ 165,247,655.19	\$ 163,769,777.10
Federal Revenue Non-Operating	1,659,322.84	964,244.46
Federal Pass Through Non-Operating		
State Pass Through Non-Operating		
Gifts	5,038,358.12	5,403,865.73
Investment Income	31,907,857.33	9,408,667.54
Investing Activities Expense	(584,722.69)	(481,067.22)
Interest Expense		(2,893.77)
Borrower Rebates and Agent Fees		
Gain [Loss] On Sale or Disposal of Capital Assets	(9,670.70)	(251,734.28)
Settlement of Claims		(173,371.26)
Other Nonoperating Revenues	3,508,137.38	3,007,296.24
Other Nonoperating [Expenses]	(5,424,391.78)	(2,596,534.08)
Total Nonoperating Revenues [Expenses]	\$ 201,342,545.69	\$ 179,048,250.46
Income [Loss] Before Other Revenues and Transfers	\$ 22,402,266.36	\$ 16,876,845.72

EXHIBIT IV  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
FOR THE YEAR ENDED AUGUST 31, 2020

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SCHEDULE IV-1  
 TEXAS A&M HEALTH SCIENCE CENTER  
 NACUBO FUNCTION TO NATURAL CLASSIFICATION MATRIX  
 FOR THE YEAR ENDED AUGUST 31, 2020

	INSTRUCTION	RESEARCH	PUBLIC SERVICE	ACADEMIC SUPPORT	STUDENT SERVICES
Natural Classification					
Cost of Goods Sold	\$ 70,354.18	\$	\$	\$	\$
Salaries & Wages	70,807,744.11	34,770,081.46	6,618,728.57	24,132,223.19	417,291.22
Payroll Related Costs	17,515,655.90	8,213,857.21	1,594,238.45	6,247,818.51	131,533.33
Payroll Related Costs-TRS Pension					
Payroll Related Costs-OPEB					
Professional Fees & Services	21,403,336.15	5,705,057.11	521,183.62	5,704,325.86	2,086,992.04
Travel	759,423.68	738,815.30	187,734.34	253,085.95	78,055.51
Materials & Supplies	5,965,015.29	7,331,515.38	339,945.05	1,037,203.32	272,388.81
Communication & Utilities	216,702.18	232,461.26	74,899.59	373,272.65	557.80
Repairs & Maintenance	681,593.13	906,577.29	107,517.44	690,028.92	1,120.21
Rentals & Leases	1,730,140.49	754,435.47	626,489.40	489,496.97	102,817.56
Printing & Reproduction	153,655.11	210,926.60	39,678.38	47,034.01	47,062.08
Federal Pass-Through	13,996.36	3,341,402.45			
State Pass-Through		246,341.75			
Depreciation & Amortization					
Bad Debt Expense					2,343.64
Interest	2,839.80	5,313.24	698.42	428.98	89.58
Scholarships	149,200.09	1,380,010.51	22,182.15	65,529.72	10,500.00
Claims & Losses					
Net Change In OPEB Obligation					
Other Operating Expenses	3,135,613.28	146,715,121.79	651,168.06	(315,896.17)	363,013.84
Total Operating Expenses	<u>\$ 122,605,269.75</u>	<u>\$ 210,551,916.82</u>	<u>\$ 10,784,463.47</u>	<u>\$ 38,724,551.91</u>	<u>\$ 3,513,765.62</u>



INSTITUTIONAL SUPPORT	OPERATION & MAINTENANCE OF PLANT	SCHOLARSHIPS & FELLOWSHIPS	AUXILIARY	DEPRECIATION & AMORTIZATION	TOTAL	PRIOR YEAR
\$	\$	\$	\$	\$	\$	\$
8,323,964.03	2,632,374.24	3,170.00	35,003.64		108,527.82	165,735.33
2,134,114.70	639,362.30	55,022.13	397,271.13		148,154,700.08	147,309,267.77
		153.81	112,636.84		36,589,371.05	33,875,819.87
1,039,538.46	4,069,509.84	171,374.44	1,633,021.74		42,334,339.26	40,962,150.00
74,601.97	10,145.41	1,160.86			2,103,023.02	2,967,158.34
140,714.85	255,700.48	475.55	168,322.99		15,511,281.72	19,852,763.59
21,860.37	7,556,333.23		8,434.12		8,484,521.20	9,239,164.81
62,987.84	5,327,696.69		133,278.34		7,910,799.86	6,962,076.92
370,148.11	3,397,877.23		40,720.22		7,512,125.45	6,260,179.85
1,750.48	66.00		14,297.19		514,469.85	467,867.30
					3,355,398.81	2,423,053.44
					246,341.75	432,242.28
				26,614,714.25	26,614,714.25	20,016,162.92
					2,343.64	882.74
31.00	1,681.40		12.97		11,095.39	11,975.93
		2,706,841.59	38,882.75		4,373,146.81	3,868,329.16
1,002,116.13	1,593,055.56	586,352.70	30,916.99		153,761,462.18	12,170,424.07
\$ 13,171,827.94	\$ 25,483,802.38	\$ 3,524,551.08	\$ 2,612,798.92	\$ 26,614,714.25	\$ 457,587,662.14	\$ 306,985,254.32

[Exhibit IV]

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EXHIBIT V  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED AUGUST 31, 2020

	CURRENT YEAR TOTAL	PRIOR YEAR TOTAL
Cash Flows From Operating Activities		
Proceeds Received From Tuition and Fees	\$ 42,141,914.28	\$ 40,664,768.89
Proceeds Received From Customers	55,352,480.81	36,684,297.96
Proceeds From Grants and Contracts	194,692,368.25	67,401,501.63
Proceeds From Auxiliary Enterprises	1,682,369.57	1,696,138.94
Proceeds From Loan Programs	46,183,602.31	845,656.60
Proceeds From Other Operating Revenues	1,350,019.11	7,021,220.25
Payments to Suppliers for Goods and Services	(236,758,023.35)	(106,055,361.90)
Payments to Employees	(183,068,060.16)	(178,582,676.27)
Payments for Loans Provided	(46,330,870.00)	(1,172,644.00)
Payments for Pension Benefits to Plan Members		
Payments for OPEB Benefits to Plan Members		
Payments for Other Operating Expenses	(10,927,844.54)	(6,726,050.22)
Net Cash Provided [Used] By Operating Activities	\$ (135,682,043.72)	\$ (138,223,148.12)
Cash Flows From Noncapital Financing Activities		
Proceeds From State Appropriations	\$ 157,336,398.08	\$ 162,466,059.63
Proceeds From Gifts	5,038,358.12	5,404,615.73
Proceeds From Endowments	10,687.72	3,215.00
Proceeds From Transfers From Other Funds	1,455,694.00	843,764.12
Proceeds From Other Grant Receipts	1,659,322.84	964,244.46
Proceeds From Other Noncapital Financing Activities	9,904,221.59	47,326,390.39
Payments of Interest		
Payments for Transfers to Other Funds	(417,903.10)	(49,011.40)
Payments for Grant Disbursements		
Payments for Other Noncapital Financing Uses	(6,870,885.73)	(44,875,552.22)
Other Noncapital Transfers From/To System	19,770,067.76	12,890,611.28
Transfers Between Fund Groups		
Net Cash Provided [Used] By Noncapital Financing Activities	\$ 187,885,961.28	\$ 184,974,336.99
Cash Flows From Capital and Related Financing Activities		
Proceeds From Sale of Capital Assets	\$	\$ 85,141.50
Proceeds From Debt Issuance		
Proceeds From State Grants and Contracts		
Proceeds From Federal Grants and Contracts		
Proceeds From Gifts		
Proceeds From Interfund Payables		
Proceeds From Other Financing Activities		
Proceeds From Capital Contributions		
Payments for Additions to Capital Assets	(7,223,608.15)	(7,019,753.93)
Payments of Principal On Debt		
Payments for Capital Leases	(113,488.56)	(228,520.57)
Payments of Interest On Debt Issuance		(2,893.77)
Payments for Interfund Receivables		
Payments of Other Costs On Debt Issuance		
Transfer of Capital Debt Proceeds From System [Nonmandatory]	1,241,428.46	1,259,172.81
Intrasystem Transfers for Capital Debt [Mandatory]	(19,204,217.40)	(19,358,036.47)
Intrasystem Transfers for Construction Projects [Non-Mand]	(2,053,825.26)	
Net Cash Provided [Used] By Capital & Related Financing Act.	\$ (27,353,710.91)	\$ (25,264,890.43)
Cash Flows From Investing Activities		
Proceeds From Sales of Investments	\$	\$
Sales and Purchases of Investments Held By System	(7,441,303.73)	(25,900,125.23)
Proceeds From Interest and Investment Income	4,606,782.17	5,287,764.60
Payments to Acquire Investments		
Net Cash Provided [Used] By Investing Activities	\$ (2,834,521.56)	\$ (20,612,360.63)
Net Increase [Decrease] In Cash and Cash Equivalents	\$ 22,015,685.09	\$ 873,937.81
Cash and Cash Equivalents, Beginning of Year	\$ 28,695,444.29	\$ 27,821,506.48
Restatement		
Cash and Cash Equivalents, Beginning of Year, As Restated	\$ 28,695,444.29	\$ 27,821,506.48
Cash and Cash Equivalents, End of Year [Sch Three]	\$ 50,711,129.38	\$ 28,695,444.29

EXHIBIT V  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED AUGUST 31, 2020

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EXHIBIT VI  
TEXAS A&M HEALTH SCIENCE-CENTER  
STATEMENT OF FIDUCIARY NET POSITION-CUSTODIAL FUNDS  
FOR THE YEAR ENDED AUGUST 31, 2020

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EXHIBIT VI  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF FIDUCIARY NET POSITION-CUSTODIAL FUNDS  
FOR THE YEAR ENDED AUGUST 31, 2020

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EXHIBIT VII  
TEXAS A&M HEALTH SCIENCE CENTER  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION-CUSTODIAL FUNDS  
FOR THE YEAR ENDED AUGUST 31, 2020

	CURRENT YEAR TOTAL	PRIOR YEAR TOTAL
Additions		
Contributions		
Gifts	\$ 3,566.40	\$
Capital Contributions		
Total Contributions	\$ 3,566.40	\$
Investment Income		
Interest/Dividends/Other Income	\$	\$
Realized Gain [Loss] Sale of Investments		
Net Increase [Decrease] in Fair Value		
Total Investment income	\$	\$
Less: Investing Activities Expense	\$	\$
Total Net Investment Income	\$	\$
Other Additions		
Intergovernmental Receipts	\$	\$
Transfers from Other Members		
Transfers from Other State Agency		
Transfers from Other Funds		
Other Revenue/Additions		
Net Other Sales of Goods and Services	5,400.00	
Net Professional Fees		
Federal Revenue		
State Grant Revenue		
Other Grants and Contracts		
Other Revenue	800.00	
Total Other Additions	\$ 6,200.00	\$
Total Additions	\$ 9,766.40	\$
Deductions		
Refunds of Contributions	\$	\$
Salaries and Wages		
Payroll Related Costs		
Interest	(27.04)	
Settlement of Claims		
Transfers to Other State Agencies		
Transfers to Other Members		
Transfers to Other Funds		
Intergovernmental Payments		
Other Expenses/Deductions		
Communication & Utilities		
Materials & Supplies	(1,020.76)	
Printing & Reproduction	(421.20)	
Professional Fees & Services	(6,975.30)	
Rentals & Leases	(2,957.64)	
Repairs & Maintenance		
Travel	(6,542.42)	
Other Expenses	(3,129.10)	
Total Deductions	\$ (21,073.46)	\$
Change in Net Position	\$ (11,307.06)	\$
Net Position, Beginning of Year	\$	\$
Restatement	110,494.11	
Net Position, Beginning of Year, Restated	\$ 110,494.11	\$
Net Position, End of Year	\$ 99,187.05	\$

SCHEDULE THREE  
TEXAS A&M HEALTH SCIENCE CENTER  
SCHEDULE OF CASH & CASH EQUIVALENTS  
FOR THE YEAR ENDED AUGUST 31, 2020

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SCHEDULE THREE-F  
TEXAS A&M HEALTH SCIENCE CENTER  
SCHEDULE OF FIDUCIARY CASH & CASH EQUIVALENTS-CUSTODIAL FUNDS  
FOR THE YEAR ENDED AUGUST 31, 2020

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SCHEDULE N-2  
TEXAS A&M HEALTH SCIENCE CENTER  
NOTE 2 - CAPITAL ASSETS  
FOR THE YEAR ENDED AUGUST 31, 2020

	BALANCE 9-1-19	ADJUSTMENTS	COMPLETED CIP
Non-Depreciable/Non-Amortizable Assets			
Land and Land Improvements	\$ 89,078,747.35	\$	\$
Construction In Progress	10,216,118.29		(105,517,930.43)
Other Tangible Capital Assets	243,017.34		
Total Non-Depreciable/Non-Amortizable Assets	\$ 99,537,882.98	\$	\$ (105,517,930.43)
Depreciable Assets			
Buildings	\$ 348,515,571.03	\$	\$ 95,514,039.67
Infrastructure	19,450,973.93		563,993.32
Facilities and Other Improvements	8,688,268.16		687,380.86
Furniture and Equipment	69,580,097.99		8,752,516.58
Vehicles, Boats and Aircraft	744,860.43		
Other Capital Assets	3,763,420.31		
Total Depreciable Assets at Historical Cost	\$ 450,743,191.85	\$	\$ 105,517,930.43
Less Accumulated Depreciation for			
Buildings	\$ (146,997,403.40)	\$	\$
Infrastructure	(8,206,403.15)		
Facilities and Other Improvements	(3,907,661.15)		
Furniture and Equipment	(50,721,368.62)		
Vehicles, Boats and Aircraft	(543,494.87)		
Other Capital Assets	(2,740,903.84)		
Total Accumulated Depreciation	\$ (213,117,235.03)	\$	\$
Depreciable Assets, Net	\$ 237,625,956.82	\$	\$ 105,517,930.43
Amortizable Assets - Intangible			
Computer Software	\$ 910,082.51	\$	\$
Total Intangible Assets at Historical Cost	\$ 910,082.51	\$	\$
Less Accumulated Amortization for			
Computer Software	\$ (857,447.35)	\$	\$
Total Accumulated Amortization	\$ (857,447.35)	\$	\$
Amortizable Assets, Net	\$ 52,635.16	\$	\$
Capital Assets, Net	\$ 337,216,474.96	\$	\$

INC-INTERAGENCY TRANSACTIONS	DEC-INTERAGENCY TRANSACTIONS	ADDITIONS	DELETIONS	BALANCE 8-31-20
\$	\$	\$	\$	\$
105,517,930.43	(390,478.93)	11,973.60 2,813,168.04		89,090,720.95 12,638,807.40 243,017.34
<u>\$ 105,517,930.43</u>	<u>\$ (390,478.93)</u>	<u>\$ 2,825,141.64</u>	<u>\$</u>	<u>\$ 101,972,545.69</u>
\$	\$	\$	\$	\$
				444,029,610.70 20,014,967.25 9,375,649.02
375,232.75	(631,474.11)	4,261,149.42 37,320.00 4,922.76	(7,135,411.95)  (40,351.60)	75,202,110.68 782,180.43 3,727,991.47
<u>\$ 375,232.75</u>	<u>\$ (631,474.11)</u>	<u>\$ 4,303,392.18</u>	<u>\$ (7,175,763.55)</u>	<u>\$ 553,132,509.55</u>
\$	\$	\$	\$	\$
		(19,446,715.38) (884,365.66) (508,069.90)		(166,444,118.78) (9,090,768.81) (4,415,731.05)
(350,743.28)	149,691.61	(5,477,392.23) (58,509.44) (72,043.65)	2,467,268.27	(53,932,544.25) (602,004.31) (2,812,947.49)
<u>\$ (350,743.28)</u>	<u>\$ 149,691.61</u>	<u>\$ (26,447,096.26)</u>	<u>\$ 2,467,268.27</u>	<u>\$ (237,298,114.69)</u>
<u>\$ 24,489.47</u>	<u>\$ (481,782.50)</u>	<u>\$ (22,143,704.08)</u>	<u>\$ (4,708,495.28)</u>	<u>\$ 315,834,394.86</u>
\$	\$	\$	\$	\$
		127,758.73	(315,810.96)	722,030.28
\$	\$	\$	\$	\$
		127,758.73	(315,810.96)	722,030.28
\$	\$	\$	\$	\$
		(167,617.99)	315,810.96	(709,254.38)
\$	\$	\$	\$	\$
		(167,617.99)	315,810.96	(709,254.38)
\$	\$	\$	\$	\$
		(39,859.26)		12,775.90
<u>\$ 105,542,419.90</u>	<u>\$ (872,261.43)</u>	<u>\$ (19,358,421.70)</u>	<u>\$ (4,708,495.28)</u>	<u>\$ 417,819,716.45</u>